



# ANNUAL PLAN

2010 - 2011



ADOPTED VOLUME 1

community

economy

environment

infrastructure

organisation



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Wyong Shire offers a relaxed lifestyle with a near perfect climate. There is much to love about Wyong Shire with its beautiful beaches and lakes, National Parks and State Forests to explore, state-of-the-art sporting facilities, educational and shopping opportunities and, most importantly, our people.

## Wyong Shire Overview

The original inhabitants of the Wyong area were the Guringai and Darkinjung people.

European settlement dates from 1825 when the first land grant was made. Land was used mainly for farming and timber getting. Growth in the Shire was minimal until the 1870s and 1880s when it was spurred by the opening of the railway line in 1889 and the expansion of tourism. Significant development occurred during the post-war years, aided by the improved access brought about by the construction of the Sydney-Newcastle Freeway in the 1960s, and the expansion of metropolitan Sydney. The population grew from about 10,000 in 1947 to nearly 19,000 in 1961, and then to nearly 33,000 in 1971. Rapid growth took place during the 1970s and 1980s, with the population growing from 47,000 in 1976 to 82,000 in 1986. Substantial growth continued during the 1990s, with growth continuing at a slower rate between 2001 and 2006. The population increased from over 100,000 in 1991 to over 140,000 today.

Wyong Shire covers an area of 820 square kilometres, including substantial areas of national parks, state forests, coastline and lakes. The Shire includes the major service centre of Wyong-Tuggerah and numerous townships spread around Tuggerah Lake, Budgewoi Lake, Lake Munmorah and the southern shore of Lake Macquarie. The western half of the Shire is predominantly rural. Wyong Shire's administrative centre is located in the town of Wyong.

Facts and Figures	
820.42 km <sup>2</sup>	Total Shire Area
79.6 km <sup>2</sup>	Area of Lakes
33 km	Length of Coastline
47,400 ha	Area of National Parks & State Forests
1,039 km	Length of Roads
149,400	Total Population
38,033	Number of Families
52,970	Number of employed persons

Sources: 2006 Census, Wyong Shire Council, ABS

## Vision, Mission and Sustainability

### Shire Strategic Vision

The people of Wyong Shire have articulated their vision of the future:

***Creating our ideal community - caring, prosperous and sustainable.***

The Shire Strategic Vision contains eight priority objectives:

- vibrant, caring and connected communities
- ease of travel
- access to facilities and services
- educated, innovative and creative community
- strong sustainable business sector
- world's best information communication technology
- enhanced areas of natural value
- a sense of ownership of the natural environment.

### Mission

The mission of Wyong Shire Council is:

***Building a Better Tomorrow by delivering the Shire Strategic Vision***

Staff have adopted the following values for their workplace:

- Unity
- Integrity
- Respect
- Pride
- Care
- Excellence

### Sustainability Principles

Wyong Shire Council has adopted principles of sustainability:

- ***Lead by example and support action for sustainability***
- ***Integrate ecological, social and economic sustainability***
- ***Focus locally in a global context***
- ***Build partnerships by engaging with and listening to the community***
- ***Protect the environment to maintain healthy ecological systems***
- ***Apply good governance and improved processes and outcomes***

Council is committed to building a better tomorrow through its efforts today and into the future.

There is not a finite point at which sustainability is achieved; rather it is a journey along a path towards a better future for us all.

## Message from the Mayor of Wyong



Last September, Councillors adopted a landmark document for the Shire – the Shire Strategic Vision.

The Shire Strategic Vision is a project formulated by the community and based on the community's own aspirations and visions. It has determined where the Shire should be heading for future generations and will focus the efforts of our

community, State Government and Council as they work toward achieving this.

A workshop involving Councillors and senior staff to further define the role Council will play in implementing the Shire Strategic Vision – the community's 20-year plan for the Shire – was held recently and one of the major outcomes of the workshop was the development of a list of priorities to be considered in Council's Delivery Program.

The Delivery Program outlines what Council can contribute to the Shire Strategic Vision.

This Annual Plan recognises Council's responsibilities for sound financial management and ensuring Council properly manages \$2 billion of assets into the future.

Implementing the Shire Strategic Vision is an ongoing process and it will involve a lot of commitment from both Councillors and staff.

The development of the Delivery Program, to build the foundation to deliver the community's vision, has already involved, and will continue to involve, some very difficult decisions.

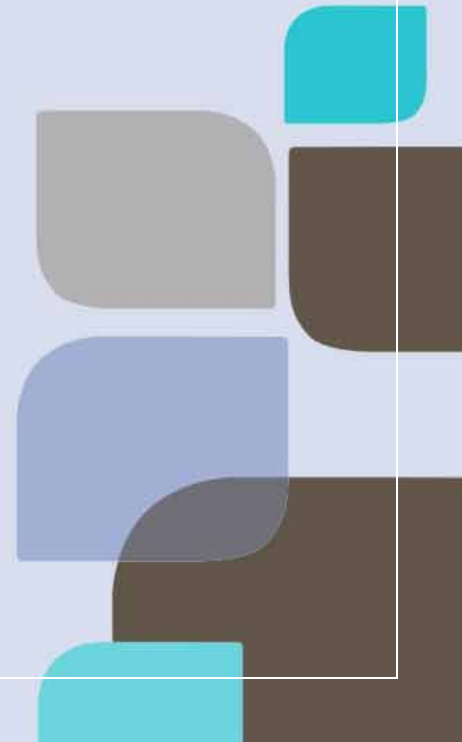
As part of the workshop outcomes, Councillors agreed on a Priority List of services and activities to be targeted for increased resources into the future as funding opportunities arise. Some of the areas targeted include maintenance of the Shire's sporting facilities and community buildings along with community programs.

Thank you to those members of the community who were involved in the development of the Shire Strategic Vision. Council will continue to encourage community input as implementation of the Shire Strategic Vision progresses and evolves.

In looking to the future, we welcomed Michael Whittaker to Council in May. Michael is only the fourth General Manager in the 63 year history of Council. He replaces Kerry Yates who retired recently after 28 years with Council, including the past six as General Manager.

Michael comes not only with relevant experience, but an impressive and broad set of qualifications and Councillors and staff are looking forward to working with him. The Councillors and staff are extremely pleased to welcome Michael to Wyong Shire, and we are looking forward to an exciting period ahead with Michael at the helm.

Bob Graham  
MAYOR



## Message from the General Manager



The adoption of the community's 20 year vision for Wyong Shire has been the catalyst for us to re-examine the way we plan our operations, allocate our resources and measure our performance.

This year's Annual Plan reflects this change in approach, significantly strengthening the link

between what we say we will do and how we report back to the community. To make this happen, we are shifting resources towards better performance measurement, so we can objectively report on where we've achieved outcomes, and to better facilitate intervention where we do not.

During 2010-11 Council will be adjusting its service delivery model to align with the Shire Strategic Vision so as to establish a sustainable organisation with a focus on the quadruple bottom line. This will ensure we are managing the Shire's infrastructure and environment while supporting our community and making good decisions.

### Financial Management

During 2009-10 Council established a new committee dedicated to strategic financial management to ensure we are taking a sustainable approach to our expenses, revenues and debt.

During 2010-11, a 20-year Financial Strategy and Asset Management Policy will be developed to ensure we can better manage our cash flows and our infrastructure. These important strategic plans will equip us with the information so we can better program the repairs and renewal of our ageing infrastructure – which includes roads, drainage, jetties, playground equipment, footpaths and community halls.

### Governance

Council owns over \$2 billion worth of public assets, and will spend \$364 million in the Shire in 2010-11. As such there is a need for robust and transparent systems for accountability.

Council operates under the framework of the Local Government Act and Regulations and a number of other Acts of Parliament. These Acts establish how we are to operate.

In addition to the public decision-making process of Council and the oversight by the NSW Government Departments, Council engages external auditors to ensure best practice compliance in our operations.

Council also utilises advisory committees where external independent experts are engaged to assist Council make good decisions.

### Customer Service

While our customer service team consistently receive excellent results in independent surveys, the organisation as a whole has adopted new corporate values to encourage behaviours like caring for the community, being accurate and reliable and treating others as we expect to be treated.

In 2010-11 our new website will be launched, which will improve access to information and online services where and when you need it. Online mapping, find-a-park and a new A-Z of services will be included on the new website.

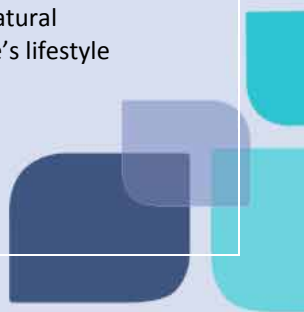
### Engaging with the Community

One of the objectives of the Shire Strategic Vision was the importance of connecting and engaging the community – with services, facilities, each other and with Council. In 2010-11 a new Community Engagement Framework is being developed to provide consistency in our actions as we endeavour to make it easier for you to get involved in our programs and plans.

Council has been recognised as a local government leader in social media with our Twitter feed in particular being used to re-home pets, report potholes and promote local events. This allows residents to engage in a more personal discussion with Council staff and we are committed to stepping up to the challenge of responding to changing needs and expectations from the community using new technology.

### Environment

The Shire Strategic Vision highlighted the natural environment as an integral part of the Shire's lifestyle and identity.



This year we enter stage two of the Estuary Management Plan: a five-year \$46m plan co-funded by the Local and Federal Governments to improve the quality of the Shire's waterways and revitalise the recreational, social, environmental and economic values of Tuggerah Lakes and their foreshores. Wyong has some amazing beaches and bushland and Council will continue to protect and manage these natural assets to ensure they are here for future generations.

#### **Economic Development**

Council will continue to support the Regional Economic Development & Employment Strategy by working with Chambers of Commerce, Town Centres' management and Employers to create more jobs and attract events such as the NSW Body Board Championships, Chromefest and the Country Music Festival.

Work continues towards the development of the Wyong Shire Cultural Centre and to secure a national broadband network.

In 2010-11 we intend to give a higher priority to attracting investment into the Shire to create more new jobs particularly for young people.

#### **Assets and Facilities**

A major capital project in this year's Annual Plan is the construction of the Mardi-Mangrove Link pipeline. This project will provide better security to the region's water supply into the future. Work has begun on the \$120 million project and completion is expected in late 2011.

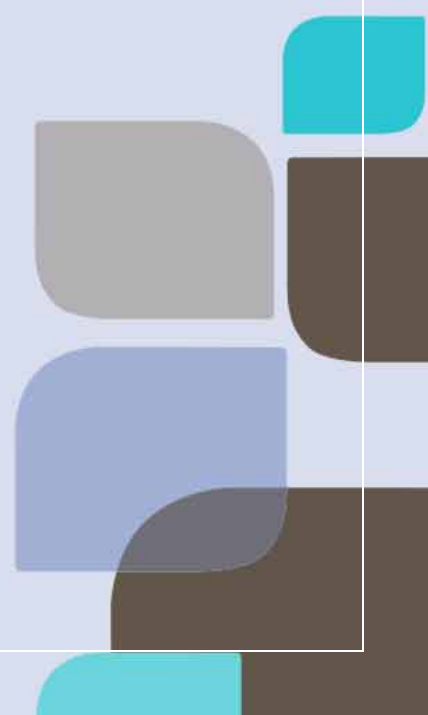
Community activity will benefit from the refurbishment of the Soldiers Beach and Shelly Beach surf clubs along with eight community halls. A new sports field and community centre will be constructed in Hamlyn Terrace. We have a capital works program of \$158 million which focuses on enhancing roads, drainage, footpaths, parks, community buildings and the natural environment.

#### **Conclusion**

The 2010-11 Annual Plan contains many outcomes that will make a positive difference for the community. It also details the strategies, actions and budget that is required so we can deliver these outcomes.

I invite you to get involved in the challenge of creating our ideal Wyong Community.

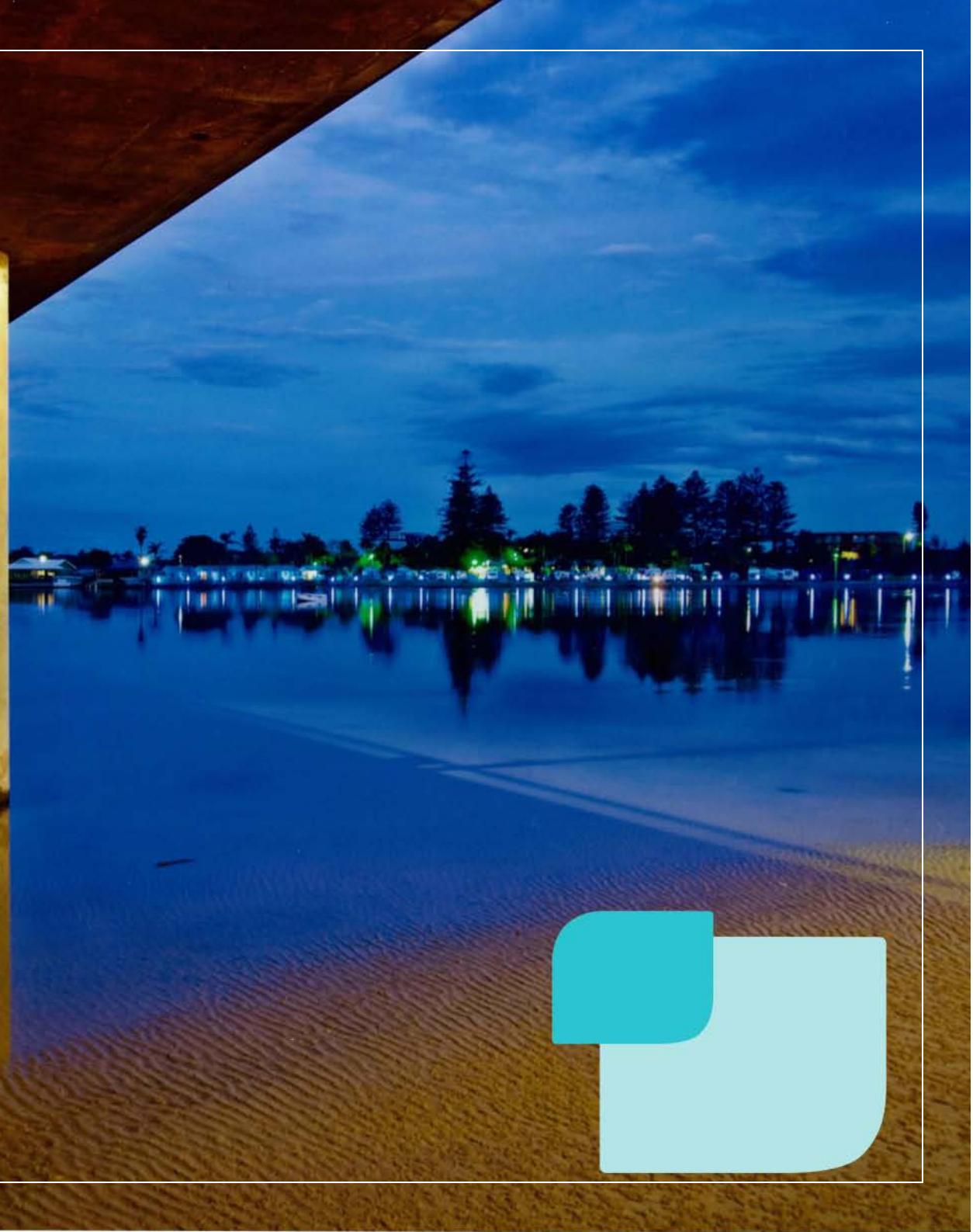
Michael Whittaker  
GENERAL MANAGER





## Planning & Governance

This 2010-11 Annual Plan sets out what Council proposes to deliver to work towards achieving the strategic vision for the Shire.



## Integrated Planning Framework

Wyong Shire Council has an Integrated Planning Framework that sets the direction for everything we do to achieve sustainable outcomes for the Shire and its people.

### Shire Strategic Vision

The Shire Strategic Vision is the community's long-term vision for the future of the Shire:

*Creating our ideal community - caring, prosperous and sustainable.*

The Shire Strategic Vision recognises that Council is one of many stakeholders responsible for making the vision a reality.

The Shire Strategic Vision was adopted by Council in September 2009.

The Shire Strategic Vision is based on four underlying principles:

- Community involvement
- Cooperation between levels of government
- Sustainability
- Fiscal responsibility

The Shire Strategic Vision contains eight priority objectives:

- vibrant, caring and connected communities
- ease of travel and services
- access to facilities and services
- educated, innovative and creative community
- strong sustainable business sector
- world's best information communication technology
- enhanced areas of natural value
- a sense of ownership of the natural environment.

These priority objectives describe what the community wants to achieve.

They are underpinned by 42 priority strategies that identify, in more detail, how the objectives will be achieved

### Delivery Program

The Delivery Program (currently under development) is Council's medium-term plan outlining the role that Council will play in delivering the community's strategic vision for the Shire.

It is structured around the principal activities of a more sustainable community, a more sustainable economy, a more sustainable environment, infrastructure and organisation.

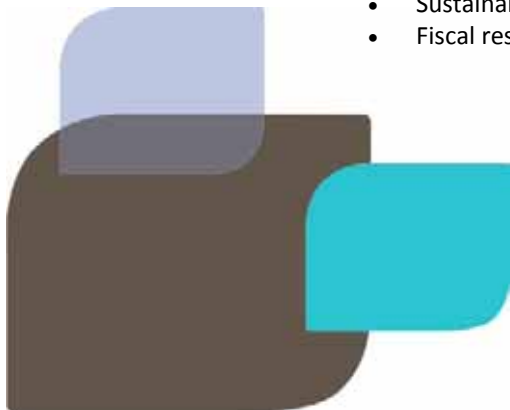
### Annual Plan

The 2010-11 Annual Plan describes the activities to be undertaken by Council to achieve the priorities of the community's Shire Strategic Vision. It also includes performance measures and budgets.

### Operational Plans

The Annual Plan is underpinned by more than thirty Operational Plans. These internal working documents describe the day-to-day activities of the organisation and identify how each function contributes to the implementation of the Shire Strategic Vision.

**The Annual Plan forms a fundamental part of the integrated planning framework**



## The Shire Strategic Vision

- Vibrant, caring and connected communities
- Access to facilities and services
- Ease of travel
- Educated, innovative and creative communities
- Strong, sustainable business sector
- World's best information communication technology
- Enhanced areas of natural value
- A sense of ownership of the natural environment

## The Organisation's Mission

Building a better tomorrow by delivering the Shire Strategic Vision



Underpinned by our Values:

Unity Integrity Respect Pride Care Excellence



## Governance

Wyong Shire Council holds two ordinary meetings on the second and fourth Wednesdays of each month with the exception of the last meeting in December and the first meeting in January.

### Council meetings

Council meetings are open to the public and are conducted in the Council Chamber, Wyong Civic Centre, Hely Street, Wyong at 5pm.

Confidential items may require the public to be excluded for short periods. These are kept to a minimum and are usually last on the agenda.

People attending meetings gain a first hand knowledge of Council's decision-making processes.

### Residents' Forum

When there is sufficient interest, a Residents' Forum is held before each Ordinary Meeting of Wyong Shire Council. Each forum starts at 4.30pm and anyone who would like to address the Councillors can book on (02) 4350 5211.

### Governance Committee

The role of the Governance Committee is to provide assurance, from a position independent of management, in respect of Wyong Shire Council's governance arrangements including its risk, control and compliance frameworks.

The Governance Committee meets on a quarterly basis and includes three highly qualified independent members who give advice to Council and management.

### Strategic Finance Committee

In 2009-10 Council established a Strategic Finance Committee.

The role of the Strategic Finance Committee is to provide input into the Long-Term Financial Strategy and set high-level financial policies and objectives.

### Governance Framework

Council's governance framework comprises risk management, policies, procedures, standards, management self-assessment and internal audit.

### Internal Ombudsman

To further strengthen the governance framework, Council employed an Internal Ombudsman in January 2010.

This new role represents the public interest in complaints handling, and has the power to review Council's administrative functions to ensure it is operating in a manner that is accountable, lawful, fair, impartial, transparent and responsive.

The role is also responsible for coordinating protected disclosures made by public officials; and often liaises with other government agencies on matters of improper conduct.

The Office of the Internal Ombudsman also incorporates the Public Officer role. This role is a statutory requirement for all local councils and serves to facilitate the public interests of transparency and accountability of Council's decision making functions by assisting the public in gaining access to information held by the Council. The role is also responsible for handling privacy complaints; and reviews of Council's administrative functions to ensure compliance with Privacy laws in NSW.

The Internal Ombudsman can be contacted on 4350 5371.

# Organisation Structure



## Risks

Council has a risk management framework that identifies areas in which potential risks must be managed.

The Corporate Risk Register includes risks relating to: Council assets, staffing, environmental impacts, changes in legislation and political decisions.

Some specific risks include:

### **Amalgamation of Wyong and Gosford Councils' Water and Sewerage Functions**

Council is a statutory authority for water and sewerage functions under the Water Management Act 2000. In late 2006 the State Government passed enabling legislation to amalgamate Wyong and Gosford Councils' water, sewerage and drainage functions and establish a Central Coast Water Corporation.

If operational control and assets are taken from Council, this will trigger significant financial, staffing and procedural issues for our organisation. The financial impact on the General Fund is expected to be in excess of \$6m per annum.

Wyong Shire Council, Gosford City Council and the NSW Minister for Water have endorsed a joint Memorandum of Understanding (MOU) that sets out the Councils' requested changes to the Central Coast Water Corporation Act 2006 and the actions the Councils will take should these changes be implemented.

The MOU also sets out changes to allow a phased transition for the responsibilities of the Water Corporation and the need for a cost benefit analysis before moving between phases.

Should the changes be incorporated into the legislation, the Councils have given their undertaking to progress the Corporation's constitution within 90 days.

### **Development Contributions**

In June 2008, the NSW Parliament passed new legislation affecting what Councils can collect contributions for and spend contributions on. The proposed changes have created uncertainty regarding the types of facilities that Council can levy contributions for and this is a particular problem in new growth areas such as Warnervale and the Wyong Employment Zone. Until the new guidelines complementing the legislation are finalised there is uncertainty surrounding the potential financial impacts on Council.

In addition in June 2010 the State Government capped development contributions and \$20,000 per lot/dwelling. This cap will have significant ramifications for Council and, in particular, its ability to collect sufficient funds to deliver future infrastructure within the Warnervale areas including the Warnervale Town centre. The cap places in jeopardy \$50 million worth of community facilities that may have to be funded from alternative sources.

### **Development Contributions Water & Sewerage.**

Development contributions for water and Sewerage services are levied in accordance with the methodology developed by the Independent Pricing and Regulatory Tribunal (IPaRT).

IPaRT has set a ceiling of 85% for developer charges derived under its developer contribution methodology. The basis for this cap was to moderate

the impact of increases that would apply under the methodology on the cost of new housing. This short fall continues to be funded by a cross subsidy from the existing ratepayer customer base.

## Response to Climate Change

The Garnaut Report (2008) found that, as a result of past actions, the world is already committed to a level of warming that could lead to damaging climate change. The continuing growth in greenhouse gas emissions is expected to have a severe and costly impact on agriculture, infrastructure, biodiversity and ecosystems in Australia. The report concluded that every Australian would have to adapt to climate change... for the maintenance of their livelihoods and the things that they value.

Climate change will affect rainfall, temperature and sea levels and will have consequences on flooding, soil moisture, bushfire intensity and storm events. It will cause the re-evaluation of Council activities and priorities, as well as significantly impacting on future plans.

Council has already taken significant measures in relation to securing the water supply in a lower average rainfall environment. It is also proactively addressing flood management issues as well as coastal management.

Council has developed a Climate Change Action Plan and taken some initial measures to mitigate the broader risk of climate change. The Sustainability decision-making framework has progressed with the adoption of the Guiding Principles of Sustainability by Council and the establishment of a "Sustainability Team" comprising staff from across the organisation. This initiative has the potential to improve the synchronisation and efficacy of Council's climate change response.

Council's response to date has included initiatives to improve the coordination and effectiveness of Council's response to climate change. However, the extent of climate change impacts on the social and economic wellbeing of our community is yet to be comprehensively assessed.

## Ability to Fund Asset Management

A common issue arising from recent local government reviews has been the shortfall in infrastructure maintenance and renewals expenditure (and how it is to be funded) to ensure that infrastructure is providing the level of service expected by the community.

In 2007 Council engaged an independent consultant to conduct a high level audit comparing the current status of asset management at Wyong Shire Council against the proposed criteria outlined in the NSW Department of Local Government position paper on Asset Management Planning.

The audit covered all major asset classes and assessed the gap between existing Council practice and the expectations outlined in the Department of Local Government's paper, the NSW Government's Asset Management framework and the International Infrastructure Management Manual prepared by the Institute of Public Works Engineering Australia. The report found that at that time Water and Sewerage assets were the only ones being managed at a "core" level, as defined by the Manual. Areas of particular concern were bridges, community buildings and car parks.

In response, Council instigated an Asset Management Improvement Project to ensure that it reached a core level of asset management across all asset categories by December 2008 (Stage 1) followed by further enhancements in 2009 and 2010 (Stage 2) and beyond.

The independent consultant carried out a full audit in January 2009 and confirmed that a core level of asset management across all asset categories had been achieved. The asset management plans are now being used to inform the development of future Annual Plans.

Council's Asset Management Plans indicate that, if funding was not limited, it would be desirable to spend more funds than it currently does on the operation, maintenance and renewal of its existing assets and to plan to provide for similar funding levels for the new assets it will build or take ownership of in

the future. While the extent of that desirable increased funding has been estimated, the fact that Council does have a limited budget means that requests for increased spending in any one area need to be balanced against similar requests in all other areas of its operations. This Annual Plan has made appropriate provision to meet some of those identified funding needs, within its limited funds, particularly in the area of operation and maintenance of its general asset portfolio and for increased concentration on renewal of its existing road assets.

An ongoing improvement plan, to enhance asset management planning over the next few years, has been developed along with a detailed program of work for 2010-11.

## Rate pegging

Rate pegging limitations continue to constrain revenue raising capacity and place extra burden on Council when rate pegging increases are less than increases in costs faced by Councils.



## Required Disclosures

This information is required by Section 403 of the Local Government Act.

### Equity & Access Statement

Council has a responsibility for making sure that its facilities and services are appropriate for, and accessible to, all residents living in Wyong Shire.

Access is about ensuring that all people are able to have access to and use of Council and community facilities and services, irrespective of factors such as age, gender, racial or ethnic origin, religion, disability, level of income or place of residence.

Equity is about ensuring that available resources (financial, human, physical) are distributed fairly across all locations and sectors of society.

### Equal Employment Opportunity Management Plan

Council's Personnel and Industrial Relations Officer is the designated EEO Coordinator who is responsible for the implementation and monitoring of the Plan.

The major elements of the Plan are:

- Communication and awareness of EEO issues to ensure that all employees understand the principles of EEO and are aware of their responsibilities in the implementation of the EEO Management Plan.
- Consultation and active participation of all employees and relevant unions in decision making about the EEO program.
- Recruitment policies and practices that conform to EEO principles.
- Appointments, promotions and transfers where all employees are treated in a fair and consistent manner in relation to all employment matters.
- Training and Development opportunities for all employees based on policies and procedures that conform to EEO principles.
- Harassment, workplace bullying and grievance procedures that encourage and maintain a harmonious work environment free from any forms of harassment.
- Evaluation and Review to ensure the EEO Management Plan remains effective.

### Training

Council has developed, and is currently implementing, a Human Resources (HR) Strategy aimed at developing a motivated, skilled and adaptable workforce to provide quality services to the community.

Council is committed to a continual learning approach so that all employees have the opportunity to learn, develop and progress through the organisation.

Council is also committed to developing its leaders to enhance staff engagement and organisational performance. Council has implemented a leadership development program to address the cultural change from a classical management approach to a focus on shared leadership.

To build and expand Council's capability, the HR Strategy focuses on the following areas:

- Establishing a culture of innovation and continual improvement;
- Continuing internal development of leaders and a Shared Leadership philosophy;
- A working environment where staff feel valued and engaged;
- Attraction, retention and development of talented staff;
- Personal development through a continual learning approach; and
- Health and safety as an organisational priority.





## What We Will Do

In order to achieve the community's vision we will focus our efforts when delivering Council services, developing policies and plans, and providing internal support to align everything we do with the intent of the Shire Strategic Vision.



# Creating our ideal community

caring..... prosperous..... sustainable.....

Principal Activities

A more sustainable community

A more sustainable economy

A more sustainable environment

Infrastructure

Organisation

Priority Objectives from the Shire Strategic Vision

Communities

Employment

Natural Areas

Travel

Telecommunications

Environmental Programs

Facilities & Services

Education

Ongoing Services

Resourcing

# A more sustainable Community

## Shire Strategic Vision Priority Objectives

### 1. *Communities*

- Communities will be vibrant, caring and connected with a sense of belonging and pride in their local neighbourhood.

### 2. *Travel*

- There will be ease of travel within the Shire, and to other regional centres and cities. Travel will be available at all hours and will be safe, clean and affordable.

### 3. *Facilities and Services*

- Communities will have access to a diverse range of affordable and coordinated facilities, programs and services.

### 4. *Education*

- The community will be well educated, innovative and creative. People will attain full knowledge potential at all stages of life.

## Key Focus Areas for the next four years:

- Sports and recreation facilities maintenance
- Community buildings maintenance
- Community Programs
- Community Safety
- Wyong Cultural Centre



## Priority Objective 1 - Communities

Communities will be vibrant, caring and connected with a sense of belonging and pride in their local neighbourhood.

### Strategies and Programs

Strategy 1.1	2010-11 Programs & Projects
Expand and support programs that increase participation among all ages.	1. Develop the new Council website to include a range of new sections including an Events Calendar, Park, Sport and Recreation finder, A to Z index and incorporating social media on the homepage.
	2. Continue to implement Public Art projects.

Strategy 1.2	2010-11 Programs & Projects
Expand and support programs and activities that encourage and enhance neighbourhood connections.	1. Investigate options such as street parties as means to improve community participation and connections.

Strategy 1.3	2010-11 Programs & Projects
Encourage and value genuine youth and seniors' participation in the community.	1. Commence implementation of the Youth Engagement Strategy.
	2. Implement a steering group of seniors to select titles for the libraries' audio format collection.

Strategy 1.4	2010- 11 Programs & Projects
Expand and resource children and family service programs.	1. Investigate potential partnerships with other groups (such as Human Services, Area Health, Schools as Community Centres, etc.) to develop targeted parenting programs and access to resources.

Strategy 1.5	2010-11 Programs & Projects
Develop and implement the Wyong Shire-wide Settlement Strategy.	1. Continue work on Council's Comprehensive LEP to meet the timeframes of the Department of Planning.
	2. Continue to assist the Department of Planning to finalise the North Wyong Shire Structure Plan.
	3. Subject to the finalisation of the North Wyong Shire Structure Plan by the Department of Planning, seek endorsement of the Wyong Shire Settlement Strategy.

#### State Plan Strategies Strategies set for the Central Coast in the State Plan (A new direction for NSW 2006)

1. Implement the Regional Strategy for the Central Coast that will guide appropriate development, maintain the lifestyle and environment and include Government intervention to provide more than 35,000 jobs in the next 25 years.

2. Plan and deliver a new Town Centre at Warnervale including a new railway station and transport interchange

## Measures

### Number of new community development projects

This indicator is the number of new local community development projects commenced each year.

Number of new asset based community development programs in the Shire		
Actual 2008-09	Estimate 2009-10	Target 2010-11
6 (Target 4)	6 (Target 5)	6

In 2010-11 programs will be undertaken with a number of local communities across the Shire. The aim of these programs is to build local community pride and connectedness. The location of these programs will be determined following a suburb-by-suburb analysis of the Quality of Life survey work undertaken by the Central Coast Research Foundation.

In 2010-11 Council will also complete \$648,000 worth of upgrades to the Shire's community buildings in partnership with the community. These works are funded by a Federal Government grant. As part of the upgrade works volunteer labour (with an estimated value of \$195,000) will be utilised.



## Priority Objective 2 – Travel

There will be ease of travel within the Shire, and to other regional centres and cities. Travel will be available at all hours and will be safe, clean and affordable.

### Strategies and Programs

Strategy 2.1	2010-11 Programs & Projects
Ensure public and private bus services are timely, clean, safe and affordable.	<ol style="list-style-type: none"> <li>Participate in the Central Coast Transport Working Group and lobby the State Government for improved bus servicing.</li> </ol>

Strategy 2.2	2010-11 Programs & Projects
Upgrade train and public transport services between Williamstown and Sydney Central ensuring the service is safe, timely and reliable.	<ol style="list-style-type: none"> <li>Make submissions to the State and Federal Governments for improvements to the current public transport service and the provision of a very fast train service from Williamstown to Sydney.</li> </ol>

Strategy 2.3	2010-11 Programs & Projects
Improve and link the bicycle/shared pathway network and related facilities to encourage more cycling opportunities.	<ol style="list-style-type: none"> <li>Coordinate the implementation of the Wyong Shire On-road Bicycle and Shared Pathway Strategy.</li> </ol>
	<ol style="list-style-type: none"> <li>Advocate and pursue funding from State and Federal Governments for on-road bicycle and shared pathways.</li> </ol>
	<ol style="list-style-type: none"> <li>Continue to construct shared pathways throughout the Shire in accordance with the On-road Bicycle and Shared Pathway Strategy.</li> </ol>

Strategy 2.4	2010-11 Programs & Projects
Improve commuter parking at railway stations.	<ol style="list-style-type: none"> <li>Lobby the State Government for the adequate provision of commuter parking at the proposed North Warnervale Railway Station.</li> </ol>

Strategy 2.5	2010-11 Programs & Projects
Improve commuter hubs along the freeway.	<ol style="list-style-type: none"> <li>Lobby the State Government for the provision of formal commuter car parks at strategic locations along the Highway and Freeway.</li> </ol>

State Plan Strategies Strategies set for the Central Coast in the State Plan (A new direction for NSW 2006)
<ol style="list-style-type: none"> <li>Create a better public transport system including new outer suburban train carriages, upgrades of the Tuggerah Station, rail maintenance upgrades and better local bus services.</li> </ol>
<ol style="list-style-type: none"> <li>Ongoing upgrading of roads in the region including The Entrance Road and Pacific Highway</li> </ol>
<ol style="list-style-type: none"> <li>Improve the F3 links to Sydney to three lanes in each direction in partnership with Federal Government.</li> </ol>

### Measures

#### Kilometres of shared pathways constructed per annum.

This measures the annual growth in the Shire's shared pathway system. The length of cycleway constructed in any one year is influenced by the terrain, grant funding and Council funds allocated to this program.

Kilometres of shared pathways constructed per annum		
Actual 2008-09	Estimate 2009-10	Target 2010-11
1.9km (Target 3.3km)	2.0km (Target 2km)	1.0km

There are 107km of shared pathways in Wyong Shire.

The reduction in kilometres constructed in 2010-11 reflects a focus on the repair and refurbishment of two significant timber bridges within the shared pathway network.



## Priority Objective 3 – Facilities and Services

Communities will have access to a diverse range of affordable and coordinated facilities, programs and services.

### Strategies and Programs

Strategy 3.1	2010-11 Programs & Projects
Provide and maintain local and regional community facilities for recreation, culture, health and education.	1. Construct Hamlyn Terrace Community Centre and Sporting Facility.
	2. Finalise development and commence implementation of the Sports Field Management Strategy.
	3. Continue the surf club redevelopment program.
	4. Complete the masterplan and design for a new regional playground at Ourimbah.
	5. Undertake community building upgrades as part of the Federal Government's Community Infrastructure Program.
	6. Continue the planning and design for the Wyong Shire Cultural Centre.
	7. Commence Stage 2 of the Community Facilities Strategy Review.
	8. Work in partnership with landowners to commence the design of Community Facilities within Warnervale town Centre.

Strategy 3.2	2010-11 Programs & Projects
Provide and maintain a range of community programs focused on community development, recreation, culture, environment, education and other issues.	1. Continue implementation of the Community Plan.

Strategy 3.3	2010-11 Programs & Projects
Provide recurrent funding for community support and development services.	

Strategy 3.4	2010- 11 Programs & Projects
Promote community facilities to help maximize their benefits and use.	1. Develop and commence implementation of a Tennis Strategy to increase utilisation of Council's courts.

## Measures

### Sports Participation

This indicator is the number of participants in the sports that are the main hirers of Council's facilities. The figures are collected from Wyong Shire and/or Central Coast sports associations and they include athletics, AFL, baseball, cricket, football (soccer), netball, oztag, rugby league, rugby union, and softball. Participation figures are collected for both winter and summer competitions, and for both junior (5-17 years) and senior participants.

Sports Participation		
Actual 2008-09	Estimate 2009-10	Target 2010-11
<b>17,996</b> <b>Juniors</b>	<b>18,124</b> <b>Juniors</b>	
<b>8,617</b> <b>Seniors</b>	<b>8,836</b> <b>Seniors</b>	
<b>26,613</b> <b>Total</b>	<b>26,960</b> <b>Total</b> <b>or 1.3% growth</b>	<b>27,499</b> <b>Total</b> <b>or 2.0% growth</b>



## Priority Objective 4 – Education

The community will be well educated, innovative and creative. People will attain full knowledge potential at all stages of life.

### Strategies and Programs

Strategy 4.1	2010-11 Programs & Projects
Generate community awareness and behavioural change about the value of ongoing education.	

Strategy 4.2	2010-11 Programs & Projects
Create programs that encourage lifelong learning for everyone.	1. Implement initiatives to support early language and literacy skills in Council's Care & Education Centres and other playgroups and pre schools, by the provision of programs and resources.
	2. Undertake research for the Lifelong Learning Strategy.

Strategy 4.3	2010-11 Programs & Projects
Create and maintain programs to actively encourage community involvement in educational institutions.	

Strategy 4.4	2010- 11 Programs & Projects
Establish and maintain a committed network of education, community, business and government representatives.	

Strategy 4.5	2010-11 Programs & Projects
Provide programs and services which respond to changes in the field of education in Wyong Shire.	

## Measures

### Library Loans Per Capita per Annum.

This indicator shows the average annual number of library loans for each Shire resident.

The NSW Group 7 average in 2008-09 was 6.23.

Library Loans per capita per annum		
Actual 2008-09	Estimate 2009-10	Target 2010-11
7.05 (Target 6.25)	7.2 (Target 7)	7



# A more sustainable Community

## Ongoing Services

Council provides a range of services to enhance the quality of the Shire’s residents (both now and in the future).

Service	Description
<b>Community Support</b>	<ul style="list-style-type: none"> <li>○ Manage community facilities</li> <li>○ Provide high quality child care and vacation care services</li> <li>○ Operate five libraries</li> <li>○ Support aged and disabled service providers</li> <li>○ Monitor and provide information on population trends and quality of life indicators</li> <li>○ Operate cemeteries</li> <li>○ Coordinate community benefits grants</li> </ul>
<b>Community Development</b>	<ul style="list-style-type: none"> <li>○ Facilitate events and activities that create a sense of community and increase local awareness and knowledge of the Shire</li> <li>○ Develop and implement community pride and asset based community development initiatives</li> <li>○ Facilitate inter-generational programs to build relationships and understanding between different age groups</li> <li>○ Continue to implement the Cultural Plan</li> <li>○ Facilitate community art partnerships</li> </ul>
<b>Education</b>	<ul style="list-style-type: none"> <li>○ Conduct environmental education and road safety programs</li> <li>○ Provide “Homework Help” via free online tutoring</li> <li>○ Provide internet access computers and online databases at libraries</li> <li>○ Conduct the “Books for Babes” literacy program</li> <li>○ Conduct a lecture series of speakers on topical issues</li> <li>○ Provide annual scholarships</li> </ul>
<b>Health</b>	<ul style="list-style-type: none"> <li>○ Ensure compliance with public health standards</li> <li>○ Conduct immunisation clinics for pre-school aged children</li> <li>○ Support the Gravity Youth Centre Youth Health Clinic</li> <li>○ Work with the Northern Sydney-Central Coast Area Health Service to develop partnership projects which promote healthy lifestyles and practices.</li> </ul>

Service	Description
<b>Community Safety</b>	<ul style="list-style-type: none"> <li>○ Support the Youth Access Protocol (Lake Haven Shopping Centre) and the Truancy Protocol.</li> <li>○ Utilise “Crime Prevention through Environmental Design” principles in planning and design</li> <li>○ In partnership with the NSW Police, conduct safety audits in key hot spots and implement crime prevention strategies</li> <li>○ Support Community Drug Action Teams and programs to reduce the incidence of vandalism across the Shire</li> <li>○ Enforce Companion Animals Act legislation</li> </ul>
<b>Transport</b>	<ul style="list-style-type: none"> <li>○ Advocate for bus servicing arrangements and improved transportation systems on the Central Coast</li> <li>○ Encourage small locally based transport initiatives (e.g. walking buses)</li> </ul>
<b>Leisure, Recreation and Open Space</b>	<ul style="list-style-type: none"> <li>○ Maintain, create and manage a range of recreation facilities and centre, open space areas, public amenities and surf clubs.</li> <li>○ Maintain beach access pathways and clean beaches</li> <li>○ Improve and expand shared pathways</li> <li>○ Provide lifeguard services</li> <li>○ Provide sporting and cultural scholarships and sporting equipment grants</li> <li>○ Upgrade and maintain Wildlife Corridors</li> <li>○ Provide and maintain asset protection zones (fire breaks)</li> <li>○ Manage noxious weeds</li> </ul>
<b>Urban Quality</b>	<ul style="list-style-type: none"> <li>○ Assess development, construction and subdivision applications and undertake inspections of developments during construction</li> <li>○ Undertake the planning and assessment of State significant development applications (Part 3A) on behalf of the Department of Planning</li> <li>○ Provide regulation and compliance services including monitoring of major commercial and industrial development</li> <li>○ Provide Ranger services</li> <li>○ Operate Council’s animal care facility (dog pound)</li> </ul>



## A more sustainable Economy

### Shire Strategic Vision Priority Objectives

#### *5. Employment*

- There will be a strong sustainable business sector and increased local employment built on the Central Coast's business strengths.

#### *6. Telecommunications*

- Information communication technology will be consistent with world's best practice and adaptive to technological advances across all sectors.

#### Key Focus Areas for the next four years:

- Support for the Regional Economic Development & Employment Strategy
- National Broadband Network rollout



## Priority Objective 5 - Employment

There will be a strong and sustainable business sector and increased local employment built on the Central Coast's business strengths.

### Strategies and Programs

Strategy 5.1	2010-11 Programs & Projects
Provide a coordinated approach to business generation, employment and development for the region.	<ol style="list-style-type: none"> <li>Support the implementation of the Regional Economic Development &amp; Employment Strategy (REDES).</li> </ol>

Strategy 5.2	2010-11 Programs & Projects
Identify and leverage the competitive advantages of Wyong Shire.	<ol style="list-style-type: none"> <li>Commence development of the Sports Event Tourism Strategy.</li> </ol>

Strategy 5.3	2010-11 Programs & Projects
Actively promote the business benefits of Wyong Shire.	<ol style="list-style-type: none"> <li>Develop the new Council website to include a Central Coast business section and update Council information packages to distribute information.</li> </ol>

Strategy 5.4	2010-11 Programs & Projects
Establish and maintain a strategic database on business and economic trends on the Central Coast.	<ol style="list-style-type: none"> <li>Assist Regional Development Australia (RDA) and the Department of Industry and Innovation in their development of a database of business and economic trends on the Central Coast.</li> </ol>

Strategy 5.5	2010-11 Programs & Projects
Establish and maintain key industry networking roundtables.	<ol style="list-style-type: none"> <li>Support Regional Development Australia (RDA) in establishing and maintaining key industry networks.</li> </ol>

Strategy 5.6	2010-11 Programs & Projects
Regularly identify Central Coast businesses that are innovative and creative with high growth potential ('gazelles').	

Strategy 5.7	2010-11 Programs & Projects
Support the development of a major Conference Centre in the Shire.	<ol style="list-style-type: none"> <li>Investigate the potential for a public-private partnership to masterplan a council-owned site incorporating a Conference Centre.</li> </ol>

Strategy 5.8	2010-11 Programs & Projects
Ensure adequate and appropriate employment land in the Shire.	<ol style="list-style-type: none"> <li>Continue to plan for the release of lands in precinct 7A (Warnervale Village) with a view to gazettal in 2012.</li> </ol>

Strategy 5.9	2010-11 Programs & Projects
Source tourist attractions across the Shire.	

## Measures

### Processing time of employment-generating applications

Employment-generating development applications are those that will result in at least ten permanent full-time equivalent positions. This performance measure is the same as that reporting in the Department of Planning Local Development Monitoring Report.

The EP&A Act requirement is 60 calendar days.

#### *Processing time of employment-generating applications*

<i>Actual 2008-09</i>	<i>Estimate 2009-10</i>	<i>Target 2010-11</i>
<b>20 days</b> <i>(Target 35 working days)</i>	<b>20 working days</b> <i>(Target &lt;30 working days)</i>	<b>&lt; 30 working days</b>



## Priority Objective 6 – Telecommunications

**Information communication technology will be consistent with world’s best practice and adaptive to technological advances across all sectors.**

### Strategies and Programs

Strategy 6.1	2010-11 Programs & Projects
Provide free wireless broadband throughout Wyong Shire.	

Strategy 6.2	2010-11 Programs & Projects
Develop and implement guidelines to ensure all residences and businesses as well as commercial and educational centres can be quickly linked to fibre-optic telecommunications networks.	1. Develop and document Council’s National Broadband Network (NBN) strategy.
	2. In conjunction with NBN, Federal and State Government educate and inform residents on the value that the NBN could deliver.



# A more sustainable Economy

## Ongoing Services

Council provides a range of services to strengthen the Shire’s economic base and provide sustainable employment opportunities.

Service	Description
Economic Development	<ul style="list-style-type: none"><li>○ Process employment-generating development applications and planning projects that increase employment and income-generating opportunities</li><li>○ Undertake retail land rezonings consistent with Council’s Retail Centre Strategies and land rezoning for employment-generating development</li><li>○ Acquire, develop and sell land in order to maximise the financial return to Council and contribute to local economic development</li><li>○ Actively support the initiatives of business agencies on the Central Coast to encourage local businesses to grow</li><li>○ Work collaboratively with Regional Development Australia and the Department of Industry and Innovation to promote economic growth and development in the region</li></ul>



## A more sustainable Environment

### Shire Strategic Vision Priority Objectives

#### *7. Natural Areas*

- Areas of natural value in public and private ownership will be enhanced and retained to a high level in the context of ongoing development.

#### *8. Environmental Programs*

- There will be a sense of community ownership of the natural environment through direct public involvement with environmental programs.

### Key Focus Areas for the next four years:

- Estuary Management Plan implementation



## Priority Objective 7 – Natural Areas

Areas of natural value in public and private ownership will be enhanced and retained to a high level in the context of ongoing development.

### Strategies and Programs

Strategy 7.1	2010-11 Programs & Projects
Preserve threatened and endangered species as well as ecological communities and biodiversity.	1. Commence implementation of the Biodiversity Management Plan.
	2. Commence the development of a Natural Assets Register.

Strategy 7.2	2010-11 Programs & Projects
Expand and continue programs focused on restoring degraded natural areas in our community.	1. Continue to support and co-ordinate Landcare and other volunteering programs in the Shire.

Strategy 7.3	2010-11 Programs & Projects
Ensure all development areas create or maintain tree-covered ridgelines and waterways.	1. Continue to prepare DCP 2011.

Strategy 7.4	2010- 11 Programs & Projects
Develop and implement strategies to reduce the Shire's environmental footprint.	1. Establish a methodology to measure and report on Council's carbon footprint.

Strategy 7.5	2010-11 Programs & Projects
Develop and implement a Natural Resources Sustainability Strategy for Wyong Shire.	1. Commence implementation of the Natural Resources Sustainability Strategy.

## Measures

### Kilometres of Streambank rehabilitated

This measures the length of the riparian zones along the Shire's streams (in the drinking water catchment upstream of Wyong River) that have been actively rehabilitated with suitable plantings.

*Kilometres of Streambank rehabilitated in the drinking water catchment (upstream of Wyong River)*

Actual 2008-09	Estimate 2009-10	Target 2010-11
<b>0.5km</b> <i>(Target 0.5km)</i>	<b>1km</b> <i>(Target 1km)</i>	<b>1km</b>

### Number of Streambank Sites rehabilitated

This measures the number of streambank sites (downstream of Wyong River) that have been actively rehabilitated with suitable plantings.

***Number of Streambank sites rehabilitated as part of Estuary Management Plan implementation works (downstream of Wyong River)***

Actual 2008-09	Estimate 2009-10	Target 2010-11
<b>N/A</b>	<b>21</b>	<b>20</b>



## Priority Objective 8 – Environmental Programs

There will be a sense of community ownership of the natural environment through direct public involvement with environmental programs.

### Strategies and Programs

Strategy 8.1	2010-11 Programs & Projects
Improve and promote public access to environmental areas.	

Strategy 8.2	2010-11 Programs & Projects
Establish and maintain projects and programs to encourage more active participation in community based environmental activities.	<ol style="list-style-type: none"> <li>Develop composting and worm farming workshops and assess opportunities to conduct them within various communities, schools and community centres.</li> </ol>

Strategy 8.3	2010-11 Programs & Projects
Create and promote a network of renowned natural trails.	

Strategy 8.4	2010-11 Programs & Projects
Establish an annual community 'Celebration of the Environment' event based around our lakes and beaches.	

Strategy 8.5	2010-11 Programs & Projects
Develop and implement a 'Greening Wyong Shire Program'.	<ol style="list-style-type: none"> <li>Develop Greening Wyong Shire Policy and Guidelines.</li> </ol>

Strategy 8.6	2010-11 Programs & Projects
Create, maintain and promote a series of community gardens.	

Strategy 8.7	2010-11 Programs & Projects
Actively support and encourage volunteer environmental champions.	

### Measures

#### Number of LandCare Volunteers trained per annum

This measure is the number of LandCare volunteers trained by Council's LandCare Coordinator.

Number of LandCare Volunteers trained per annum		
Actual 2008-09	Estimate 2009-10	Target 2010-11
160 <i>(Target 60)</i>	166 <i>(Target 60)</i>	120

*Volunteering is vital to the social, economic and environmental well being of our Shire.*

*Australians and businesses are volunteering more than ever, contributing more than \$11 billion per annum. 41% of the adult Australian population volunteers, donating 836 million hours, an average of 132 hours each per year.*

Source ABS - Australian Social Trends, 2008





# A more sustainable Environment

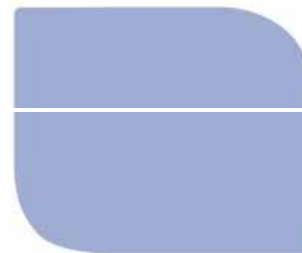
## Ongoing Services

Council provides a range of services to protect and enhance the Shire’s natural qualities and move towards a sustainable future.

In 2010-11 Council has allocated \$9.4 million to works on our lakes and lake foreshores.

Service	Description
<b>Land</b>	<ul style="list-style-type: none"> <li>o Ensure significant land releases adequately address issues of sustainability including run-off, stormwater drainage, floodplain and coastal processes</li> <li>o Undertake sedimentation and erosion audits and inspections</li> <li>o Carry out audits of commercial and industrial operations for compliance and environmental safeguards</li> <li>o Support Landcare programs</li> </ul>
<b>Water</b>	<ul style="list-style-type: none"> <li>o Implement the Tuggerah Lakes Estuary Management Plan</li> <li>o Undertake long-term lakes and catchment water quality monitoring to track overall catchment and stormwater management</li> <li>o Monitor compliance of water quality at ocean and lake beaches with National Health Department guidelines</li> <li>o Rehabilitate streambanks of the Shire’s rivers and creeks</li> <li>o Manage wrack (dead marine vegetation) and dredge creeks/channels</li> <li>o Implement water sensitive urban design integrating water cycle management in new and existing areas</li> <li>o Manage Porters Creek Wetland</li> <li>o Audit major commercial and industrial operations for compliance with environmental protection legislation</li> </ul>

Service	Description
<b>Biodiversity</b>	<ul style="list-style-type: none"> <li>o <b>Ensure all new policies and land releases consider the protection of high conservation value land</b></li> <li>o <b>Prepare individual Management Plans for areas of Council owned high conservation value land</b></li> <li>o <b>Support community programs including Community Environment Network (CEN) and LandCare in relation to conservation on private lands</b></li> <li>o <b>Implement the Sensitive Areas Bush Regeneration program</b></li> <li>o <b>Ensure appropriate offsetting and biobanking strategies to integrate land acquisition opportunities with other programs run by Council to contribute to broader conservation outcomes</b></li> </ul>
<b>Air and Climate</b>	<ul style="list-style-type: none"> <li>o <b>Ensure all new and existing policies consider the issue of climate change and sustainability</b></li> <li>o <b>Collate air quality data from Delta Electricity and Central Coast Health</b></li> </ul>



# Infrastructure

## Shire Strategic Vision Principles

### *Community Involvement*

- Government is conducted with openness and transparency involving the community in decisions that affect it.

### *Cooperation*

- All three levels of government work closely together.

### *Sustainability*

- There is social, economic and environmental sustainability.

### *Fiscal Responsibility*

- There is fiscal responsibility.

## Key Focus Areas for the next four years:

- Mardi-Mangrove Link project



# Infrastructure

## Ongoing Services

Council provides a range of infrastructure to support the Shire’s social, economic and environmental aspirations.

Service	Description
<b>Roads</b>	<ul style="list-style-type: none"> <li>○ Ensure the safe flow of pedestrian, bicycle, vehicle and public transport traffic in our Shire by managing and maintaining streets and roads, footpaths, shared pathways, bridges and carparks in the Shire</li> <li>○ Advocate for funding and completion of the Pacific Highway upgrading works at Tuggerah, Ourimbah and Wyong and for improved transport linkages to Sydney and Newcastle</li> </ul>
<b>Stormwater Management</b>	<ul style="list-style-type: none"> <li>○ Construct and maintain stormwater management systems (e.g. pipes, gross pollutant traps, constructed wetlands etc)</li> <li>○ Inspect stormwater management assets</li> <li>○ Develop and implement the Floodplain Risk Management program</li> <li>○ Align existing stormwater management programs with the Estuary Management Plan</li> <li>○ Ensure compliance with Council’s policies regarding stormwater discharge from development sites</li> </ul>
<b>Water Supply</b>	<ul style="list-style-type: none"> <li>○ Treat and supply drinking water that meets all regulatory requirements</li> <li>○ Operate and maintain the distribution network including Mardi Dam and weirs, Water Treatment Plant, Pump Stations, Mains, Reservoirs, Telemetry systems, Laboratory</li> </ul>

Services	Description
<b>Sewerage</b>	<ul style="list-style-type: none"> <li>○ Treat and dispose of sewage</li> <li>○ Operate and maintain the network including Sewage Treatment Plants, Sewage Pump Stations, Sewerage Mains, Telemetry systems, Laboratory, Effluent re-use schemes</li> <li>○ Optimise the beneficial re-use of sludge, effluent and other by-products</li> <li>○ Ensure compliance with Department of Environment, Climate Change &amp; Water licence conditions for effluent discharge to the ocean</li> </ul>
<b>Waste</b>	<ul style="list-style-type: none"> <li>○ Operate the Buttonderry Waste Management Facility</li> <li>○ Manage the waste contract</li> <li>○ Collect and dispose of waste, and process recyclables and vegetation from properties in the Shire</li> <li>○ Conduct biannual chemical and e-waste collections</li> <li>○ Conduct waste and recycling audits</li> <li>○ Conduct waste education programs</li> <li>○ Regularly inspect closed landfill</li> <li>○ Remediate closed landfill sites in accordance with the rehabilitation plan</li> </ul>



## INFRASTRUCTURE

### Strategies and Programs

#### 2010-11 Programs & Projects

1. Complete the annual Road Maintenance & Road Pavement Renewal Works Programs.
2. Complete the Drainage Works Program giving priority to Category 1 (habitable rooms) & Category 2 (non-habitable rooms) flooding issues.
3. Continue the current bulk water supply security program.
4. Continue implementation of WaterPlan 2050 strategies focusing on Demand Management.
5. Complete the Mardi Dam to Mangrove Creek Dam Transfer system.
6. Continue implementation of WaterPlan 2050 relating to effluent re-use schemes – Extend effluent re-use schemes to Bateau Bay, Gwandalan and Budgewoi.
7. Undertake detailed design works for Gwandalan, Shelly Beach and Tumbi closed landfills.
8. Commence rehabilitation works at Gwandalan closed landfill.

## Measures

### Average Pavement Condition Index.

This indicator is a measure of road quality. Pavement condition indexes are classified as Good (>7), Fair (between 4 and 7), Poor (between 1 and 4) and Failed (<1). Council's target is in the Fair range (4-7).

Average Pavement Condition Index		
Actual 2008-09	Estimate 2009-10	Target 2010-11
<b>4.77</b> <i>(Target 4.5)</i>	<b>4.85</b> <i>(Target 4.5)</i>	<b>4.7</b>

Council is responsible for 1,015km of sealed local and regional roads.

Works programmed for 2010-11 to reach the targeted Pavement Condition Index include over 25km of road resealing and 5km of road pavement renewal works. Details of the individual projects are included in the Rolling Works Program in the back of this document.

### Proportion of Drainage System inspected and returned to original design capacity per annum.

This indicator is a measure of the implementation of the ongoing maintenance program.

Proportion of Drainage System inspected per annum		
Actual 2008-09	Estimate 2009-10	Target 2010-11
<b>15%</b> <i>(Target 20%)</i>	<b>10%</b> <i>(Target 10%)</i>	<b>10%</b>

Council is responsible for an extensive range of drainage infrastructure including: 415km of drainage pipes, 15,500 drainage inlets, 22 artificial wetlands and 82 gross pollutant traps.

Council undertakes a drainage inspection program using a combination of visual and close circuit television inspections to identify any maintenance works required to optimise the efficiency of the drainage network to meet its design capacity.

In addition, in 2010-11 Council plans to renew or upgrade the capacity of approximately 1.8km of drainage pipes. (Details of the Drainage Construction projects are in the Rolling Works Program at the back of this document).

### Compliance with Australian Drinking Water Guidelines

This indicator is a measure of the microbiological “health” of the drinking water supply.

#### Compliance with Australian Drinking Water Guidelines

Actual 2008-09	Estimate 2009-10	Target 2010-11
<b>100%</b> (Target 100%)	<b>100%</b> (Target 100%)	<b>100%</b>

### Customer Satisfaction with Water Supply Service

This indicator is obtained by a quarterly telephone survey and measures the customer’s view of the quality of the water supply service provided by Council.

#### Customer Satisfaction with Water Supply Service

Actual 2008-09	Estimate 2009-10	Target 2010-11
<b>97%</b> (Target 85%)	<b>96%</b> (Target 85%)	<b>95%</b>

### Compliance with Department of Environment, Climate Change & Water Licence for effluent discharge to the ocean.

This indicator is a measure of the “health” of the treated sewage effluent discharged to the environment.

#### Compliance with DECCW Licence

Actual 2008-09	Estimate 2009-10	Target 2010-11
<b>99.9%</b> (Target 100%)	<b>100%</b> (Target 100%)	<b>100%</b>

### Customer Satisfaction with Sewerage Service

This indicator is obtained by a quarterly telephone survey and measures the customer’s view of the quality of the sewerage service provided by Council.

#### Customer Satisfaction with Sewerage Service

Actual 2008-09	Estimate 2009-10	Target 2010-11
<b>97%</b> (Target 95%)	<b>96%</b> (Target 95%)	<b>95%</b>

### Proportion of Domestic Waste Diverted from Landfill

This measure is extracted from the weighbridge reports at the Buttonderry Waste Management Facility and recycling statistics provided by the waste contractor. It is a measure of the success of Council’s recycling programs.

#### Proportion of Domestic Waste Diverted from Landfill.

Actual 2008-09	Estimate 2009-10	Target 2010-11
<b>49.7%+</b> (Target 45%)	<b>49%</b> (Target 45%)	<b>50%</b>

### Customer Satisfaction with Waste Service

This measure is determined by an independent survey. It is the proportion of survey respondents that are satisfied (or more than satisfied) with Council’s waste collection service.

#### Customer Satisfaction with Waste Service

Actual 2008-09	Estimate 2009-10	Target 2010-11
<b>95%</b> (Target 95%)	<b>95%</b> (Target 95%)	<b>95%</b>



## Organisation

### Shire Strategic Vision Principles

#### *Community Involvement*

- Government is conducted with openness and transparency involving the community in decisions that affect it.

#### *Cooperation*

- All three levels of government work closely together.

#### *Sustainability*

- There is social, economic and environmental sustainability.

#### *Fiscal Responsibility*

- There is fiscal responsibility.

### Key Focus Areas for the next four years:

- Implementation of the HR Strategy
- Maintenance of Civic Centre and Depots



# Organisation

## Ongoing Services

Council provides a range of support services to improve the efficiency and effectiveness of Council’s service delivery to the community.

Service	Description
<b>Human Resource Management</b>	<ul style="list-style-type: none"> <li>○ Workplace Relations</li> <li>○ Coordinate the employee performance management system</li> <li>○ Provide occupational health and safety and wellbeing programs</li> <li>○ Provide recruitment and remuneration services</li> <li>○ Provide training and development services</li> <li>○ Workforce planning</li> </ul>
<b>Finance</b>	<ul style="list-style-type: none"> <li>○ Long-term financial strategy</li> <li>○ Annual budgeting</li> <li>○ Monitor and report on Council’s financial performance</li> <li>○ Manage Council’s investment portfolio</li> <li>○ Financial services</li> <li>○ Operation of Holiday Parks</li> </ul>
<b>Equipment &amp; Support Systems</b>	<ul style="list-style-type: none"> <li>○ Manage the organisation’s plant and vehicle fleet</li> <li>○ Provide information systems</li> <li>○ Undertake land use planning, transport planning, social planning, and recreation planning to meet the future needs of the Shire</li> <li>○ Provide a call centre and face-to-face customer service centre</li> </ul>
<b>Governance</b>	<ul style="list-style-type: none"> <li>○ Risk management</li> <li>○ Maintain statutory registers</li> <li>○ Operational planning</li> <li>○ Internal audit</li> <li>○ Internal Ombudsman</li> <li>○ Provide administrative support for Council meetings</li> <li>○ Provide property and land information services</li> </ul>



## ORGANISATION

### Strategies and Programs

#### 2010-11 Programs & Projects

1. Complete implementation of the top ten priority initiatives identified within the HR Strategy.
2. Undertake an organisational capacity review.
3. Adopt a Long-term Financial Strategy to underpin the Shire Strategic Vision and asset management strategies.
4. Continue to implement the Central Coast Holiday Parks Business Strategy (including upgrade works for all parks).
5. Finalise development and commence implementation of the Information Management Strategic Plan.
6. Continue implementation of the Sustainability Decision Making Framework for the organisation.
7. Continue to implement the culture change project to deliver improved environmental outcomes in all operational activities.
8. Develop a strategy to improve capability and consistency of the delivery of Customer Service within the organisation.



### Measures

#### Permanent Staff Turnover

Permanent staff turnover is calculated by dividing the number of permanent employees who left Council during the year by the number of permanent employees at the beginning of the year expressed as a percentage. Staff turnover measures the stability of the workforce and the retention of “corporate memory”.

#### Permanent Staff Turnover

<i>Actual 2008-09</i>	<i>Estimate 2009-10</i>	<i>Target 2010-11</i>
<b>4.91%</b> <i>(Target &lt;10%)</i>	<b>4.6%</b> <i>(Target &lt;10%)</i>	<b>&lt;10%</b>

#### Lost Time Injury Duration

This indicator measures the average number of days that each lost time incident causes staff to be away from the workplace.

#### Lost Time Injury Duration

<i>Actual 2008-09</i>	<i>Estimate 2009-10</i>	<i>Target 2010-11</i>
<b>9.27 days</b> <i>(Target 8 days)</i>	<b>8.2 days</b> <i>(Target 8 days)</i>	<b>8 days</b>



### Lost Time Injury Frequency Rate

This measure is the number of lost time injuries in every 1,000,000 man-hours worked. A lost time injury is an incident where the person injured loses at least one shift after the day the injury occurred.

The Lost Time Injury Frequency Rate is the most commonly used safety performance measure and allows comparison between organisations of different types and sizes.

The indicator is calculated as the number of lost time injuries per month multiplied by 1,000,000 then divided by the total hours worked in the month.

The average for self-insured Councils is 25.

#### Lost Time Injury Frequency Rate

Actual 2008-09	Estimate 2009-10	Target 2010-11
<b>30.8</b> (Target 18)	<b>30</b> (Target 18)	<b>28</b>

### Occupancy Rate of Tourist Accommodation at Council's Holiday Parks

This measure shows the patronage of Council's Holiday Parks and indicates the competitiveness of Council's price/service offering in the marketplace.

#### Holiday Park Occupancy Rates

Actual 2008-09	Estimate 2009-10	Target 2010-11
<b>July–Sept</b> <b>54%</b> (Target 30%)	<b>July–Sept</b> <b>43.4%</b> (Target 38%)	<b>July–Sept</b> <b>38%</b>
<b>Oct–Dec</b> <b>56%</b> (Target 55%)	<b>Oct–Dec</b> <b>55.5%</b> (Target 55%)	<b>Oct–Dec</b> <b>55%</b>
<b>Jan–June</b> <b>44.9%</b> (Target 41%)	<b>Jan–June</b> <b>43%</b> (Target 41%)	<b>Jan–June</b> <b>43%</b>

### Service Requests responded to within agreed timeframes

This is a measure of how Council meets its service delivery standards.

Service requests are customer requests logged in Council's Customer Relationship Management system. The percentage of Overdue Service Requests is calculated by dividing the number of Council's service requests that met their due date by the total number of service requests received (excluding current open service requests that haven't exceeded their due date).

#### Service Requests responded to within agreed timeframes

Actual 2008-09	Estimate 2009-10	Target 2010-11
<b>91.55%</b> (Target 85%)	<b>88%</b> (Target 85%)	<b>85%</b>

### Percentage of telephone calls to Call Centre answered within one minute

This is a measure of responsiveness to customers. The benchmark of 80% is in line with the Customer Service Benchmarking Quarterly Survey of 25 Councils.

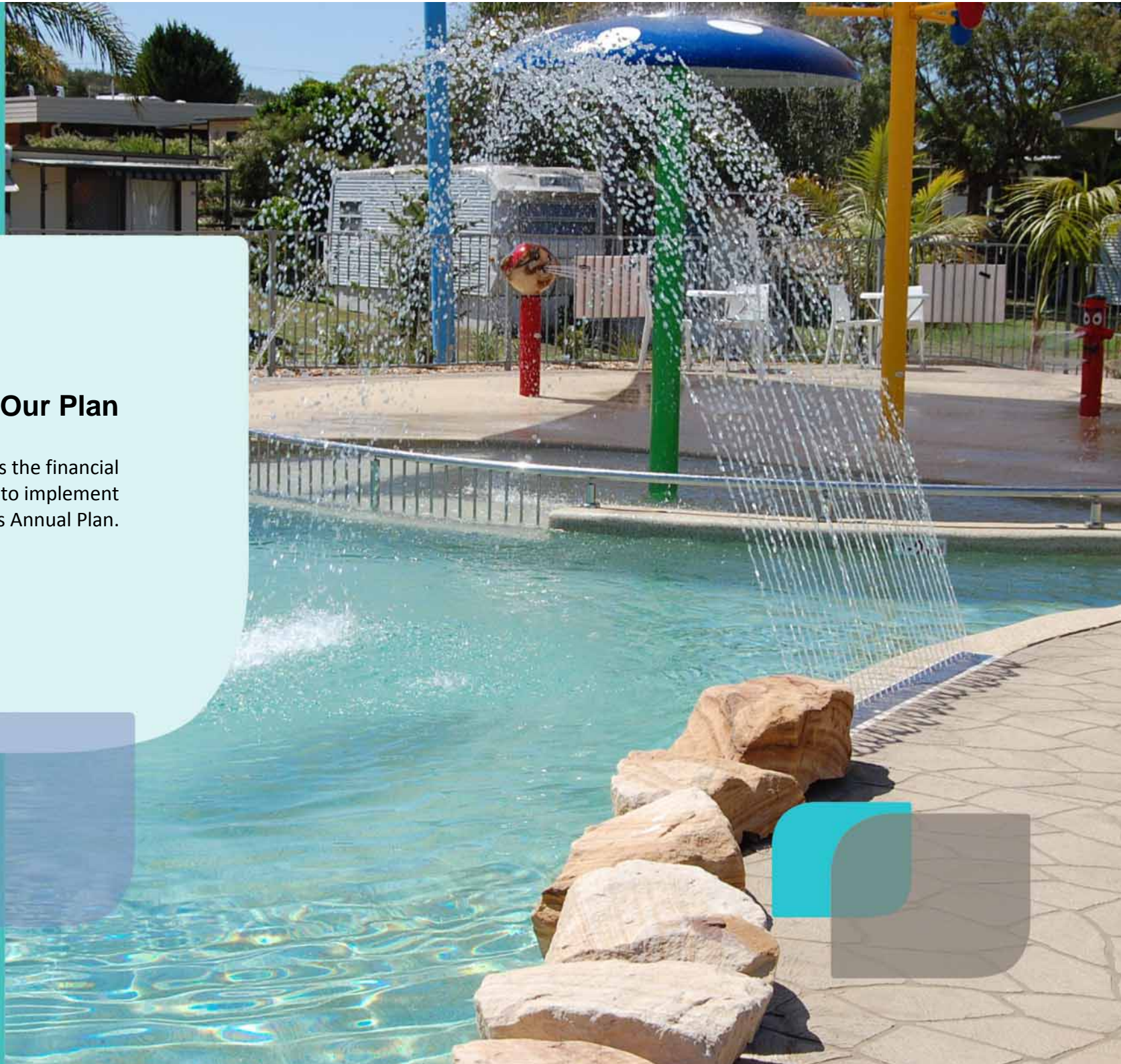
#### Percentage of Telephone Calls to Call Centre answered within one minute

Actual 2008-09	Estimate 2009-10	Target 2010-11
<b>80%</b> (Target 75%)	<b>80%</b> (Target 80%)	<b>80%</b>



## How We Will Resource Our Plan

This section outlines the financial resources required to implement this year's Annual Plan.



## Budget Assumptions

### General:

A major influence on expected revenues and expenses in any year is the economy. The level of economic activity will impact demand for some of Council's services, while changes in inflation rates and interest rates will be reflected in the costs Council pays for materials and services and the return on its investments.

Many of Council's maintenance and construction activities are impacted by the weather; extreme weather conditions can impact on priorities (because of road deterioration, cleaning of debris etc.) and result in programmed works being postponed.

Significant changes in government legislation, particularly in the areas of planning, resource management (water and waste) and local government provided services, could result in additional costs being borne by Council.

Council, as a multi-purpose organisation, providing a large range of buildings, parks, playgrounds and other facilities accessible to the public, could possibly face insurance claims at any time.

Council is the planning consent authority under the Environmental Planning & Assessment Act 1979. Pursuant to that Act, certain persons aggrieved by a planning decision of Council may appeal to the Land & Environment Court. It is the Court's normal practice that parties bear their own legal costs, however the amount of costs cannot be known until an appeal is determined.

On the revenue side, grants are a material component of Council's source of funds and are subject to political decisions at other levels of government.

### Specific:

#### Inflation

Inflation of 3.95% for salaries and wages (3.95% in 2009-10) and 2.5% (based on CPI forecasts) for other costs (2.0% in 2009-10) has been applied.

The Consumer Price Index (CPI) is an index comprised of changes in the prices of a basket of household goods. The CPI is an appropriate inflator for around 15% of Council's expenditures, while the remainder of Council's costs relate to employee costs, roads and bridge construction and non-residential building construction.

Traditionally Council has inflated its non-salary expenditure budgets based on the forecast for the Consumer Price Index (CPI). This is in line with the current rate pegging methodology of the State Government that takes into account the Australian Bureau of Statistics Consumer Price Index (CPI) and the index of Average Weekly Ordinary Time Earnings (AWOTE) when determining rate increases. However, the Local Government Association of NSW and the Shires Association of NSW found that "alone these indices do not appear to reflect the changing structure of Council costs and when considered jointly have not moved consistently with movements in local government expenses."

In order to better reflect the real increase in Council expenses the National Institute of Economic and Industry Research (NIEIR) developed a Local Government Rate Determination Model using a composite of published indices. The Institute found that over the period 1996/97 – 2000/01 CPI increased by 11.3%; rate pegging limits increased by 16.4% and the newly NIEIR-created Local Government Rate Determination Model increased by 24.3%.

#### Rate Pegging

Rate pegging limitations continue to constrain revenue raising capacity and place extra burden on Council when rate pegging increases are less than increases in costs faced by Councils.



### **General Rates**

Ordinary rates are increased by 2.6% in line with the limit of the State Government's rate pegging legislation.

Rates revenue growth from increased assessments of 0.45% in 2010-11 (compared with 0.2% in 2009-10).

### **Water and Sewerage Charges**

In line with the Independent Pricing and Regulatory Tribunal's (IPART) final determination water availability charges are proposed to increase from \$117.46 to \$136.05 (incorporating contribution to the State Government's Climate Change Fund), sewer availability charges to increase from \$429.11 to \$437.39 and drainage service charges to increase from \$83.12 to \$84.72. Water usage charges are proposed to increase by 10c per KI (from \$1.78 per KI to \$1.87 per KI).

### **Land Sales**

The budget estimates for 2010-11 and future years include the sale of several parcels of land. If these sales are delayed, do not proceed, or realise less than budgeted, then this will impact on the capacity of Council to undertake some of its capital works programs.

### **Development Applications**

The revenue estimates for development applications (DAs) are based on ongoing residential building activity in the Shire (which is impacted by broader economic conditions).

### **Across-the-board cut**

The provision of additional services (such as footpath maintenance, playground upgrades, library books etc.) is only achievable if Council continues to make an across-the-board cut of 1.00% across the organisation. In 2010/11 this amounted to approximately \$440,000.

### **Interest Rates**

Interest rates are recovering from the low levels which followed the recent credit crisis and Reserve Bank cash rates in the 2010-11 year are expected to be in the range of 4.5 to 5.5%. The 2010-11 budget forecast for interest on investments has been set at 5.25%, based on the recent earnings achieved on short and middle term securities.

The 2010-11 budget forecast for interest on new loans has been estimated at 8%, compared with a rate of 7.95% for loans raised in July 2009.



Budgeted Income Statement 2010/11		By Fund			
	2010/11 Budget \$'000	General Fund Budget \$'000	Water Budget \$'000	Sewer Budget \$'000	
<b>INCOME</b>					
<i>Revenue:</i>					
Rates & Annual Charges	122,259	80,741	14,038	27,480	
User Charges & Fees	58,077	33,288	23,351	1,438	
Investment Revenues	8,722	4,135	3,019	1,568	
Other Revenues	1,568	695	720	153	
Grants & Contributions - Operating	19,434	17,766	970	698	
Grants & Contributions - Capital	39,760	11,560	26,600	1,600	
Other Income	-	-	-	-	
Profit from Disposal of Assets	15,137	15,137	-	-	
<b>REVENUE FROM ORDINARY ACTIVITIES</b>	<b>264,957</b>	<b>163,322</b>	<b>68,698</b>	<b>32,937</b>	
<b>EXPENSES</b>					
Employee Costs	78,440	62,408	8,762	7,270	
Materials & Contracts	44,010	16,661	15,207	12,142	
Borrowing Costs	12,711	215	10,881	1,615	
Depreciation & Amortisation	59,529	29,096	15,742	14,691	
Other Expenses	32,504	27,760	2,545	2,199	
Loss from Disposal of Assets	-	-	-	-	
<b>TOTAL EXPENSES FROM ORDINARY OPERATIONS</b>	<b>227,194</b>	<b>136,140</b>	<b>53,137</b>	<b>37,917</b>	
<b>OPERATING RESULT FROM CONTINUING OPERATIONS</b>	<b>37,763</b>	<b>27,182</b>	<b>15,561</b>	<b>(4,980)</b>	
<b>NET OPERATING RESULT FOR YEAR</b>	<b>37,763</b>	<b>27,182</b>	<b>15,561</b>	<b>(4,980)</b>	
Attributable to:					
<b>WYONG SHIRE COUNCIL</b>	<b>37,763</b>	<b>27,182</b>	<b>15,561</b>	<b>(4,980)</b>	
Net operating result before capital grants and contributions	(1,997)	15,622	(11,039)	(6,580)	

Budgeted Cash Flow Statement 2010/11				
	2010/11 Budget \$'000	General Fund Budget \$'000	Water Budget \$'000	Sewer Budget \$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
Operating Income	249,820	148,185	68,698	32,937
Operating Expenditure	(154,948)	(106,823)	(26,514)	(21,611)
<b>Net Cash provided by (or used in) Operating Activities</b>	<b>94,872</b>	<b>41,362</b>	<b>42,184</b>	<b>11,326</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
Sale of Assets & Investments	30,874	30,874	-	-
Purchase of Assets	(156,725)	(67,732)	(74,930)	(14,063)
<b>Net cash provided by (or used in) Investing Activities</b>	<b>(125,851)</b>	<b>(36,858)</b>	<b>(74,930)</b>	<b>(14,063)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
Proceeds from Borrowings	30,207	2,457	27,750	
Repayments of Borrowings	(24,124)	(1,118)	(19,599)	(3,407)
<b>Net cash provided by (or used in) Financing Activities</b>	<b>6,083</b>	<b>1,339</b>	<b>8,151</b>	<b>(3,407)</b>
<b>Net Increase (Decrease) in cash held</b>	<b>(24,896)</b>	<b>5,843</b>	<b>(24,595)</b>	<b>(6,144)</b>

### Financial Ratios

	2007-08 Actual	2008-09 Actual	2009-10 Forecast	2010-11 Budget
<b>Debt Service Ratio</b>	9.96%	8.80%	12.14%	10.71%
<b>Rate Coverage Ratio</b>	50.24%	49.11%	40.61%	46.06%
<b>Rates outstanding percentage</b>	7.34%	7.26%	7.00%	6.50%

Budgeted Balance Sheet 2010/11	By Fund			
	2010/11 Budget \$'000	General Fund Budget \$'000	Water Budget \$'000	Sewer Budget \$'000
<b>CURRENT ASSETS</b>				
Investments	76,798	30,972	25,723	20,103
Receivables	34,785	17,719	14,226	2,840
Inventories	2,205	1,460	295	450
Other	844	844	-	-
<b>TOTAL CURRENT ASSETS</b>	<b>114,632</b>	<b>50,995</b>	<b>40,244</b>	<b>23,393</b>
<b>NON - CURRENT ASSETS</b>				
Investments	4,239	4,239	-	-
Receivables	2,764	2,056	670	38
Infrastructure, Property, Plant & Equipment	1,909,862	736,107	741,756	431,999
Intangible Assets	2,516	2,516	-	-
<b>TOTAL NON-CURRENT ASSETS</b>	<b>1,919,381</b>	<b>744,918</b>	<b>742,426</b>	<b>432,037</b>
<b>TOTAL ASSETS</b>	<b>2,034,013</b>	<b>795,913</b>	<b>782,670</b>	<b>455,430</b>
<b>CURRENT LIABILITIES</b>				
Payables	44,740	35,466	7,311	1,963
Borrowings	11,304	453	9,457	1,394
Provisions	33,246	28,749	1,925	2,572
<b>TOTAL CURRENT LIABILITIES</b>	<b>89,290</b>	<b>64,668</b>	<b>18,693</b>	<b>5,929</b>
<b>NON-CURRENT LIABILITIES</b>				
Payables	39	39	-	-
Borrowings	186,688	2,841	162,191	21,656
Provisions	28,598	27,230	742	626
<b>TOTAL NON-CURRENT LIABILITIES</b>	<b>215,325</b>	<b>30,110</b>	<b>162,933</b>	<b>22,282</b>
<b>TOTAL LIABILITIES</b>	<b>304,615</b>	<b>94,778</b>	<b>181,626</b>	<b>28,211</b>
<b>NET ASSETS</b>	<b>1,729,398</b>	<b>701,135</b>	<b>601,044</b>	<b>427,219</b>
<b>EQUITY</b>				
Accumulated Surplus/Deficit	1,285,782	645,698	379,845	260,239
Asset Revaluation Reserve	443,616	55,437	221,199	166,980
<b>TOTAL EQUITY</b>	<b>1,729,398</b>	<b>701,135</b>	<b>601,043</b>	<b>427,219</b>



## Financial Summary

### By PRINCIPAL ACTIVITY, CAPITAL & OPERATING

	2010/11 Budget \$'000	2010/11 Operating \$'000	2010/11 Capital \$'000
<b>A More Sustainable Community</b>	55,731	40,068	15,662
<b>A More Sustainable Economy</b>	8,701	4,168	4,533
<b>A More Sustainable Environment</b>	14,123	6,164	7,959
<b>Infrastructure</b>	242,285	122,568	119,718
<b>Organisation</b>	43,822	34,969	8,853
<b>TOTAL EXPENDITURE</b>	<b>364,662</b>	<b>207,937</b>	<b>156,725</b>

<b>Discretionary &amp; Tsf to/from Reserves</b>	233,024	186,519	46,501
<b>Grants</b>	40,801	5,119	35,683
<b>Contributions</b>	39,180	2,878	36,303
<b>Loans</b>	30,207	911	29,297
<b>Asset Sales</b>	21,313	12,373	8,941
<b>TOTAL SOURCE OF FUNDS</b>	<b>364,525</b>	<b>207,800</b>	<b>156,725</b>

<b>RESULT</b>	<b>(137)</b>	<b>(137)</b>	<b>-</b>
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## RECONCILIATION OF MANAGEMENT PLAN TO INCOME STATEMENT

MANAGEMENT PLAN	2010/11 Budget \$'000
A More Sustainable Community	55,731
A More Sustainable Economy	8,701
A More Sustainable Environment	14,123
Infrastructure	242,285
Organisation	43,822
<b>TOTAL EXPENDITURE</b>	<b>364,662</b>
<b>LESS TOTAL SOURCE OF FUNDS</b>	<b>364,525</b>
<b>RESULT</b>	<b>(137)</b>
Add Back: Capital Expenditure	156,725
Add Back: Loan Principal Repayments	11,414
Add Back: Overheads Reallocated to Capital	1,924
Less: Loan Funding	(30,207)
Add: Other Balance Sheet Adjustments	1,085
Less: Net Transfer to Restricted Assets	(9,421)
Less: book value of assets sold	(6,176)
Less: Contributions held at start of year	(27,915)
Less: Depreciation	(59,529)
<b>TOTAL</b>	<b>37,763</b>

INCOME STATEMENT	2010/11 Budget \$'000
<b>EXPENSES FROM ORDINARY ACTIVITIES</b>	
Employee Costs	78,440
Borrowing Costs	12,711
Materials & Contracts	44,010
Depreciation	59,529
Other	32,504
Loss from the disposal of Assets	-
Corporate Overhead Reallocated to Capital	-
<b>TOTAL EXPENSES FROM ORDINARY OPERATIONS</b>	<b>227,194</b>
<b>REVENUE FROM ORDINARY ACTIVITIES</b>	
Rates & Annual Charges	122,259
User Charges & Fees	58,077
Interest	8,722
Other	1,568
Grants & Contributions provided for non capital purposes	19,434
Gain from disposal of assets	15,137
<b>REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS</b>	<b>225,197</b>
<b>SURPLUS (deficit) FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS</b>	<b>(1,997)</b>
Grants & contributions provided for capital purposes	39,760
<b>SURPLUS (deficit) FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS</b>	<b>37,763</b>
<b>SURPLUS (deficit) AFTER EXTRAORDINARY ITEMS</b>	<b>37,763</b>

## Financial Summary

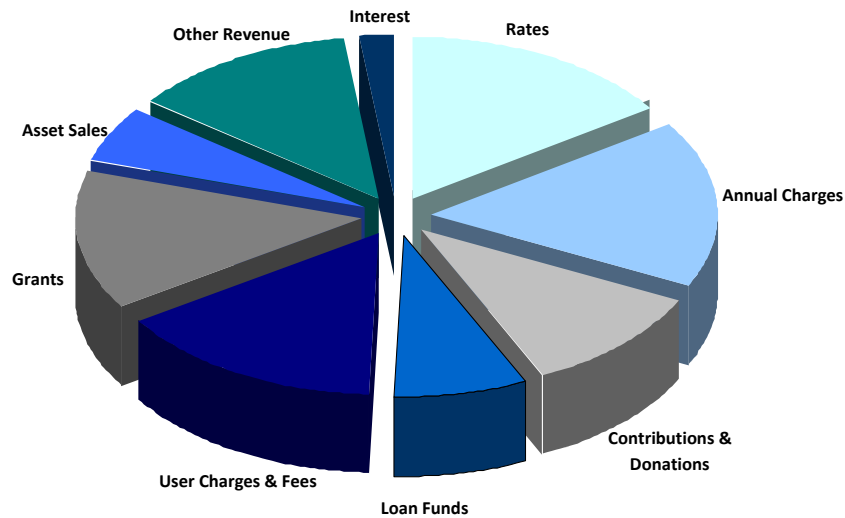
By PRINCIPAL ACTIVITY				
	2009/10 Revised \$'000	2010/11 Budget \$'000	2011/12 Forecast \$'000	2012/13 Forecast \$'000
<b>A More Sustainable Community</b>	59,459	55,731	44,233	47,696
<b>A More Sustainable Economy</b>	4,768	8,701	4,570	4,580
<b>A More Sustainable Environment</b>	20,868	14,123	14,278	10,297
<b>Infrastructure</b>	219,018	242,285	208,864	211,111
<b>Organisation</b>	41,940	43,822	46,098	48,163
<b>TOTAL EXPENDITURE</b>	<b>346,053</b>	<b>364,662</b>	<b>318,043</b>	<b>321,847</b>
<b>Rates, Charges &amp; Other Sources of Funds</b>	200,712	233,024	257,784	278,472
<b>Grants</b>	29,974	40,801	13,845	10,354
<b>Contributions</b>	25,088	39,180	23,652	16,018
<b>Loans</b>	83,350	30,207	17,150	12,000
<b>Asset Sales</b>	6,723	21,313	1,971	2,097
<b>TOTAL SOURCE OF FUNDS</b>	<b>345,847</b>	<b>364,525</b>	<b>314,402</b>	<b>318,941</b>
<b>RESULT</b>	<b>(206)</b>	<b>(137)</b>	<b>(3,641)</b>	<b>(2,906)</b>

By BUSINESS ACTIVITY				
	2009/10 Revised \$'000	2010/11 Budget \$'000	2011/12 Forecast \$'000	2012/13 Forecast \$'000
<b>Children's Learning &amp; Care Centres</b>	4,431	4,589	4,751	4,917
<b>Water Supply</b>	102,774	132,110	77,459	83,741
<b>Sewerage System</b>	32,289	37,654	51,417	41,581
<b>Waste Management</b>	44,736	36,215	43,748	54,566
<b>Holiday Parks</b>	10,863	10,485	11,758	11,437
<b>SUB-TOTAL EXPENDITURE</b>	<b>195,093</b>	<b>221,053</b>	<b>189,133</b>	<b>196,242</b>
<b>General</b>	150,961	143,609	128,910	125,605
<b>TOTAL EXPENDITURE</b>	<b>346,053</b>	<b>364,662</b>	<b>318,043</b>	<b>321,847</b>
<b>Operating Expenditure</b>	221,245	207,937	215,977	231,006
<b>Capital Expenditure</b>	124,808	156,725	102,064	90,840
<b>TOTAL EXPENDITURE</b>	<b>346,053</b>	<b>364,662</b>	<b>318,041</b>	<b>321,846</b>



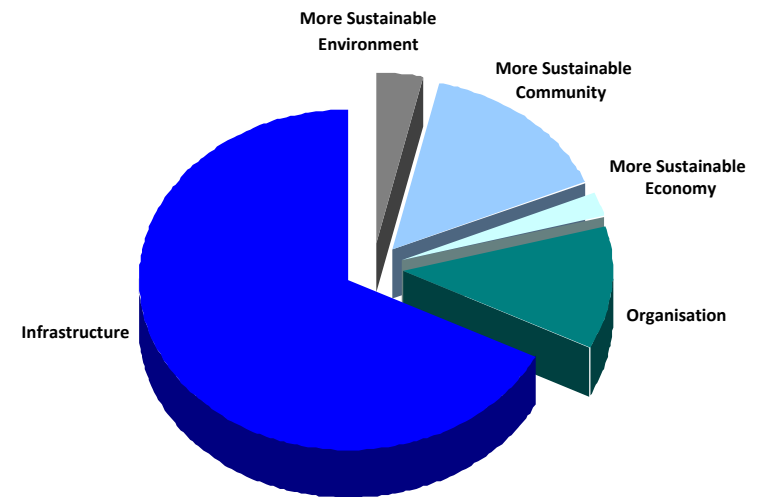
### Where does the money come from ?

In 2010-11 the largest funding sources will be Rates and Annual Charges each representing around \$60m (or 15% of the total). Next is User Charges and Grants each representing \$52m (or 14% of the total) and then Contributions and Donations \$41m (or 11% of the total).



### Where does the money go ?

In 2010-11 Council will spend two-thirds of its \$364m budget on infrastructure (water, sewerage, waste, roads and drainage). It will spend around \$56m on building a better community (community facilities and services, libraries, open space and recreation, emergency services, child care, development assessment, and compliance), \$44m on Organisation – (staff costs, IT costs, plant and equipment, legal costs, finance, administration and strategic planning), \$14m directly on a better environment, the major component of this is the implementation of the Estuary Annual Plan and \$9m on a better economy – funding town centres and business support agencies.



**Principal Activity 1  
A More Sustainable Community**

EXPENDITURE		SOURCE OF FUNDS							COMMENTS		
Strategy No.	Service	2009/10 Original \$'000	2009/10 Revised \$'000	2010/11 Budget \$'000	Revenue \$'000	Grants \$'000	Contrib. \$'000	Loans \$'000	Asset Sales \$'000	Strategy No.	
<b>1.1 Community Support &amp; Development</b>											
1.1.1	Contribution to NSW Fire Brigade	1,094	1,094	1,115	1,115					1.1.1	This item is Council's contribution to NSW Fire Brigade for provision of fire services in Wyong Shire. 2010/11 includes \$698,500 for Wyong, \$120,500 for Budgewoi/Toukley and \$296,000 for Hamlyn Terrace. Contributions are based on the most recent advice from the NSW Fire Brigades.
1.1.2	Contribution to NSW Rural Fire Service	396	396	440	440					1.1.2	This item is Council's contribution to NSW Rural Fire Service for provision of fire services in Wyong Shire. Contributions are based on the most recent advice from the NSW Rural Fire Service.
1.1.3	Bushfire Operations & Equipment	1,246	1,810	1,211	336	875				1.1.3	2009/10 included \$60,000 for maintenance works on Rural Fire Service Buildings, that was part of a 3 year program which ended in 2009/10. The revised 2009/10 budget included carried forward funding from 2008/09.
1.1.4	SES Operations & Equipment	31	31	31	31					1.1.4	This item provides funds to meet the operating costs of the State Emergency Service.
1.1.5	VRA Equipment	20	20	20	20					1.1.5	This item is a contribution to the Central Coast Volunteer Rescue Squad.
1.1.6	Community Building Maintenance and Operations	1,358	1,396	1,515	1,515					1.1.6	This item includes maintenance for community buildings, cottages, halls, community centres, disabled accesses, and civic buildings. The 2010/11 budget includes an additional \$455,000 for Community Building maintenance, \$49,000 for Community Centres maintenance, \$25,000 for Senior Citizens' Centres maintenance, and \$5,000 for maintenance and operations of new assets in line with the Asset Management Plans. \$200,000 has been reallocated to 5.3.4 Shire Services Operations. The 2009/10 budget was partly funded by a \$200,000 from Holiday Park operations for Norah Head Lighthouse.
1.1.7	Community Building Construction	1,570	1,830	2,310			2,310			1.1.7	The 2010/11 budget includes \$1,200,000 for the Hamlyn Terrace Community Centre and \$700,000 for the Wyong Cultural Centre. For details of the projects to be carried out refer to the Rolling Works Program at the back of this document.
1.1.8	Community Development	331	423	375	373	2				1.1.8	This item includes operating costs (such as computer leases and stationery) for community programs, youth and children's programs, and new release area projects. 2010/11 includes \$89,000 for the implementation of the Community Plan, \$70,000 to provide additional community connectedness programs and \$50,000 to partner with community/service clubs and supply equipment and training to implement volunteer graffiti removal programs. 2009/10 included \$10,000 for the Biennial Community Congress, \$41,000 for the Aboriginal Youth Outreach Pilot Program and \$143,000 for the implementation of the Community Plan. The revised 2009/10 budget included carried forward funding from 2008/09.
1.1.9	Australia Day Celebrations	21	21	22	22						
1.1.10	Mardi Gras	15	15	15	15					1.1.10	This item includes a donation of \$5,000 and works in kind of \$10,000.
1.1.11	Community Financial Support	274	271	274	274					1.1.11	This item includes funding for Councillor Community Improvement Grants (\$150,000) and Community Benefit Grants and donations (\$124,000).
1.1.12	Subsidised Community Rents	57	57	57	57					1.1.12	This item includes concessions for the rents of Council properties to community groups.
1.1.13	Subsidised Community Tipping Fees	54	54	55	55					1.1.13	This item includes subsidised tipping fees for community groups.
1.1.14	Pre-approved Community Sponsorships	55	55	45	45					1.1.14	This item includes University Scholarships \$10,000, Wyong Shire Garden Competition \$5,500, Wyong Shire Photo Competition \$5,000, Local Business Awards \$5,000, Youth Council \$10,000, Central Coast Arts Festival \$5,000 and the Central Coast Kids Day Out \$5,000.
1.1.15	Major Event Sponsorships	10	10							1.1.15	2009/10 included \$10,000 for the NSW Body Board Championships.
1.1.16	Aged and Disabled Services	40	40	43	9	34				1.1.16	This item includes the Aged and Disabled Community Development Worker.
1.1.17	Community Liaison	387	387	390	390					1.1.17	This item includes funding for the annual report, Council's website, public relations, community consultation and community liaison. The 2010/11 budget includes \$45,000 to upgrade Council's website and \$20,000 operating costs for event coordination. 2009/10 included \$70,000 to upgrade Council's website.

**Principal Activity 1  
A More Sustainable Community**

EXPENDITURE					SOURCE OF FUNDS					COMMENTS	
Strategy No.	Service	2009/10 Original \$'000	2009/10 Revised \$'000	2010/11 Budget \$'000	Revenue \$'000	Grants \$'000	Contrib. \$'000	Loans \$'000	Asset Sales \$'000	Strategy No.	
<b>1.1 Community Support &amp; Development</b>											
1.1.18	Library & Customer Service	597	675	613	246	368				1.1.18	This item includes operating expenditure for the branch libraries and customer information services. The 2010/11 budget includes an additional \$56,000 associated with the lease of Tuggerah Library from Westfield. The 2009/10 budget included \$50,000 for the implementation of the Community Plan, the revised budget includes additional grant funding.
1.1.19	Library Books & Equipment	474	537	486	486					1.1.19	This item includes the purchase of library books and equipment.
1.1.20	Child Care and Education Operations	3,419	3,469	3,573	3,047	526				1.1.20	This item includes all the direct costs of child care and education (salaries, food, equipment and electricity). Employee on-costs for this activity are included in Line item 1.0. No corporate overheads apply to this activity. Care & Education buildings and grounds maintenance are included in the Community Buildings Maintenance program (line item 1.1.6). In 2010/11 Council will operate on a "cost-neutral" basis (according to Council's definition on page 45) in Child Care & Education Operations.
1.1.21	Cemeteries	142	94	129	129						
<b>1.2 Education</b>											
<b>1.3 Health</b>											
1.3.1	Immunisation & Food Surveillance	70	70	73	23	50				1.3.1	This item is partially funded from the Australian Childhood Immunisation Register (for each vaccination delivered) and from Northern Sydney Central Coast Health (for the nurses' wages).
<b>1.4 Housing</b>											
<b>1.5 Community Safety</b>											
<b>1.6 Transport</b>											
<b>1.7 Leisure, Recreation and Open Space</b>											
1.7.1	Lakes foreshore and aquatic infrastructure management	617	598	528	478		50			1.7.1	This item includes weed removal from the foreshore, lake foreshore maintenance, and maintenance of wharves, jetties and boat ramps. In 2010/11 \$100,000 has been reallocated from lakes beach cleaning to line item 3.2.2 to increase the operation of the weed harvester.
1.7.2	Open Space Maintenance	4,845	4,895	5,161	4,629		532			1.7.2	This item includes maintenance of parks, reserves, ovals, cycleways, landscaped areas, street trees and the extreme sports facility at San Remo. The 2010/11 budget includes an additional \$170,000 for maintenance to improve standards of fields and hard courts, \$136,000 for maintenance and operations of new assets in line with the Asset Management Plans, and \$100,000 from the maintenance program has been reallocated to 5.3.4 Shire Services Operations.
1.7.3	Noxious Weeds	133	117	133	103	30				1.7.3	This item includes the costs of running a Noxious Weed and Pest species Program under the Noxious Weeds Act.
1.7.4	Floodlight upgrading	1,245	1,459							1.7.4	The 2009/10 budget included \$1,110,000 for floodlighting upgrades to eight sporting venues funded from land sales and developer contributions.

**Principal Activity 1  
A More Sustainable Community**

EXPENDITURE			SOURCE OF FUNDS							COMMENTS	
Strategy No.	Service	2009/10 Original \$'000	2009/10 Revised \$'000	2010/11 Budget \$'000	Revenue \$'000	Grants \$'000	Contrib. \$'000	Loans \$'000	Asset Sales \$'000	Strategy No.	
<b>1.7 Leisure, Recreation and Open Space</b>											
1.7.5	Shared pathway improvements	735	341	250	125	125				1.7.5	2010/11 includes improvements to current pathways and projects as per the priority projects identified in the On-road bicycle and shared pathway strategy. Works will not commence with grant funds until new grants have been secured. The original 2009/10 budget included a \$76,000 contribution from the surplus from Holiday Park operations, and grant funding under the Federal Government's Infrastructure Program for a shared pathway extension at Buff Point (\$250,000) and a shared pathway at Mannering Park (\$259,000) which has been transferred to 1.7.15 Infrastructure Grant Commonwealth Government.
1.7.6	Open Space improvements/acquisitions	9,922	10,032	10,112	90		8,732		1,290	1.7.6	2010/11 includes \$8,532,000 for the Hamlyn Terrace Sporting Facility from developer contributions \$850,000 for playground construction and \$440,000 for subsoil and drainage works from land sales. For details of the projects to be carried out refer to the Rolling Works Program at the back of this document.
1.7.7	Ocean Beach Management	783	808	1,009	959		50			1.7.7	This item includes lifeguard salaries and operating expenses and is partially funded by a \$50,000 surplus from Holiday Park operations. 2010/11 includes an additional \$170,000 to trial the extension of the Lifeguard Service into the winter season, \$17,000 for water a beach safety awareness program and an additional \$34,000 for pool safety education programs during the winter months.
1.7.8	Surf Life Saving Club subsidies	61	61	62	62					1.7.8	This item includes subsidies for minor building maintenance at Lakes Beach, North Entrance, Shelly Beach, Soldiers Beach, The Entrance and Toowoona Bay Surf Life Saving Clubs, and a contribution to Central Coast Surf Life Saving.
1.7.9	Beach improvements	1,766	1,840	1,318	68				1,250	1.7.9	This item includes minor upgrades to surf clubs. An amount of \$1,250,000 has been allocated from land sales for rebuilding and refurbishment works at Surf Life Saving Clubs to be carried out in 2010/11.
1.7.10	Nursery operations	103	103	106	106					1.7.10	This item includes operating expenses for Council's internal nursery operation and is funded by internal charges from other programs.
1.7.11	Sport & cultural scholarships and donations	90	90	105	105					1.7.11	This item includes \$35,000 for Council's contribution to the Central Coast Regional Organisation of Councils (CCROC) for re-distribution as sporting and cultural scholarships, \$45,000 for Junior Sports Donation program and \$10,000 for the Sports Person Grant. 2010/11 includes an additional \$15,000 for the Central Coast Academy of Sport.
1.7.12	Sports Club equipment grants	50	50	50	50					1.7.12	This item is for equipment grants to local sporting clubs.
1.7.13	Leisure and Pool Facilities	811	811	1,018	1,018					1.7.13	This item includes operating costs, improvements and contract payments for management services at Council's swimming pools at Wyong, Toukley and The Entrance, Lake Haven Recreation Centre, EDSACC Leisure Centre and contracted tennis facilities. The 2010/11 budget includes an additional \$93,000 to increase maintenance at Wyong, Toukley and The Entrance Pools and an additional \$100,000 to address backlog works at EDSACC Leisure Centre.
1.7.14	Public Toilets	740	840	666	666					1.7.14	The 2010/11 budget includes an additional \$15,000 for maintenance and operations of new assets in line with the Asset Management Plans. 2009/10 included an allocation of \$100,000 for the construction of toilets at the Halekulani Shops, the revised budget includes additional building maintenance costs for vandalism and graffiti removal.
1.7.15	Infrastructure Grant Commonwealth Government		1,789	648		648				1.7.15	The 2010/11 budget includes an additional \$648,000 grant from the Regional Local Community Infrastructure Program. The 2009/10 revised budget included funding under the Federal Government Infrastructure Program for projects including the construction of 6 netball courts at Baker Park \$400,000, Shared path Extension Buff Point \$250,000 and the Mannering Park Cycleway \$259,000.

**Principal Activity 1  
A More Sustainable Community**

EXPENDITURE		SOURCE OF FUNDS								COMMENTS
Strategy No.	Service	2009/10 Original \$'000	2009/10 Revised \$'000	2010/11 Budget \$'000	Revenue \$'000	Grants \$'000	Contrib. \$'000	Loans \$'000	Asset Sales \$'000	Strategy No.
<b>1.8 Urban Quality</b>										
1.8.1	Development Control	920	920	884	884					1.8.1
This item includes general operating expenses of the Development Assessment Unit. 2010/11 includes an additional \$13,000 for operating costs. 2009/10 included funding for the Joint Regional Planning Panel which is not required in 2010/11.										
1.8.2	PlanFirst Levy	150	150	150	150					1.8.2
This item is a fee levied by the NSW Department of Planning.										
1.8.3	Companion Animals	536	536	390	390					1.8.3
This item includes the operating costs of Council's companion animal facility (dog pound) and maintaining the Companion Animal Register. 2009/10 included an additional \$150,000 for upgrades to the kennels and cattery.										
1.8.4	By Laws	842	842	949	874		75			1.8.4
This item includes wages for Rangers and Parking Patrol Officers, operating costs and fine processing fees. 2010/11 includes an additional \$85,000 to increase the number of rangers from 8 to 9 to improve the timeliness and quality of the Rangers' response to complaints and a more proactive approach through targeted public education and \$13,000 for operating costs.										
<b>1.9 Noise</b>										
Activities under this program are carried out by staff whose costs are included in the Salaries programs in Principal Activity 5.										
<b>1.10 Heritage</b>										
1.10.1	Convict Trail	5	5	5	5					1.10.1
The convict trail is the original route between Sydney and Newcastle built in the 19th century. Council is a joint-sponsor of the restoration of this heritage listed trail.										
1.10.2	Maintenance of Council Owned Heritage buildings	5	5	5	5					1.10.2
This item includes maintenance costs for Alison Homestead and St Barnabas Church.										
1.0	Allocation of Salaries & Overheads	20,411	20,412	19,390	19,390					1.0
This is the amount of salaries and corporate overhead allocated from the programs in Principal Activity 5. - Organisation.										
<b>TOTAL ACTIVITY</b>		56,431	59,459	55,730	38,783	2,658	11,749		2,540	

**Principal Activity 2  
A More Sustainable Economy**

EXPENDITURE					SOURCE OF FUNDS					COMMENTS	
Strategy No.	Service	2009/10 Original \$'000	2009/10 Revised \$'000	2010/11 Budget \$'000	Revenue \$'000	Grants \$'000	Contrib. \$'000	Loans \$'000	Asset Sales \$'000	Strategy No.	
<b>2.1 &amp; 2.2 Employment and Incomes</b>											
2.1.1	Town Centre Maintenance	436	436	452	452					2.1.1	This item includes street sweeping, footpath cleaning, landscaping and other general maintenance for Wyong, Toukley and Budgewoi town centres.
2.1.2	The Entrance Town Centre Mgt.	1,380	1,380	1,375	1,375					2.1.2	This item is partially funded by \$774,000 from a special rate. Revenue from this special rate is lower than in previous years due to a reduction in the number of properties to which this special rate applies, therefore expenditure in this line has been adjusted accordingly.
2.1.3	Toukley Town Centre Management	139	139	143	143					2.1.3	This item is funded by \$143,000 from a special rate.
2.1.4	Wyong Town Centre Management	62	62	64	64					2.1.4	This item is funded by \$64,000 from a special rate.
2.1.5	The Entrance multi-storey Car Park	110	110	110	110					2.1.5	This item is for operating costs including body corporate, electricity, insurances, security, carpark cleaning and maintenance.
2.1.6	Warnervale Town Centre Roads			288					288	2.1.6	This item is for Council's share of Stage 1 of the access road to the Warnervale Town Centre.
2.1.7	Warnervale Business Park			4,000					4,000	2.1.7	This item includes the cost of providing infrastructure for Council's industrial zoned land within Warnervale Business Park.
2.1.8	Urban Improvement program	200	325								
2.1.9	Town Centre refurbishments	50	157	50	50					2.1.9	This item is for rectification works in town centres, over and above routine maintenance. The revised 2009/10 budget includes additional refurbishment works at The Entrance funded from a transfer from strategy 2.1.10 Town Centre sinking funds.
2.1.10	Town Centre sinking funds	140	33	140	140					2.1.10	This item is for longer term refurbishment and includes \$100,000 for The Entrance, \$20,000 for Toukley and \$20,000 for Wyong town centres.
2.1.11	Contribution to economic development	415	415	389	389					2.1.11	This item includes a contribution to Central Coast Tourism Inc for tourism development \$95,000, a contribution to Central Coast Business Mentor Services Inc \$111,000 and \$183,000 for other economic development projects.
2.1.12	Marketing and promotions	112	112	171	171					2.1.12	2010/11 includes an additional \$59,000 to compile promotional materials and maintain up-to-date business information to maximise business and employment opportunities within the Shire.
2.1.13	Coastal area improvements	60	266	245	5		240			2.1.13	2010/11 includes \$240,000 funded from a surplus in Council's Holiday Park Operations.
2.1.14	Council Land Development										
2.0	Allocation of Salaries & Overheads	1,332	1,333	1,274	1,274					2.0	This is the amount of salaries and corporate overhead allocated from the programs in Principal Activity 5 - Organisation.
<b>TOTAL ACTIVITY</b>		<b>4,436</b>	<b>4,768</b>	<b>8,701</b>	<b>4,173</b>		<b>240</b>		<b>4,288</b>		

**Principal Activity 3  
A More Sustainable Environment**

EXPENDITURE				SOURCE OF FUNDS						COMMENTS
Strategy No.	Service	2009/10 Original \$'000	2009/10 Revised \$'000	2010/11 Budget \$'000	Revenue \$'000	Grants \$'000	Contrib. \$'000	Loans \$'000	Asset Sales \$'000	Strategy No.
<b>3.1 Land</b>										
3.1.1	LandCare	141	343	207	207					3.1.1
In addition to the amounts shown, Council's in-kind contribution to LandCare includes employment overheads, the time of other staff, materials including plants and stakes and the lending and maintenance of small plant items to LandCare groups. In 2010/11 \$65,000 has been reallocated from Shire Services Salaries 5.1.6. The revised 2009/10 budget includes additional grant funding of \$192,000.										
<b>3.2 Water</b>										
3.2.1	Dredging and foreshore nourishment	500	669	231			231			3.2.1
This item includes Tuggerah Lakes catchment management and dredging of The Entrance Channel which is funded by a \$231,000 surplus from Holiday Park operations. The revised 2009/10 budget includes a grant of \$94,000 from the Department of Lands.										
3.2.2	Aquatic wrack collection	352	277	498	498					3.2.2
The 2010/11 budget includes an additional \$137,000 to increase the operation of the weed harvester, \$100,000 of which has been reallocated from 1.7.1 Lakes foreshore and aquatic infrastructure management.										
3.2.3	Lakes improvements	197	465	218	128		90			3.2.5
This item includes funding for lakes restoration, improvement and erosion control and a monitoring program for lake catchments and constructed wetlands to assess success of improvement works. It is funded by a \$90,000 surplus from Holiday Park operations.										
3.2.4	Beach infrastructure and dune management	109	109	122	122					3.2.4
This item includes maintaining beach access pathways, kelp removal and beach cleaning.										
3.2.5	Coastal Management & Hazard Plan	188	336							3.2.6
3.2.6	Cabbage Tree Harbour works		919	502	135	367				3.2.6
This item includes a grant of \$367,000 from the Department of Environment, Climate Change and Water to fund the Cabbage Tree Harbour Toe-Drainage Structure on a 50:50 basis over the life of the project.										
3.2.7	Pollution monitoring and health	209	209	158	158					3.2.7
This item includes health administration and water testing. In 2010/11 \$52,000 has been reallocated to Shire Planning Salaries 5.1.7.										
3.2.8	Implementation of Tuggerah Estuary Management Plan	7,600	12,749	7,720	1,602	5,000	1,118			3.2.8
The revenue funded portion of this item is funded by the Stormwater Management Levy of \$1,500,000. This program is also funded by a \$5m Federal Government grant and a \$1,118,000 surplus from Council's Holiday Parks. The 2010/11 budget includes an additional \$102,000 for maintenance and operations of new assets in line with the Asset Management Plans. The revised 2009/10 budget includes carried forward budget from 2008/09 and additional grant funding. For further details on programmed works refer to the Rolling Works Program at the back of this document.										

**Principal Activity 3  
A More Sustainable Environment**

EXPENDITURE					SOURCE OF FUNDS					COMMENTS	
Strategy No.	Service	2009/10 Original \$'000	2009/10 Revised \$'000	2010/11 Budget \$'000	Revenue \$'000	Grants \$'000	Contrib. \$'000	Loans \$'000	Asset Sales \$'000	Strategy No.	
3.2.9	Stormwater Management works - Lake Macquarie			152	152					3.2.9	This item is funded by the Waterways Environmental Levy.
3.2.10	Stormwater Management works - Ocean Catchment			64	64					3.2.10	This item is funded by the Waterways Environmental Levy.
<b>3.3 Biodiversity</b>											
3.3.1	Community environmental works	105	272	107	107					3.3.1	This item includes a contribution to the Hunter Central Coast Regional Environmental Strategy and community planting of native trees.
<b>3.4 Air &amp; Climate</b>											
3.4.1	Climate Change - Flood Studies	85	85							3.4.1	2009/10 included Tuggerah Lakes flood study \$55,000.
3.0	Allocation of Salaries & Overheads	4,436	4,435	4,144	4,144					3.0	This is the amount of salaries and corporate overhead allocated from the programs in Principal Activity 5. - Organisation.
<b>TOTAL ACTIVITY</b>		13,922	20,868	14,123	7,317	5,367	1,439				





**Principal Activity 4  
Infrastructure**

EXPENDITURE					SOURCE OF FUNDS					COMMENTS
Strategy No.	Service	2009/10 Original \$'000	2009/10 Revised \$'000	2010/11 Budget \$'000	Revenue \$'000	Grants \$'000	Contrib. \$'000	Loans \$'000	Asset Sales \$'000	Strategy No.
<b>4.1 Roads</b>										
4.1.1	Street trees	113	113	116	96		20			4.1.1
4.1.2	Main Roads	3,031	2,441	3,313	210	3,103				4.1.2
4.1.3	Secondary Roads construction	7,759	10,232	7,275			7,275			4.1.3
4.1.4	Secondary Roads rehabilitation	9,957	10,024	9,128	5,731	2,874	523			4.1.4
4.1.5	Secondary Roads maintenance	5,037	5,037	5,465	4,969	273	223			4.1.5
4.1.6	Bridge maintenance & construction	406	597	459	159				300	4.1.6
4.1.7	Carpark maintenance	110	50	60	60					4.1.7
4.1.8	Street lighting charges	2,104	1,984	2,888	2,667	221				4.1.8
4.1.9	Road Safety	291	673	173	68	105				4.1.9
4.1.10	CARES Facility	30	32	45	15		30			4.1.10

**Principal Activity 4  
Infrastructure**

EXPENDITURE				SOURCE OF FUNDS					COMMENTS	
Strategy No.	Service	2009/10 Original \$'000	2009/10 Revised \$'000	2010/11 Budget \$'000	Revenue \$'000	Grants \$'000	Contrib. \$'000	Loans \$'000	Asset Sales \$'000	Strategy No.
<b>4.2 Stormwater Management</b>										
4.2.1	Drainage maintenance	1,291	1,291	1,510	1,510					4.2.1 This item includes inspection, clearing and repair of drainage structures, open drain maintenance, cleaning of gross pollutant traps and wetlands maintenance. In 2010/11 \$110,000 has been reallocated from capital works for investigations, cleaning and surveying; an additional \$86,000 has been allocated for increased electricity costs and \$225,000 has been reallocated to line items 4.2.2 and 4.2.3.
4.2.2	Sediment Traps	187	187	250	250					
4.2.3	Major wetlands management	103	103	265	265					
4.2.4	Capital works	9,302	9,302	8,194	4,590		3,604			4.2.4 For details of the projects to be carried out refer to the Rolling Works Program at the back of this document.
4.2.5	Flood studies	425	425	430	150	280				4.2.5 This item includes the Floodplain Management Program and \$10,000 for maintenance of telemetry equipment.
<b>4.3 Water Supply</b>										
4.3.1	Pump Stations Maintenance	555	555	579	579					4.3.1 This item includes the maintenance and servicing of Council's water pump stations.
4.3.2	Pump Stations Operations	1,000	1,000	1,209	1,209					4.3.2 This item includes energy charges and inspection costs for Council's water pump stations. 2010/11 includes additional electricity costs of \$385,000.
4.3.3	Reservoirs/Mains Maintenance	3,166	3,166	3,260	3,260					4.3.3 This item includes hydrant and valve maintenance, repairs to broken mains, and maintenance of reservoirs.
4.3.4	Reservoirs/Mains Operations	237	237	417	417					4.3.4 This item includes system operation, mains flushing and reservoir cleaning.
4.3.5	Treatment Plant Maintenance	489	489	510	510					4.3.5 This item includes the maintenance, repair and servicing of Council's water harvesting and treatment facilities including Mardi Dam and Mardi Water Treatment Plant.
4.3.6	Treatment Plant Operations	918	918	968	968					4.3.6 This item includes the operation of Council's water harvesting and water treatment facilities including Mardi Dam and Mardi Water Treatment Plant. 2010/11 includes additional electricity costs of \$38,000.
4.3.7	Joint Water Supply	1,062	1,062	1,136	568		568			4.3.7 This item includes the operational expenses associated with the Gosford-Wyong Councils' Water Supply Authority.
4.3.8	Administration	2,069	2,069	2,676	2,676					4.3.8 This item includes administration costs such as salaries, training and office expenses.
4.3.9	Loan Repayments	18,180	18,180	19,599	19,599					4.3.9 This item is the repayment of loans taken up to fund water capital works.
4.3.10	Capital and refurbishment works	118,140	50,540	75,930	12,215	25,000	10,965	27,750		4.3.10 For details of the projects to be carried out refer to the Rolling Works Program at the back of this document. The revised 2009/10 budget reflects a change in accounting treatment, the contribution from Gosford is now shown as an offsetting expenditure rather than a source of funds.
4.3.11	Tax Equivalent Payment (TER)	196	196	199	199					4.3.11 This item is a Taxation Equivalent Regime (TER) payment from the Water Supply business to Council's General Fund in accordance with National Competition Policy. The amount is based on the land tax payable on land parcels which have been subject to revaluation by the Valuer General.

**Principal Activity 4  
Infrastructure**

EXPENDITURE					SOURCE OF FUNDS					COMMENTS
Strategy No.	Service	2009/10 Original \$'000	2009/10 Revised \$'000	2010/11 Budget \$'000	Revenue \$'000	Grants \$'000	Contrib. \$'000	Loans \$'000	Asset Sales \$'000	Strategy No.
4.3.12	Bulk Water Supply Security Program	3,727	3,732	4,900	4,900					4.3.12 This item includes purchase of water from Hunter \$1,800,000, operating costs for effluent reuse projects \$550,000, groundwater \$442,000, a contribution to the NSW Government Climate Change Fund of \$950,000 and the watertight program \$100,000. 2010/11 includes additional electricity costs of \$230,000.
<b>4.4 Sewer Service</b>										
4.4.1	Pump Stations Maintenance	1,423	1,423	1,487	1,487					4.4.1 This item includes the maintenance and servicing of Council's sewage pump stations.
4.4.2	Pump Stations Operations	1,791	1,791	2,112	2,112					4.4.2 This item includes energy, inspection and cleaning costs for Council's sewage pump stations. 2010/11 includes additional electricity costs of \$300,000.
4.4.3	Mains Maintenance	1,471	1,471	1,536	1,536					4.4.3 This item includes the maintenance and repair of Council's sewer mains.
4.4.4	Mains Operations	411	411	457	457					4.4.4 This item includes clearing chokes in Council's sewer mains.
4.4.5	Treatment Plant Maintenance	1,881	1,881	1,965	1,965					4.4.5 This item includes the maintenance, repair and servicing of Council's six sewage treatment plants.
4.4.6	Treatment Plant Operations	3,079	3,079	3,437	3,437					4.4.6 This item includes the operation of Council's six sewage treatment plants i.e. energy, chemical, operation and inspection costs. 2010/11 includes additional electricity costs of \$280,000.
4.4.7	Administration	1,615	1,615	1,756	1,756					4.4.7 This item includes administration costs such as salaries, training, office expenses and payment of internal charges such as rates, water, sewer and waste.
4.4.8	Loan Repayments	5,517	3,986	3,407	3,407					4.4.8 This item is the repayment of loans taken up to fund sewerage capital works.
4.4.9	Capital and refurbishment works	19,175	9,851	14,063	12,617		1,446			4.4.9 For details of the projects to be carried out refer to the Rolling Works Program at the back of this document. The revised 2009/10 budget reflects delayed/unachievable projects.
4.4.10	Tax Equivalent Payment (TER)	181	181	160	160					4.4.10 This item is a Taxation Equivalent Regime (TER) payment from the Sewerage business to Council's General Fund in accordance with National Competition Policy. The amount is based on the land tax payable on land parcels which have been subject to revaluation by Valuer General.
<b>4.5 Waste</b>										
<i>Domestic Waste</i>										
4.5.1	Collection and Recycling Contract	8,307	8,207	8,140	8,140					4.5.1 This item includes the servicing of domestic, recycling and vegetation bins and the provision of bulk kerbside collections.
4.5.2	EPA Levy - domestic waste	1,973	1,973	2,550	2,550					4.5.2 This item is the EPA Waste Levy applicable to domestic waste collected by Council's waste collection contractor. The Waste Levy is payable on all waste landfilled and in 2010/11 is estimated to be \$65.30/tonne (a significant increase from the 2009/10 charge of \$52.40/tonne).

**Principal Activity 4  
Infrastructure**

EXPENDITURE					SOURCE OF FUNDS					COMMENTS	
Strategy No.	Service	2009/10 Original \$'000	2009/10 Revised \$'000	2010/11 Budget \$'000	Revenue \$'000	Grants \$'000	Contrib. \$'000	Loans \$'000	Asset Sales \$'000	Strategy No.	
4.5.3	Tip Rehabilitation	1,505	1,505	2,564	2,564					4.5.3	The cost of tip rehabilitation is apportioned between the domestic waste, commercial waste and tip operation programs (4.5.3, 4.5.8 and 4.5.16). This item includes the cost of the domestic waste allocation of rehabilitation expenses which is based on the domestic waste that was collected and delivered to the site undergoing rehabilitation. Council's tip rehabilitation program incorporates works at Council's 8 closed landfill sites - Bateau Bay, Gwandalan, Halekulani, Mardi, Shelly Beach, Tumbi Umbi, Warnervale and Toukley.
4.5.4	Green Waste Processing Contract	1,011	1,011	1,033	1,033					4.5.4	This item includes the cost of processing domestic green waste collected by Council's collection contractor.
4.5.5	Salaries, Promotion, Roads & Rangers Contributions	551	551	565	565					4.5.5	This item includes 95% of the expenditure for the promotion of the waste collection service, allocation of salaries and a contribution to Roads Rehabilitation and the Ranger Programs.
4.5.6	<i>Commercial Waste</i> Collection and Recycling Contract	558	558	455	455					4.5.6	This item includes the cost of servicing commercial split and bulk bins.
4.5.7	EPA Levy - commercial waste	186	186	177	177					4.5.7	This item is the EPA Waste Levy applicable to commercial waste collected by Council's waste collection contractor. The waste levy is payable on all waste landfilled and in 2010/11 is estimated to be \$65.30/tonne (a significant increase from the 2009/10 charge of \$52.40/tonne).
4.5.8	Tip Rehabilitation	94	94	163	163					4.5.8	The cost of tip rehabilitation is apportioned between the domestic waste, commercial waste and tip operation programs (4.5.3, 4.5.8 and 4.5.16). This item includes the cost of the commercial waste allocation of rehabilitation expenses which is based on the commercial waste that was collected and delivered to the site undergoing rehabilitation. Council's tip rehabilitation program incorporates works at Council's 8 closed landfill sites - Bateau Bay, Gwandalan, Halekulani, Mardi, Shelly Beach, Tumbi Umbi, Warnervale and Toukley.
4.5.9	Salaries, Promotion & Roads Contribution	74	74	76	76					4.5.9	This item includes 5% of the expenditure for the promotion of the waste collection service, allocation of salaries and a contribution to the Roads Rehabilitation and the Ranger Programs.
4.5.10	<i>Litter</i> Litter Collection	1,141	1,141	1,188	1,188					4.5.10	This item is for the provision of litter bin services in parks, reserves and beaches by Council's waste collection contractor. It also covers litter removal along road sides and in parks by Council staff, Clean up Australia Day and the removal of dumped waste.
4.5.11	<i>Tipping Operations</i> Operations	4,708	4,708	4,621	4,621					4.5.11	This item includes all operating costs for Buttonderry landfill such as plant hire, materials, salaries, wages and contract expenses.
4.5.12	EPA Levy	6,082	6,382	8,593	8,593					4.5.12	This is a waste levy paid to the EPA on all waste land filled at an estimated rate of \$65.30/tonne (a significant increase from the 2009/10 charge of \$52.40/tonne). The item is exclusive of the levy applicable to domestic and commercial waste collected by Council's waste collection contractor which is shown in Items 4.5.2 and 4.5.7.
4.5.13	Cell/Area site works	6,000	6,000							4.5.13	Cell/Area site works are undertaken every 3 years. The next cell is scheduled for construction in 2012/13.
4.5.14	Green Waste Processing Contract	1,047	847	927	927					4.5.14	This item includes the cost of processing green waste delivered to the composting facility by commercial and residential customers and from Council operations and the cost of undertaking monthly volume surveys.

**Principal Activity 4  
Infrastructure**

EXPENDITURE			SOURCE OF FUNDS					COMMENTS			
Strategy No.	Service	2009/10 Original \$'000	2009/10 Revised \$'000	2010/11 Budget \$'000	Revenue \$'000	Grants \$'000	Contrib. \$'000	Loans \$'000	Asset Sales \$'000	Strategy No.	
4.5.15	Future Tip Replacement & Return on Current Operations	490	490	490	490					4.5.15	This item includes funds for future tip replacement and a return on Council's current investment in the Buttoderry facility.
4.5.16	Tip Rehabilitation	3,276	6,776	1,273	1,273					4.5.16	The cost of tip rehabilitation is apportioned between the domestic waste, commercial waste and tip operation programs (4.5.3, 4.5.8 and 4.5.16). This item includes the cost allocated as a consequence of waste being received via direct transport through the gate of tip sites. Council's tip rehabilitation program incorporates works at Council's 8 closed landfill sites - Bateau Bay, Gwandalan, Halekulani, Mardi, Shelly Beach, Tumbi Umbi, Warnervale and Toukley. The revised 2009/10 budget includes an additional \$3,500,000 to finalise remediation works at Bateau Bay closed landfill.
4.5.17	Capital works	2,025	2,325	1,405	1,405					4.5.17	For details of the projects to be carried out refer to the Rolling Works Program at the back of this document.
4.0	Allocation of Salaries & Overheads	25,865	25,865	26,731	26,731					4.0	This is the amount of salaries and corporate overhead allocated from the programs in Principal Activity 5. - Organisation.
<b>TOTAL ACTIVITY</b>		<b>291,322</b>	<b>219,018</b>	<b>242,285</b>	<b>157,725</b>	<b>31,856</b>	<b>24,654</b>	<b>27,750</b>	<b>300</b>		



**Principal Activity 5  
Organisation**

EXPENDITURE		SOURCE OF FUNDS					COMMENTS			
Strategy No.	Service	2009/10 Original \$'000	2009/10 Revised \$'000	2010/11 Budget \$'000	Revenue \$'000	Grants \$'000	Contrib. \$'000	Loans \$'000	Asset Sales \$'000	Strategy No.
<b>5.1 Workforce</b>										
5.1.1	Training	614	814	869	869					5.1.1
This item includes employee training programs. 2010/11 includes an additional \$250,000 for Shire Services Training. The revised 2009/10 budget includes an additional \$194,000 for Shire Services Training.										
5.1.2	Human Resources	444	612	681	681					5.1.2
This item includes general administration costs, recruitment costs, OH&S costs, the Employee Assistance Program and the Employee Wellness Program. 2010/11 includes an additional \$94,000 to provide resources for additional positions in HR and \$150,000 for implementation of Human Resources Strategy Projects (not for additional staff). The revised 2009/10 budget includes additional funding for recruitment costs and the Human Resources Strategy.										
5.1.3	Risk Management	1,876	1,756	1,956	1,956					5.1.3
This item includes insurance premiums including - personal accident, fidelity guarantee, occasional hirers, machinery, computer, marine, public liability, professional indemnity, industrial special risk and motor vehicle.										
5.1.4	Employee Overheads	22,676	22,128	23,461	23,461					5.1.4
This item includes employee leave entitlements (ELE), workers compensation and superannuation.										
5.1.5	Corporate Services Salaries	7,636	8,387	8,868	8,868					5.1.5
2010/11 includes increases in line with the Award and anticipated salary progression. Additional positions in HR are also included in the forecast.										
5.1.6	Shire Services Salaries	8,085	9,580	10,238	9,788	20	430			5.1.6
2010/11 includes increases in line with the Award and anticipated salary progression. Additional positions in Sport & Recreation Development and Community Development are also included in the forecast.										
5.1.7	Shire Planning Salaries	7,214	7,255	7,969	7,347		622			5.1.7
2010/11 includes increases in line with the Award and anticipated salary progression.										
5.1.8	General Manager's Department Salaries	1,173	1,105	1,264	1,264					5.1.8
2010/11 includes increases in line with the Award and anticipated salary progression.										
<b>5.2 Finance</b>										
5.2.1	Revenue Collection	852	852	859	859					5.2.1
This item includes the cost of issuing rate notices, Valuer-General fees, commissions and 'phone direct' (payment method) charges.										
5.2.2	Supply	481	481	489	489					5.2.2
This item includes the operating costs of the stores, purchasing and accounts payable functions.										
5.2.3	Finance operations	1,116	1,116	1,136	1,136					5.2.3
This item includes the operating costs of finance operations including audit fees, bank and eftpos fees, investment management fees, FBT expenses (other than fleet) and internal rates, water, sewer and waste charges for leased properties. In 2010/11 \$10,000 has been reallocated for payroll from 5.1.2 Human Resources.										
5.2.4	Loan repayments	483	483	490	490					5.2.4
This item includes loan repayments in accordance with loan schedules.										
5.2.5	Holiday Park operations	7,868	8,244	7,480	6,570			910		5.2.5
This item includes the operating expenses for Council's four Holiday Parks.										
5.2.6	Holiday Park loan repayments	710	710	628	628					5.2.6
This item includes loan repayments in accordance with loan schedules.										
5.2.7	Holiday Park capital works	1,167	1,719	2,182	435	200		1,547		5.2.7
For details of the projects to be carried out refer to the Rolling Works Program at the back of this document.										

**Principal Activity 5  
Organisation**

EXPENDITURE					SOURCE OF FUNDS					COMMENTS	
Strategy No.	Service	2009/10 Original \$'000	2009/10 Revised \$'000	2010/11 Budget \$'000	Revenue \$'000	Grants \$'000	Contrib. \$'000	Loans \$'000	Asset Sales \$'000	Strategy No.	
<b>5.3 Support Systems &amp; Equipment</b>											
5.3.1	Plant & fleet running costs	9,254	8,824	8,891	8,891					5.3.1	This item includes operating costs of Council's plant and fleet including fuel, registration, insurance, fringe benefit tax costs and salaries and wages expenses. (Subject to further review).
5.3.2	Plant & fleet purchases	6,243	6,982	6,537	4,724				1,813	5.3.2	This item includes purchase of plant and fleet to meet Council's operational needs.
5.3.3	Information Systems	4,715	4,485	3,663	3,663					5.3.3	This item includes contract payments for the Councils Online corporate software system, IT operating expenses - network, desktop, GIS, intranet, internet, capital project expenditure. The 2009/10 budget included \$1,156,000 for an Oracle software upgrade.
5.3.4	Shire Services Operations	2,718	3,620	3,388	3,342		46			5.3.4	This item includes operating costs for the Civic Centre and depots and administration costs for the Customer and Community Services Unit, the Contracts Unit, the Business Units and the Water & Sewerage Unit. 2010/11 includes an additional \$255,000 to increase maintenance at Council's depots, an additional \$60,000 for Civic Centre maintenance and \$450,000 has been reallocated from various other programs. 2009/10 included \$75,000 for continuation of asset management project. The revised 2009/10 budget includes an additional \$902,000 asset additional maintenance and operating costs.
5.3.5	Future planning operations and studies	2,172	2,553	1,243	1,243					5.3.5	This item includes Shire Planning administration, Environmental Planning & Assessment Act Levy, a number of studies and projects. 2010/11 includes \$45,000 for the implementation of the Community Plan. The 2009/10 budget included \$800,000 for Precinct 7A rezonings, \$50,000 for Warnervale Town Centre implementation and \$12,000 for the State of the Shire report costs.
5.3.6	Organisation development	46	46	46	46					5.3.6	This item includes expenses for workplace improvement projects.
<b>5.4 Governance</b>											
5.4.1	Legal Expenses	746	746	747	747					5.4.1	This item is partially offset by Legal Fees Recovered in Source of Funds line item 6.13.
5.4.2	Administrative Services	829	829	957	957					5.4.2	This item includes telecommunication costs and administration costs for Corporate Services, General Manager's Department, Corporate Information, Land Information Systems and Credit Management. 2010/11 includes \$45,000 operating cost for the Internal Ombudsman's Unit, \$40,000 for service delivery and operational performance surveys, \$20,000 for the Community Survey and \$12,000 for State of the Shire report costs.
5.4.3	Internal Audit	70	70	70	70					5.4.3	This item includes operating expenses for internal audit and the Governance Committee.
5.4.4	Councillor Support	489	489	499	499					5.4.4	This item includes operating expenses and remuneration for Councillors.
5.4.5	Sustainability	100	100	50	50					5.4.5	This item includes the implementation of sustainability initiatives and the Climate Change Action Plan. The Sustainability Unit has been extended until December 2012.
5.4.6	Sustainability Improvement Program			700		700				5.4.6	This item includes projects to improve sustainability of the organisation funded from a grant from the Department of Environment, Climate Change and Water.
5.0	Allocation of Salaries & Overheads	(52,045)	(52,045)	(51,539)	(51,539)					5.0	This is the amount of salaries and corporate overhead allocated from the programs in Principal Activity 5. - Organisation.
<b>TOTAL ACTIVITY</b>		37,732	41,941	43,822	37,534	920	1,098	2,457	1,813		

**SUMMARY of SOURCES OF FUNDS**

Funding No.	By Type	2009/10 Original \$'000	2009/10 Revised \$'000	2010/11 Budget \$'000	Comments
1	General Rates	56,844	56,844	58,941	In 2010/11 general rates have been increased by rate pegging of 2.6% and estimated growth in the Shire.
2	Annual Charges	57,644	57,644	62,820	Water & Sewer charges have increased in accordance with IPART determination. The Domestic Waste Charge has increased by 8.5%, primarily due to EPA levy increase and acceleration of tip rehabilitation program.
3	User Charges	48,983	47,701	52,197	Most significant increases relate to Water Usage Charges which have increased from \$1.78 per kL to \$1.88 per kL and increased revenue from commercial property rentals.
4	Fees	4,827	5,104	5,446	Increased revenue expected in 2010/11 from Construction Certificates, Building Inspections and other Development Application fees and from a new fee for swimming pool audits.
5	Interest on Investments	5,658	6,387	9,163	Higher returns (estimated 5.25% in 2010/11 compared to 3.5% in 2009/10) and a larger average portfolio balance expected in 2010/11.
6	Other Revenue	1,933	1,934	1,951	No significant changes in this category.
7	General Purpose Grants	11,125	9,284	11,338	No significant changes in this category. The 2009/10 revised budget for the financial assistance grant was reduced as the first payment for 2009/10 was received last financial year and transferred to reserve.
8	Specific Purpose Grants	44,657	29,974	40,801	2010/11 includes \$4 million for implementation of Estuary Management Plan, \$25 million of Water Grants, \$824,000 for Cabbage Tree Harbour Works and \$648,000 from the Regional Local Community Infrastructure Program.
9	Contributions	82,630	25,088	39,180	As a result of a reduced Joint Water Supply Capital Works Program in 2010/11 there is a reduction (\$44m) in Joint Water Supply Contributions from Gosford City Council.
10	Loan Funds	66,825	83,350	30,207	Loan funds for water and sewer and holiday parks capital works programs. As a result of reduced Joint Water Supply Capital Works Program in 2010/11 there is a reduction in new borrowings (\$41m).
11	Sale of Assets	6,723	6,723	21,313	2009/10 included proposed land sales at Warnervale and sale of plant and equipment. The 2010/11 budget relates to plant and equipment sales. There are no forecast land sales in 2010/11.
12	Internal Charges	20,286	21,286	21,607	The most significant changes in this category relate to internal tipping fees and internal plant hire charges.
13	Transfer from/(to) Restricted Assets	(4,294)	(5,472)	9,561	This item accounts for movements from and to Council reserves. The major changes are in the Water Supply Authority and Tip Rehabilitation reserves. The 2009/10 revised budget included accounting for carried forward works.
	<b>TOTAL SOURCE OF FUNDS</b>	<b>403,841</b>	<b>345,847</b>	<b>364,525</b>	

*Note: further details on each of the above Source of Fund Types can be found on the following pages.*



## Source of Funds

SOURCE OF FUNDS					COMMENTS	
Funding No.	Service	2009/10 Original \$'000	2009/10 Revised \$'000	2010/11 Budget \$'000	Funding No.	
<b>1 General Rates &amp; Levies</b>						
1.1	Rates Levy	56,577	56,577	58,550	1.1	Based on assessment growth of 0.45% and rate pegging increase of 2.6%.
1.2	Rates Abandonments	(2,441)	(2,441)	(2,307)	1.2	The anticipated amount of pensioner rate rebates has been adjusted in line with the most recent forecasts from the rating system.
1.3	Special Rates	995	995	982	1.3	This item includes special rates for The Entrance, Toukley and Wyong town centres.
1.4	Stormwater Management Levy	1,713	1,713	1,716	1.4	This item is Council's contribution towards the implementation of the Estuary Management Plan and other stormwater works. Formerly known as the Stormwater Levy.
<b>Sub-Total General Rates</b>		<b>56,844</b>	<b>56,844</b>	<b>58,941</b>		
<b>2 Annual Charges</b>						
2.1	Water Availability Charges	7,913	7,913	9,220	2.1	The proposed budget for 2010/11 is in line with the determination of the Independent Pricing & Regulatory Tribunal.
2.2	Water Pensioner Abandonments	(1,234)	(1,234)	(1,254)	2.2	This item is pensioner rate rebates.
2.3	Sewerage Service Charges	26,374	26,374	28,505	2.3	The proposed budget for 2010/11 is in line with the determination of the Independent Pricing & Regulatory Tribunal.
2.4	Sewerage Pensioner Abandonments	(1,247)	(1,247)	(1,269)	2.4	This item is pensioner rate rebates.
2.5	Domestic Waste Management Charge	19,866	19,866	21,579	2.5	2010/11 includes the levy paid to the EPA of \$65.30 per tonne for all waste landfilled (compared with \$52.40 per tonne in 2009/10).
2.6	Domestic Waste Pensioner Abandonments	(1,132)	(1,132)	(1,177)	2.6	This item is pensioner rate rebates.
2.7	Garbage Charges - Commercial	1,457	1,457	1,583	2.7	2010/11 includes the levy paid to the EPA of \$65.30 per tonne for all waste landfilled (compared with \$52.40 per tonne in 2009/10).
2.8	Drainage Service Charge	5,647	5,647	5,633	2.8	The proposed budget for 2010/11 is in line with the determination of the Independent Pricing & Regulatory Tribunal.
<b>Sub-Total Annual Charges</b>		<b>57,644</b>	<b>57,644</b>	<b>62,820</b>		
<b>3 User Charges</b>						
3.1	Hire of Civic Centre & Halls	200	200	207		
3.2	Library Photocopying Charges	22	22	23		
3.3	Hire of Sporting Fields/Circuses	186	186	194		
3.4	Child Care Charges	3,779	3,779	3,956	3.4	This item includes child care charges for Council's six Child Care Centres, including Child Care Benefit Payments (CCB) and JET Subsidies.
3.5	Water Usage	20,749	20,749	23,229	3.5	The proposed budget for 2010/11 is in line with estimated usage and the determination of the Independent Pricing & Regulatory Tribunal increasing water prices from \$1.78 per kL in 2009/10 to \$1.87 per kL in 2010/11.

## Source of Funds

SOURCE OF FUNDS					COMMENTS
Funding No.	Service	2009/10 Original \$'000	2009/10 Revised \$'000	2010/11 Budget \$'000	Funding No.
<b>3 User Charges - continued</b>					
3.6	Sewer Usage	773	773	792	
3.7	Effluent & Sanitary	130	36	38	
3.8	Recycled Water	352	352	360	3.8 This item is the sale of reticulated tertiary treated sewage effluent.
3.9	Trade Waste	689	689	749	3.9 The increase in revenue reflects the pricing structure detailed in the Department of Water & Energy guidelines.
3.10	Tipping Charges	11,750	10,850	11,998	3.10 2010/11 includes the levy paid to the EPA of \$65.30 per tonne for all waste landfilled (compared with \$52.40 per tonne in 2009/10).
3.11	Holiday Parks Charges	8,400	8,100	8,400	3.11 This revenue forecast is based on the fees and charges for 2010/11.
3.12	Vehicles Salary Sacrifice Charges	978	978	978	
3.13	Property Rentals & Other Administration Charges	950	962	1,248	3.13 This item includes \$911,000 commercial property rents, \$242,000 residential property rents, \$62,000 for other community facilities and \$31,000 for Section 611 Charges from AGL.
3.14	Copy Shop External Charges	25	25	25	
<b>Sub-Total User Charges</b>		<b>48,983</b>	<b>47,701</b>	<b>52,197</b>	
<b>4 Fees</b>					
4.1	Tree Application Fees	100	60	50	
4.2	Cemetery Fees	148	133	119	
4.3	Development Application Fees	1,000	1,000	1,000	
4.4	DA Advertising & Other Fees	50	120	150	
4.5	PlanningNSW Fee	170	170	170	
4.6	Construction Certificates & Other Certificates	400	418	529	
4.7	Building Inspection Fees	310	375	410	
4.8	Section 149 Certificates	328	328	331	
4.9	Rezoning Fees	37	37	39	
4.10	Complying Development Fees	120	120	144	
4.11	Environmental Assurance Fee	70	70	70	
4.12	On-site Sewerage Management Fees	115	115	115	
4.13	Subdivision Application Fees	47	47	49	
4.14	Subdivision/Construction Fees	350	350	350	

## Source of Funds

SOURCE OF FUNDS					COMMENTS	
Funding No.	Service	2009/10 Original \$'000	2009/10 Revised \$'000	2010/11 Budget \$'000	Funding No.	
<b>4 Fees - continued</b>						
4.15	Dog Registration & Impounding Fees	135	135	150		
4.16	Shop Inspection & Other Licence Fees	241	241	205	4.16	This item includes fees for inspections of hairdressers, skin penetration operations, food shops, caravan parks and places of entertainment; as well as legionella testing of air conditioning units.
4.17	Water Meter Connection Fees	390	390	398		
4.18	Section 360 Certificates	50	50	52		
4.19	Water Operation Fees	265	470	471	4.19	This item includes water carters, special meter reading, water banking and water pressure testing fees.
4.20	Sewer Application Fees	214	150	153		
4.21	Sewer Operation Fees	37	75	77		
4.22	Staff Training & OHS Fees	10	10	10	4.22	This item includes training course fees from external organisations.
4.23	Section 603 Certificates	240	240	245		
4.24	Swimming Pool Inspection Fees			159	4.24	This item includes inspection fees from the swimming pool audit program.
<b>Sub-Total Fees</b>		<b>4,827</b>	<b>5,104</b>	<b>5,446</b>		
<b>5 Return On Investments</b>						
5.1	Interest on Overdue Rates & Charges (General)	144	144	150	5.1	In accordance with the Local Government Act Council charges interest on rates & charges outstanding. The rate of interest is currently 9%.
5.2	Interest on Overdue Rates & Charges (Waste)	107	107	110		
5.3	Interest on Overdue Rates & Charges (WSA)	135	372	377		
5.4	Return from Banks & Securities (General)	2,453	2,453	3,630	5.4	This amount is based on a 5.25% return on an average portfolio of \$100m.
5.5	Return from Banks & Securities (WSA)	2,151	2,643	4,211		
5.6	Return on Capital - Holiday Parks	218	218	235	5.6	The budget for 2010/11 is in line with the formally adopted Business Plan for Holiday Parks.
5.7	Return on Capital - Waste	450	450	450		
<b>Sub-Total Interest On Investments</b>		<b>5,658</b>	<b>6,387</b>	<b>9,163</b>		
<b>6 Other Revenue</b>						
6.1	Emergency Services	1	1	1		
6.2	Public Libraries Sundry Income	38	38	40		
6.3	Parking Fines	400	400	436		
6.4	Other Fines & Costs Recovered	150	150	150		
6.5	Heritage Book Sales	1	1	1		
6.6	Health Services Sundry Income	34	34	36		
6.7	Sundry Roads Income	112	112	117		

## Source of Funds

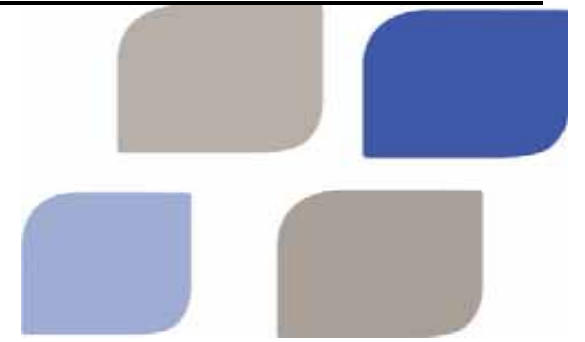
SOURCE OF FUNDS					COMMENTS
Funding No.	Service	2009/10 Original \$'000	2009/10 Revised \$'000	2010/11 Budget \$'000	Funding No.
<b>6 Other Revenue - continued</b>					
6.8	Insurances Recouped	156	156	163	
6.9	Sundry Shire Services Income	165	166	174	6.9 This line item includes scrap metal sales and other sundry income items. Scrap metal sales reduced due to downturn in price per tonne and tonnages being sold.
6.10	Developer Contributions to Rezonings	36	36	-	
6.11	Sundry Administration Income	93	93	97	
6.12	Professional Costs Recovered	51	51	20	6.12 This item includes Legal Fees Recovered (excluding Rates recoveries) and partially offsets the expenditure in 5.4.1 Legal Expenses.
6.13	Legal Costs Recovered - Rates	440	440	440	
6.14	Repayment of Community/Industrial Advances	10	10	10	
6.15	Diesel Fuel Rebate	86	86	96	
6.16	Child Care Sundry Income	97	97	107	
6.17	Other Litter Control Income	3	3	3	
6.18	Sundry Administration Income - Shire Planning	35	35	35	6.18 Previously included in line 6.10.
6.19	The Entrance Town Centre - Fountain Cleaning	25	25	25	
<b>Sub-Total Other Revenue</b>		<b>1,933</b>	<b>1,934</b>	<b>1,951</b>	
<b>7 General Purpose Grants</b>					
7.1	Financial Assistance Grant	7,794	5,953	8,034	7.1 2010/11 includes an estimated increase of 1.25% on the amount received in 2009/10. 2009/10 revised budget reduced as first payment for 2009/10 was received last financial year and transferred to reserve.
7.2	Pensioner Rate Subsidy (General)	1,343	1,343	1,269	7.2 This item is a partial reimbursement of pensioner rebates from the NSW Government.
7.3	Pensioner Rate Subsidy (Waste)	623	623	647	7.3 This item is a partial reimbursement of pensioner rebates from the NSW Government.
7.4	Pensioner Rate Subsidy Water (WSA)	679	679	690	7.4 This item is a partial reimbursement of pensioner rebates from the NSW Government.
7.5	Pensioner Rate Subsidy Sewer (WSA)	686	686	698	7.5 This item is a partial reimbursement of pensioner rebates from the NSW Government.
<b>Sub-Total General Purpose Grants</b>		<b>11,125</b>	<b>9,284</b>	<b>11,338</b>	
<b>8 Specific Purpose Grants</b>					
8.1	Bushfire Prevention & Equipment Issues	875	875	875	
8.2	Community Development Grants	40	18	2	8.2 Grant funding for the Aboriginal Youth Outreach Worker ended in December 2009.
8.3	Home & Community Care Aged Worker	33	33	34	
8.4	Library Per Capita Subsidy & Other Library Grants	359	462	368	8.4 This item includes the Library Per Capita Subsidy and Local Priority Project Grants.

## Source of Funds

SOURCE OF FUNDS					COMMENTS	
Funding No.	Service	2009/10 Original \$'000	2009/10 Revised \$'000	2010/11 Budget \$'000	Funding No.	
<b>8 Specific Purpose Grants - continued</b>						
8.5	Child Care & Speech Therapist Grants	505	555	526	8.5	This item includes the Speech Therapist grant, Special Needs grant, minor capital grants and DOCs subsidy and the Childcare Benefit (FAO Assistance).
8.6	Immunisation Subsidy	50	50	50	8.6	This item comprises a grant payment from the Australian Childhood Immunisation Register (for each vaccination delivered) and reimbursement from North Sydney Central Coast Health (for the nurses' wages).
8.7	Shared Pathways	25	-	125	8.7	Works will not commence until grant funds are secured.
8.8	Noxious Weeds, Fire Protection & Floodlighting	130	139	30	8.8	This item includes the Noxious Weeds Grant of \$30,000.
8.9	Coastal Hazard Management Plan	94	94	-		
8.10	Cabbage Tree Harbour works			367	8.10	This item is a grant from the Department of Environment, Climate Change and Water for the Cabbage Tree Harbour Toe-Drainage Structure on a 50:50 basis.
8.11	Estuary Management Plan	5,000	5,000	5,000	8.11	2010/11 includes the third year of a five-year Federal Government Grant Funding program for the implementation of the Estuary Management Plan.
8.12	Climate Change - Flood Studies	56	56	-		
8.13	Main Roads Engineering Fees	3,001	1,977	3,103	8.13	This item includes payments from the RTA for works undertaken by Council on state roads. 2010/11 includes the RTA Block Grant \$282,000, RTA 3x3 Grant \$159,000, RTA Regional Roads Rehabilitation Grant \$361,000 and RTA Contract payments of \$2,301,000.
8.14	Roads to Recovery & AusLink	1,026	3,526	1,026	8.14	2010/11 includes the Roads to Recovery Grant. From 1 July 2009 to 30 June 2014 the Roads to Recovery program has increased to \$1,026,000 per annum.
8.15	Secondary Roads Rehabilitation	1,711	1,367	1,848	8.15	This item is the road component of the financial assistance grant and is increased by 1.25% on the amount received in 2009/10.
8.16	Secondary Roads Maintenance	271	271	273	8.16	This item is the RTA Block Grant (Traffic Facilities Component).
8.17	Road Safety Program	180	520	60	8.17	This item includes RTA Blackspot Funding \$50,000 and RTA Road Safety Programs \$10,000. The revised 2009/10 budget includes an additional \$350,000 grant for landscaping works for the Pacific Highway Ourimbah.
8.18	Street Lighting Subsidy	217	217	221	8.18	This item is a payment from the RTA for street lighting costs that are paid by Council for lighting on main roads.
8.19	Drainage/Flood Studies	283	283	280	8.19	2009/10 includes Department of Environment, Climate Change and Water grants.
8.20	Community/Youth Worker Salary Subsidy	20	20	20		
8.21	RTA Road Safety Officer	45	77	45	8.21	This item represents 50% funding of the Road Safety Officer.

## Source of Funds

SOURCE OF FUNDS					COMMENTS
Funding No.	Service	2009/10 Original \$'000	2009/10 Revised \$'000	2010/11 Budget \$'000	Funding No.
<b>8 Specific Purpose Grants - continued</b>					
8.22	Sustainability Improvement Program	550		700	8.22 This grant is to improve the sustainability of the organisation and is funded from the Department of Environment, Climate Change and Water.
8.23	Infrastructure Grant	1,529	139	-	
8.24	Water Grants	28,657	13,800	25,000	8.24 2010/11 includes \$25m for the Mardi to Mangrove link project.
8.25	Open Space & Recreation		304		
8.26	Holiday Park Grant - Energy Savings			200	8.26 This grant is for solar power incentives and improvements to powerheads servicing powered sites.
8.27	Regional Local Community Infrastructure Program Grant			648	
8.28	LandCare		189		
8.29	CARES Facility Ourimbah		2		
<b>Sub-Total Specific Purpose Grants</b>		<b>44,657</b>	<b>29,974</b>	<b>40,801</b>	
<b>9 Contributions</b>					
9.1	Community Buildings (Sec 94)	1,020	1,020	2,310	9.1 For details of the projects to be carried out refer to the Rolling Works Program at the back of this document.
9.2	Open Space Improvements (Sec 94)	8,069	8,031	8,732	9.2 For details of the projects to be carried out refer to the Rolling Works Program at the back of this document.
9.3	Contributions from Landowners (Rezoning)	730	730	227	9.3 2010/11 includes \$227,000 contributions from land owners for rezoning in Precinct 7A.



## Source of Funds

SOURCE OF FUNDS					COMMENTS	
Funding No.	Service	2009/10 Original \$'000	2009/10 Revised \$'000	2010/11 Budget \$'000	Funding No.	
<b>9 Contributions - continued</b>						
9.4	Secondary Roads Construction (Sec 94)	7,759	5,727	7,275	9.4	For details of the projects to be carried out refer to the Rolling Works Program at the back of this document.
9.5	Drainage (Sec 94)	2,113	2,113	3,604	9.5	For details of the projects to be carried out refer to the Rolling Works Program at the back of this document.
9.6	Staff (Sec 94)	395	395	395	9.6	This item includes staff funded from Section 94 contributions including Contributions Officers, development design staff, subdivision supervision staff and accounting staff.
9.7	Contributions - Joint Scheme (WSA) - (Gosford C.C.)	55,246	-	9,208	9.7	This item is in line with the estimate of Joint Water Supply expenditure in the final determination of the Independent Pricing & Regulatory Tribunal. The revised 2009/10 budget reflects a change in accounting treatment, the contribution from Gosford is now shown as an offsetting expenditure rather than a source of funds.
9.8	Contribution to Works Water (WSA) - (Sec 64)	2,281	1,649	2,325		
9.9	Contribution to Works Sewer (WSA) - (Sec 64)	1,429	1,429	1,446		
9.10	Shared Pathways (Holiday Parks)	76	127	-		
9.11	Ocean Beach Management (Holiday Parks & Sponsorships)	50	58	50	9.11	This item is as per the approved Holiday Parks Business Plan.
9.12	Coastal Reserves (Holiday Parks)	60	262	240	9.12	This item is as per the approved Holiday Parks Business Plan.
9.13	Lakes Foreshore & Aquatic Infrastructure Management (Holiday Parks)	50	80	50	9.13	This item is as per the approved Holiday Parks Business Plan.
9.14	Lakes Improvements and Dredging and Foreshore Nourishment (Holiday Parks)	446	541	321	9.14	This item is as per the approved Holiday Parks Business Plan.
9.15	Estuary Management Plan (Holiday Parks)	887	887	1,118	9.15	This item is as per the approved Holiday Parks Business Plan.
9.16	Community Buildings (Holiday Parks)	200	200	-	9.16	This is an additional amount from Holiday Parks' surpluses required by the Lands Department to fund contributions to Community Buildings.
9.17	Holiday Park contribution to General Fund	420	420	400		
9.18	Street Tree Planting contributions	20	20	20	9.18	This item is contributions to Council for street tree planting, as well as retained street tree planting bonds from developers.
9.19	Secondary Roads Rehabilitation (K&G, Footpaving and Waste)	517	517	523	9.19	This item includes contributions for kerb and gutter and footpaving works and reinstatements \$237,000 and contribution from the Waste Program \$286,000.

## Source of Funds

SOURCE OF FUNDS					COMMENTS
Funding No.	Service	2009/10 Original \$'000	2009/10 Revised \$'000	2010/11 Budget \$'000	Funding No.
9.20	CARES Facility Ourimbah	15	15	30	9.20
					This item is the contribution from Gosford City Council and schools for the operating costs of the Lifelong Learning CARES facility.
9.21	Sundry Public Works (Public)	10	10	10	
9.22	LandCare Contributions	-	10	-	
9.23	Contributions for Litter Control & Rangers from Waste Program	837	837	866	9.23
					This item is a contribution from the Waste Program for litter collection activities - \$223,000 for roadside litter collection, \$532,000 for litter collection at Parks & Ovals, \$36,000 for litter awareness \$37,000 for Ranger activities undertaken for Domestic Waste and \$38,000 for Ranger activities undertaken for Litter Control.
9.24	Roads Safety Contributions		10		
9.25	Aboriginal Community Development Worker			30	
<b>Sub-Total Contributions</b>		<b>82,630</b>	<b>25,088</b>	<b>39,180</b>	
<b>10 Loan Funds</b>					
10.1	Water Operations	48,000	83,000	27,750	10.1
					This item is proposed new borrowings.
10.2	Sewer Operations	18,000	-	-	
10.3	Holiday Parks	825	350	2,457	10.3
					This item is proposed new borrowings.
<b>Sub-Total Loan Funds</b>		<b>66,825</b>	<b>83,350</b>	<b>30,207</b>	
<b>11 Sale of Assets</b>					
11.1	Mobile Plant and Equipment	1,723	1,723	1,813	
11.2	Land Sales	5,000	5,000	19,500	11.2
					This item is funds raised from land sales. In 2010-11 it is proposed to sell Council land at Warnervale Business Park and to allocate \$7.1m to the following programs: \$440,000 to Drainage works on Council Ovals, \$350,000 for Playground Construction, \$1,250,000 for Surf Club Redevelopment Program, \$500,000 for Ourimbah Playground, \$300,000 for Bridge Construction, \$288,000 for Warnervale Town Centre Entry Road and \$4,000,000 for Warnervale Business Park development costs. The balance (\$12.4m) to be transferred to Land Sales Reserve.
<b>Sub-Total Sale of Assets</b>		<b>6,723</b>	<b>6,723</b>	<b>21,313</b>	



## Source of Funds

SOURCE OF FUNDS					COMMENTS
Funding No.	Service	2009/10 Original \$'000	2009/10 Revised \$'000	2010/11 Budget \$'000	Funding No.
<b>12 Internal Charges</b>					
12.1	Nursery Sales to Other Departments	103	103	105	
12.2	Rangers Services to Holiday Parks	35	35	35	
12.3	Road Opening Fees	150	150	150	
12.4	General Fund Contribution to Drainage	82	82	84	
12.5	Tipping Fees	4,317	5,317	5,880	12.5 This item is the tipping fees (including EPA levy where applicable) for Council's operations. It includes clean fill, biosolids, municipal waste, timber, vegetation and seagrass (exempt of EPA levy).
12.6	Tipping Fees for Community Groups	52	52	52	
12.7	Contributions to Loan Repayments	708	708	-	12.7 This item is the contribution to loan repayments made by the Holiday Park Business Unit. From 2010/11 these repayments are made direct from Holiday Park Operations.
12.8	Mobile Plant Internal Hire	14,282	14,282	14,735	12.8 This item is the internal charging of mobile plant and the motor vehicle fleet.
12.9	Copy Shop	180	180	180	
12.10	Tax Equivalent payments from Water and Sewer Operations	377	377	386	12.10 This item is the Taxation Equivalent Regime (TER) payments from the Water Supply & Sewerage Service businesses to General Fund. The amount is based on land tax payable on land parcels which have been subject to revaluation by the Valuer General.
<b>Sub-Total Internal Charges</b>		<b>20,286</b>	<b>21,286</b>	<b>21,607</b>	
<b>13 Transfer From/(To) Restricted Assets</b>					
13.1	Transfer from/(to) Land Reserve	43	1,785	(12,372)	
13.2	Transfer from/(to) Information Systems	623	393	-	
13.3	Transfer from/(to) Election Reserve	(80)	(80)	(80)	
13.4	Transfer from/(to) Other Reserves	(683)	15,712	71	
13.5	Transfer from/(to) WSA Reserve	(7,647)	(32,626)	26,911	
13.6	Transfer from/(to) Waste Reserve	3,502	7,752	(4,408)	
13.7	Transfer from/(to) Holiday Park Reserve	-	1,631	(572)	
13.8	Transfer from/(to) Cemeteries Reserve	(52)	(39)	11	
<b>Sub-Total Transfer From/(To) Restricted Assets</b>		<b>(4,294)</b>	<b>(5,472)</b>	<b>9,561</b>	
<b>TOTAL</b>		<b>403,841</b>	<b>345,847</b>	<b>364,525</b>	

## Town Centre Budgets

### The Entrance Town Centre Management 2010-11 Budget

<i>Expenditure</i>	\$
Events	187,000
Promotions	66,000
Entertainment	53,000
Pelican Feeding	43,000
Administration Costs - Office Rent, Equipment etc	160,000
Administration Costs - Maintenance	73,500
Property: Cleaning	474,000
Security	120,000
Landscaping	126,000
Maintenance & Pest Control	101,000
Refuse Removal	65,000
Fountains	30,000
Electricity Plaza Street Lighting	25,000
Salaries	241,500
Capital Expenditure	100,000
Transfer to Sinking Funds	36,000
<b>Total Expenditure</b>	<b>1,901,000</b>
<b>Income</b>	
Events	175,500
Outdoor Dining Licences	142,500
Park Income	93,500
Pelican Feeding	39,500
Corporation Income	20,500
Special Promotions	31,000
Advertising Sign Licences	1,700
Street Vending Licences	1,800
Recovery / Miscellaneous Advertising	20,000
<b>Total Income</b>	<b>526,000</b>
<b>Estimated Net Expenditure</b>	<b>1,375,000</b>
Council Contribution	1,375,000

### Visitor Information Centre 2010-11 Budget

<i>Expenditure</i>	\$
Wages - Visitors Centre	70,000
<b>Total Expenditure</b>	<b>70,000</b>
Council Contribution	70,000

### Wyong/Tuggerah Chamber of Commerce 2010-11 Budget

<i>Expenditure</i>	\$
Town Coordinator	56,000
Advertising (in kind)	42,800
Events and Functions	30,000
Office Management & Training	35,000
Rent	14,400
Insurance	7,000
Telephone/Office Equipment	6,000
Charitable Donations	5,000
Vehicle Mileage	3,000
Paper & Stationery	3,000
Bookkeeping & Auditing	2,500
Conference Expenses	2,000
Executive Meetings	1,000
Uniforms	1,000
<b>Total Expenditure</b>	<b>208,700</b>
<b>Income</b>	
Advertising (in kind)	42,800
Membership fees	30,000
Sponsorship Australia Day (Council)	5,000
Sponsorship (Other)	20,000
Work for the Dole Trainees	8,000
Event Income	23,900
Fund raising	15,000
<b>Total Income</b>	<b>144,700</b>
<b>Estimated Net Expenditure</b>	<b>64,000</b>
Council Contribution	64,000

### Greater Toukley Vision 2010-11 Budget

<i>Expenditure</i>	\$
Administration Expenses:	
Salaries – Marketing and Office	48,000
Office Rent & Utilities	10,000
Other – Insurance, Advertising, Office Supplies	12,000
Marketing & Promotions, Events, Visitors Info Guide	55,000
Contracts for Services:	
Cleaning Maintenance	20,000
Security Services	25,000
Beautification/ Flags, signage	5,000
Street Lighting	15,000
<b>Total Expenditure</b>	<b>190,000</b>
<b>Income</b>	
Sponsorships and Fundraising	30,000
<b>Total Income</b>	<b>15,000</b>
<b>Estimated Net Expenditure</b>	<b>160,000</b>
Council Contribution	143,000
Estimated loss for 2010/11	-\$17,000

Note: This loss is to be funded from reserves



## Capital Expenditure Budget and Rolling Works Program

Council utilises asset management principles to manage its infrastructure portfolio and prioritise its capital works.

Projects within each asset class are ranked using a set of criteria to ensure the most important works are given priority in the Rolling Works Program.

Examples of the assessment criteria include:

- Road upgrade works (typically involving changes to road geometry, kerb and gutter and traffic management measures) are prioritised based on the outputs of the Pavement Management System (software package) combined with criteria on road safety (i.e. accident history); traffic volumes and type; in conjunction with significant drainage upgrades, complementary to S94 projects and the commercial, industrial or tourism significance of the route. To align with the Shire Strategic Shire Vision, Council has implemented a change in relation to road upgrades. This year, it has focused on renewing and maintaining our existing asset infrastructure in preference to upgrading and building new assets.
- Road renewal works (typically involving reworks and a new seal) are prioritised based on the output of the Pavement Management System. Six percent of the road network is in a condition that is unsuitable for resealing work and requires pavement renewal. Council currently

renews an average of 2.8km or 5% per year of this poorer length of the road network. A project scoring system is used to rank those lengths of road for renewal using; average annual daily traffic, percentage of heavy vehicles, roughness of the surface and bus routes and non-bus routes.

- Road Resurfacing/resealing works (typically involving bitumen spray, asphalt overlay and rejuvenation works) are prioritised based on the outputs of the Pavement Management System. Ninety four percent of the road network is in a condition that is suitable for resealing work to extend its operating life. The reseal program does not strive to seal the “worst” condition roads. The intention is to reseal the 94% of the network where resealing will extend the useful life of the asset and ensure that it does not deteriorate to the point where it requires pavement renewal. Industry standards are to target reseals before local roads surfaces are nine years old (i.e. to reseal an average of 11% of the network each year). Currently Council reseals an average of 3% of the sealed road network annually.
- Footpath works are prioritised based on criteria including: pedestrian usage; condition of the existing path (formed or unformed); location with respect to existing footpaths or shared pathways (i.e. logical extensions); and proximity to schools, shops, community facilities, etc. All projects are ranked by their total score. All justified projects are then classified as priority 1,2 or 3. Projects with a score of 20 or greater are classified as priority one jobs. Projects are

then selected for the Rolling Works Program from the list of priority one jobs in rank order, subject to some professional judgement. All of the projects included in the proposed 2010-11 program are priority one jobs. Council currently has requests for new concrete footpaths from residents that are estimated to cost approximately \$12 million, 80% of which are justified by the scoring system. The current level of expenditure meets about 3% of those requests per year.

- Drainage works are prioritised based on criteria including: mitigating the impacts of flooding on buildings and infrastructure; reducing negative environmental impacts of stormwater; and taking advantage of opportunities to complete drainage upgrade works in conjunction with planned roadworks.



The projects in the Rolling Works Program are funded from a range of sources.

Most of these funding sources are specific-purpose funds which are unable to be reallocated to other projects.

The specific-purpose funds include:

- Grant funds from, in most cases, the State or Federal Government for specific capital projects (represented by “Grant” in the following pages). In some cases there is a requirement for Council to match these funds.
- Section 94 of the Environmental Planning & Assessment Act provides the basis under which Council may levy contributions for the provision of public amenities and services which may be required as a result of development taking place. Councils must adopt contributions plans before they levy a contribution. A contributions plan identifies public services and amenities to meet the demand of development. The usual range of services and facilities includes roads, drainage, water supply, sewer, community facilities and open space (represented by “S94”).
- Other Contributions for specific projects. For example: from Gosford City Council for joint water supply works; from the surpluses from Holiday Park operations for projects on Crown Reserves (represented by “Cont”).

Some sources of funding are unrestricted and are not tied to a specific purpose or project.

These discretionary funds can be allocated to any ongoing service or capital project (represented by “Disc”). Apart from general revenue (i.e. rates in General Fund; water charges in the Water Fund; and sewer charges in the Sewer Fund), discretionary sources of funds also include the one-off proceeds from land sales that, as a rule, are reinvested into other long-term assets.

Council classifies its capital expenditure using the following definitions.

- New (N) – Expenditure on a new asset.
- Upgrade (U) – Expenditure which enhances an existing asset to provide a higher level of service or extends the life beyond that which it had originally.
- Renewal (R) – Expenditure on an existing asset which returns the service potential or life of the asset up to that which it had originally, including replacement of an existing asset.

The type of capital expenditure and funding sources are identified in the far right hand columns of the Rolling Works Program on the following pages.

A summary of Council’s Capital Expenditure Budget and Section 94 statement precedes the Rolling Works Program on the following pages.

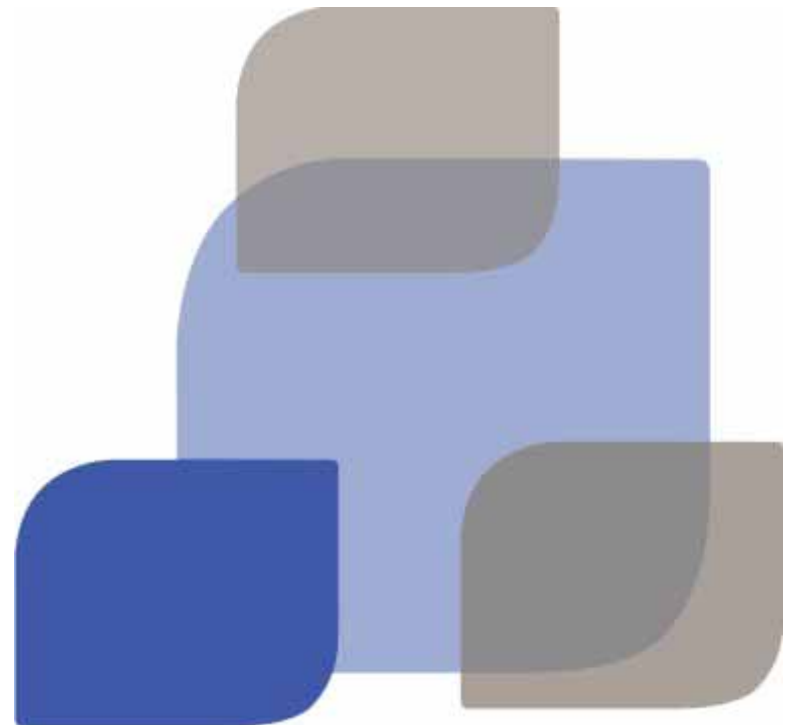


Capital Expenditure Budget					Capital Funding					
Line Item	Renewal	Upgrade	New	2010/11	Revenue	Capital Grants	Contributions	Loans	Asset Sales	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
1.1.3	Bushfire Operations & Equipment	576			576		576			
1.1.7	Community Buildings Construction	200		2,110	2,310			2,310		
1.1.19	Library Books & Equipment			486	486	486				
1.1.21	Cemeteries		30		30	30				
1.7.5	Shared pathways	125		125	250	125	125			
1.7.6	Open Space Improvements	570	70	9,472	10,112	90		8,732	1,290	
1.7.9	Beach improvements			1,250	1,250				1,250	
1.7.15	Infrastructure Grant Commonwealth Government			648	648		648			
2.1.6	Warnervale Town Centre Roads			288	288				288	
2.1.7	Warnervale Business Park			4,000	4,000				4,000	
2.1.13	Coastal Area Improvements	245			245	5		240		
3.2.3	Lakes Improvments		51	90	141	51		90		
3.2.6	Cabbage Tree Harbour Works			502	502	135	367			
3.2.8	Implementation of Tuggerah Estuary Management Plan	500		6,600	7,100	982	5,000	1,118	-	
3.2.9	Stormwater Management works - Lake Macquarie			152	152	152				
3.2.10	Stormwater Management works - Ocean Catchment			64	64	64			-	
4.1.2	Main Roads	596		247	843		843			
4.1.3	Secondary Road Construction		3,652	3,623	7,275			7,275	-	
4.1.4	Secondary Road Rehabilitation	4,349	2,595	639	7,583	4,186	2,874	523		
4.1.5	Secondary Road Maintenance			75	75	75				
4.1.6	Bridge Construction		300		300				300	
4.1.9	Road Safety		50		50		50			
4.2.4	Stormwater Management	4,594		3,600	8,194	4,590		3,604		
4.3.10	Water Supply	4,460		71,470	75,930	12,215	25,000	10,965	27,750	
4.4.9	Sewerage	1,450	2,053	10,560	14,063	12,617		1,446		
4.5.x	Tip Rehabilitation	4,000			4,000	4,000			-	
4.5.17	Waste			1,405	1,405	1,405				
5.1.2	Human Resources			60	60	60				
5.2.6	Holiday Parks	1,002	1,180		2,182	435	200		1,547	
5.3.2	Plant & Fleet			6,537	6,537	4,724			1,813	
5.3.3	Information Systems		74		74	74				
<b>TOTAL</b>		<b>22,667</b>	<b>10,055</b>	<b>124,003</b>	<b>156,725</b>	<b>46,501</b>	<b>35,683</b>	<b>36,303</b>	<b>29,297</b>	<b>8,941</b>



## Section 94 Contributions Summary

	2010/11 Budget \$'000
<b>Incomings:</b>	
Interest earnings	1,000
Section 94 Contributions	4,180
<b>Outgoings: Budgeted Section 94 Expenditure 2010-11</b>	
Community Buildings	2,310
Open Space Improvements	8,732
Secondary Road Construction	7,275
Drainage Works	3,604
Staff	395



**Rolling Works Program**

	2010/11	2011/12	2012/13			2010/11
	\$'000	\$'000	\$'000			Funding Source
<b>Principal Activity 1 - More Sustainable Community Community Support &amp; Development</b>						
<b>1.1.3 Bushfire Operations &amp; Maintenance</b>	<b>1,211</b>	<b>1,288</b>	<b>1,329</b>			
Equipment	576	576	576			N Grants
Operations	635	712	753	Operating Expenditure		Disc/Grants
<b>1.1.6 Community Buildings Maintenance</b>	<b>1,515</b>	<b>1,535</b>	<b>1,542</b>			
Disabled Access						
	20			Summerland Point Community Hall - toilets		U Disc
	25			Tumbi Hall - access		U Disc
Refurbishments						
	30			Chittaway Hall - refurbish kitchen, refurbish roof and install ventilation		U/R Disc
Defects Rectification	225	60	60	Funds allocated on a priority basis across the defects list.		R Disc
Routine Maintenance and Operations	597	779	781			
	455	455	455	Community Building maintenance		R Disc
	49	49	49	Community Centres maintenance		R Disc
	25	25	25	Senior Citizen' Centre maintenance		R Disc
	89			San Remo Neighbourhood Centre Retaining Wall plus priorities identified as part of stage 2 of community facilities review		U Disc
		167		To be advised as part of stage 2 of community facilities review		
			172	To be advised as part of stage 2 of community facilities review		
<b>1.1.7 Community Buildings Construction</b>	<b>2,310</b>	<b>200</b>	<b>4,124</b>			
Buildings Construction						
	1,200			Hamlyn Terrace Community Centre		N S94
	60			Public Art commissions		N S94
	700		4,124	Wyong Cultural Centre		N S94
	150			Warnervale TC knowledge centre		N S94
	200			Embellishment Halekulani Hal		R S94
		200		Bateau Bay Library Expansion		
<b>1.1.19 Library Books and Equipment</b>	<b>486</b>	<b>498</b>	<b>510</b>			
	486	498	510	Library Resources		N Disc
<b>Open Space and Recreation</b>						
<b>1.1.21 Cemeteries</b>	<b>129</b>	<b>133</b>	<b>137</b>			
	99	103	107	Operating Expenditure		
	15			Noraville Cemetery Stages 4 & 5		U Disc
	15			Jilliby Cemetery Upgrade		U Disc
		30	30	To be confirmed		U Disc
<b>1.7.5 Shared pathways</b>	<b>250</b>	<b>125</b>	<b>125</b>			
	250			The focus for 2010/11 is on the repair and refurbishment of two significant bridges in the shared pathway network. \$125,000 for new grant funded works subject to confirmation of grants.		R/N Disc
		125	125	To be confirmed		

**Rolling Works Program**

		2010/11	2011/12	2012/13	COMMENTS		2010/11
		\$'000	\$'000	\$'000			Funding Source
<b>1.7.6</b>	<b>Open Space Improvements</b>	<b>10,112</b>	<b>1,298</b>	<b>250</b>			
	Open Space Improvements	20			Upgrading Bill Sohier No 3	U	Disc
	Ovals and Facilities Construction	200	200	170	Wadalba Environmental Corridor	R	S94
		8,532			Hamlyn Terrace fields and courts	N	S94
		440			Subsoil and drainage program (in order of priority), Ourimbah Soccer No 1 & 2, Lake Haven Oval No 1 & 2, EDSACC North Oval No 1 & 2, EDSACC South Oval No 1 & 2, Kurraba Oval No 1 & 2, Killarney Vale Athletics, Halekulani Oval No 1 & 2.	N	Disc
			48		Small Park Mataram		
			32		S12 Warnervale Rd design and document		
			237		S12 Warnervale Rd construct		
			142		Small Park Mataram Half Rd		
			29		Sohier Park		
			530		San Remo Extreme Sports Facility		
	Playground Construction and land acquisitions	850			Construction at 5 nominated sites including investigation and design costs	R/N	Disc
		20	20	20	Provide playgrounds in areas where no S.94 contributions available (from 98/99)	R	Disc
		50	50	50	Ovals upgrading (from 98/99)	U	Disc
			10	10	To be confirmed		
<b>1.7.9</b>	<b>Beach improvements</b>	<b>1,318</b>	<b>88</b>	<b>92</b>			
	Rebuild and refurbishment	1,250			Rebuild and refurbishment of SLSCs, including investigation, design and approval costs.	N	Disc
	Operating Expenditure	68			Safety, P1 and P2 repairs as agreed with SLS Clubs.		Disc
			88		Safety, P1 and P2 repairs as agreed with SLS Clubs.		
				92	Safety, P1 and P2 repairs as agreed with SLS Clubs.		
<b>1.7.15</b>	<b>Infrastructure Grant Commonwealth Government</b>	<b>648</b>	<b>-</b>	<b>-</b>			
		648			Renewals of community buildings.	R	Grant
<b>1.10.2</b>	<b>Maintenance of Council owned Heritage buildings</b>	<b>5</b>	<b>5</b>	<b>5</b>			
	Maintenance of Council owned Heritage buildings	5	5	5	Alison Homestead & St Barnabas Church	R	Disc



**Rolling Works Program**

	2010/11	2011/12	2012/13	COMMENTS	2010/11
	\$'000	\$'000	\$'000		Funding Source
<b>Principal Activity 2 - Better Economy</b>					
<i>Employment and Incomes</i>					
<b>2.1.6</b>	<b>Warnervale Town Centre Roads</b>	<b>288</b>			
	Warnervale Town Centre Roads	288		Council's share for Stage 1 of the access road to Warnervale Town Centre.	N Disc
<b>2.1.7</b>	<b>Warnervale Business Park</b>	<b>4,000</b>			
	Warnervale Business Park	4,000		Infrastructure for Council's industrial zoned land within Warnervale Business Park.	N Disc
<b>2.1.13</b>	<b>Coastal Area Improvements</b>	<b>245</b>	<b>250</b>	<b>250</b>	
	Coastal Area Improvements	245	250	250	
				Shelly Beach Foreshore and carpark improvement subject to approval of Cluster Plans Shelly Beach Foreshore and carpark improvement subject to approval of Cluster Plans To be confirmed	R Cont
<b>Principal Activity 3 - Better Environment</b>					
<i>Water</i>					
<b>3.2.3</b>	<b>Lakes Improvements</b>	<b>218</b>	<b>130</b>	<b>132</b>	
		51	52	53	
		90			U Disc
		77	78	79	N Cont
				Operating Expenditure	Disc
<b>3.2.6</b>	<b>Cabbage Tree Harbour Works</b>	<b>502</b>			
		502		Cabbage Tree Harbour Toe-Drainage Structure	N Disc/Grant
<b>3.2.8</b>	<b>Implementation of Tuggerah Estuary Management Plan</b>	<b>7,720</b>	<b>7,794</b>	<b>3,770</b>	
		1,180			N Disc
		500		Stormwater treatment measures in urban areas	N Disc, Grant
		260		Stormwater treatment measures around lake edges	N Grant
		350		Community stormwater pollution education campaigns	N Grant
		2,453		Stormwater in bushland and natural wetlands	N Grant
		120		Rivers and creeks	N Grant
		2,755		Boat access to rivers	N Grant
		102		Lakeside recreation facilities and visual appearance	R/N Cont, Grant
			7,794	3,770	N Disc
				Maintenance activities on works constructed under the Estuary Management Program Yet to be approved by Federal Government	
<b>3.2.9</b>	<b>Stormwater Management works - Lake Macquarie</b>	<b>152</b>	<b>154</b>	<b>156</b>	
				Stormwater treatment measures around Lake Macquarie	N Disc
<b>3.2.10</b>	<b>Stormwater Management works - Ocean Catchment</b>	<b>64</b>	<b>65</b>	<b>66</b>	
				Stormwater treatment measures in coastal areas	N Disc

**Rolling Works Program**

	2010/11	2011/12	2012/13	COMMENTS	2010/11 Funding Source
	\$'000	\$'000	\$'000		
<b>Principal Activity 4 - Infrastructure</b>					
<b>Roads</b>					
<b>4.1.2 Main Roads</b>	<b>3,313</b>	<b>3,603</b>	<b>3,638</b>		
Regional Roads Rehabilitation	396	412	392	Enterprise Drive, Elizabeth Bay Dr Tumbi Rd	R Grant
	151	151	151		R Grant
	200	200	200	Block Grant	R Grant
Other RTA funded Works	100	80	80	Block Grant (Maintenance component)	R Grant
	275	278	281	Traffic Facilities	U Grant
Main Roads		500	500	Upgrade Pacific Hwy Ourimbah	
	247			Upgrade Pacific Hwy Tuggerah	U Grant
	289	289	289	Landscaping maintenance Wyong Rd	R Grant, Disc
	1,655	1,693	1,745	RTA funded works undertaken by Council staff on State Roads	R Grant
<b>4.1.3 Secondary Road Construction</b>	<b>7,275</b>	<b>6,117</b>	<b>100</b>		
	20	20	20	Bus Shelters	N S94
	50	50	50	Preparation of designs & estimates (all plans)	N S94
	3,300	3,100		Railway Rd Warnervale (Link Rd) Stage 1	N S94
	1,750	1,750		Minnesota Rd Warnervale	U S94
	253			Johnson Rd / Pacific Hwy (Contribution to RTA) Tuggerah	N S94
	1,902			Warnervale rd (over culvert) Warnervale	U S94
		210		Vincent Cl Buff Point	
		10		Bay Rd Sth of access to Swadling Park (Ped refuge)	
		10		Koongara St - Pedestrian Refuge	
		347		Toowoan Bay Rd/Bay Rd RAB	
		100		Denning/Bay/Fairport (channelisation)	
		250		Lindsay/Bonnieview	
		250		Lindsay/Waterview	
		10		Grandview St sth Waterview - ped facility	
		10		Grandview St between Mclachlan / Liddel St	
			10	Bay Rd, between Karooah and Moorah (Ped refuge)	
			10	Bay Rd, between Ocean and Yethonga (Ped refuge)	
			10	Bay Rd, between Yamba and Richard (Ped refuge)	

**Rolling Works Program**

		2010/11	2011/12	2012/13	COMMENTS	2010/11	
		\$'000	\$'000	\$'000		Funding	Source
<b>4.1.4</b>	<b>Secondary Road Rehabilitation</b>	<b>9,128</b>	<b>9,306</b>	<b>9,486</b>			
		50	50	50	Street Trees	U	Disc
		945	973	1,003	Operating Costs		Disc
	Roads Upgrade	2,545			( Minnesota Road, Hamlyn Terrace	U	Disc, Grant,
					( Lindsay St, Shelly Beach Stage 2 (+ drainage) - Shelly Beach Rd to Bonnieview	U	Cont
					( The Corso, Gorokan (+ Drainage)	U	
					( Dog Trap Road, Ourimbah	U	
			2,519		( Berkeley Rd, Fountaindale upgrade (+ Drainage)		
					( Goorama Ave, San Remo Stage 1 (+ Drainage)		
					( Lindsay St, Shelly Beach - Bonnieview to Koorinda		
					( Toowoan Bay Rd/Nirvana St/Pacific St, Toowoan Bay - Stage 2B		
					( Dicksons Rd, Jiliby		
				2,846	( Eastern Rd (West bound lane), Bateau Bay		
					( Sunrise Ave, Budgewoi		
					( Tuggerawong Rd, Tuggerawong		
					( Peters Ln, Wyong		
					( Murrawal Rd, Wyongah		
	Road Safety Facilities	248			( Acacia Ave/Dianne Ave, Lake Munmorah	N	Disc
					( Boronia Rd, Lake Munmorah - Bus Stop	U	Disc
					( Woodbury Park Drive, Mardi	N	Disc
					( Hargraves St, Ron Alt Lane, Toukley - Coles Carpark	U	Disc
					( Bumble Hill, Yarramalong - Guard Rail	U	Disc
					( Clarence St, Lake Munmorah	N	Disc
					( Coachwood Dr, Ourimbah	N	Disc
			201		( Astley St, Gorokan		
					( Evans Rd at Oleander Rd, Noraville		
					( Minnesota Rd (between Warnervale Rd & Sparks Rd), Warnervale		
					( Arlington Street, Gorokan		
					( Burns Rd, Ourimbah intersection		
					( The Ridgeway at Tumbi Rd, Tumbi Umbi		
				50	( Yarramalong Rd, Wyong Creek (Wyong Creek Public School)		
				150	( To Be Confirmed		
	Road Pavement Renewal	2,058			( Cresthaven Ave, Bateau Bay	R	Disc
					( Tenth Ave, Budgewoi	R	Disc
					( Geoffrey Rd, Chittaway - Near Church Rd	R	Disc
					( Dooralong Rd, Dooralong	R	Disc
					( Jiliby Rd, Jiliby	R	Disc
					( Lakeway Drive, Lake Munmorah + (K & G)	R	Disc
					( Cambridge Rd, Ourimbah	R	Disc
					( Yates Rd, Ourimbah	R	Disc
					( Beach St, The Entrance	R	Disc
					( Bakers Lane, Wyong	R	Disc
					( Owen Ave, Wyong (+ Drainage)	R	Disc

**Rolling Works Program**

	2010/11	2011/12	2012/13	COMMENTS	2010/11	
	\$'000	\$'000	\$'000		Funding Source	
		1,578		( Hume Blvd, Killarney Vale ( Ventura Ave, Bateau Bay ( Buckingham Rd, Berkeley Vale ( Albatross Rd, Berkeley Vale ( Clare-Mace Cr, Berkeley Vale ( Dooralong Rd, Dooralong ( Bay Rd, The Entrance ( Fairview Ave, The Entrance ( Yaralla Rd, Toukley ( Cadonia Rd, Tuggerawong (+ Drainage) ( Denning St, The Entrance (with Fairport/Dening RAB) ( Elden St, Toukley ( Gavenlock Rd, Tuggerah (north) ( Hinemoa Ave, Tumbi Umbi ( Boyce Ave, Wyong ( Hue Hue Road, Jilliby (South of Dickson Road) ( Ourimbah Creek Rd, Ourimbah ( Alison Rd, Wyong		
			1,400	( To Be Confirmed		
Road resealing	2,200			( Bateau Bay: Point St, Murray St, Helen St, Yulong St, Sycamore Ave, Toongara Ave, Gumtree Lne, ( Berkeley Vale: Belinda Cl, Kathleen Ct, Bayhaven St, Shannon Pde ( Blue Bay: Kulgoa St, Currawong St ( Budgewoi: Laelana Ave, West Kahala Ave, Lake St ( Buff Point: Kobada Ave ( Canton Beach: Banksia St ( Charmhaven: Merinda Ave, Oak Rd, Dash Rd, Windermere Ave ( Chittaway Bay: Hanalei Ave, Jane Ellen Cr ( Chittaway Point: Royle St, Sunshine Ave ( Fountaindale: Peach Orchard Rd ( Glenning Valley: Ashwood Cl, Bottlebrush Dr, Torrellia Way, Paramount Pl ( Gorokan: Koorana Ave, Spring Valley Ave, Gilbert Ave, Valencia St, Maxwell Ave ( Gwandalan: Bell Brae Ave, Aroona Cl, Coral Fern Way, Pinaroo St, Eucla Rd, Rakumba Rd ( Hamlyn Terrace: Brush Box Pl, Oregon Pl, Paperbark St, Spotted Gum Cl, Sterling Way ( Kanwal: Chester Cl, Tye Pl ( Killarney Vale: Moorlan Ave, Castle Cl, Ruskin Row, Sarah Cl, Avery St, Maree Blvd, Davidson Ave	R R R R R R R R R R R R R R R R R R R R	Disc, Grant Disc, Grant Disc, Grant Disc, Grant Disc, Grant Disc, Grant Disc, Grant Disc, Grant Disc, Grant Disc, Grant Disc, Grant Disc, Grant Disc, Grant Disc, Grant Disc, Grant Disc, Grant Disc, Grant Disc, Grant Disc, Grant

**Rolling Works Program**

	2010/11	2011/12	2012/13	COMMENTS	2010/11 Funding Source	
	\$'000	\$'000	\$'000			
				( Lake Munmorah: Pearl Cl, Budgeree Ave, Koradji Ave, Kalimaroo Ave	R	Disc, Grant
				( Long Jetty: Thelma St, Gilbert St, Endeavour Dr	R	Disc, Grant
				( Mannerling Park: Greenway Ave, Griffith St, Macquarie Rd	R	Disc, Grant
				( Mardi: Ambrosius Ct, Anniversary Pl, Bell Cl, Brickendon Ave, Clementine Pl, Freemans Glen	R	Disc, Grant
				( Redbank Ct, Richmond Mews, Treeview Pl	R	Disc, Grant
				( Norah Head: Budgeree St	R	Disc, Grant
				( Ourimbah: Acorn Pl, Coraki Pl, Knight Cl, Logan Pl, Bullock Rd, Edson Ave, Ironbark Cl, Ann Cl	R	Disc, Grant
				( San Remo: Kallaroo Rd	R	Disc, Grant
				( Summerland Point: Bambury Ave, Omega Ave, Omaru Pl	R	Disc, Grant
				( The Entrance: Benelong St, Broonarra St, Clifford St, Nimbin St	R	Disc, Grant
				( The Entrance North: Stewart St	R	Disc, Grant
				( Toowoona Bay: Koongara St	R	Disc, Grant
				( Tuggerah: Hillview Cr, Indica Cl, Splendens Pl, Winsong Pl	R	Disc, Grant
				( Tumbi Umbi: Caralee Pl, Felicia Cl, Morgan Ave, Silver Gull Pl, Hicks Lne, Adelaide St	R	Disc, Grant
				( Watanobbi: Augusta Cl, Gloucester Cl, Golf Links Dr, Gowrie Pl	R	Disc, Grant
				( Woongarra: Tomaree Cr	R	Disc, Grant
				( Wyong: Marathon St, Walter Cl, Joyce Ave	R	Disc, Grant
		2,900	2,900	( ( To be confirmed		
Heavy Patching/shoulder repair	600	600	600			Disc, Grant
Footpaving	391			( Debra Ann Dr, Bateau Bay	N	Disc, Cont
				( The Entrance Rd, Bateau Bay	N	Disc, Cont
				( Allambee Cres, Blue Haven	N	Disc, Cont
				( Evans Rd, Canton Beach - Stage 1	N	Disc, Cont
				( Pacific Highway, Charmhaven	N	Disc, Cont
				( Burns Rd, Ourimbah (south side)	N	Disc, Cont
				( Grandview St, Shelly Beach (East)	N	Disc, Cont
				( Norman St, Toukley (west side)	N	Disc, Cont
		390		( Denison St, Norah Head		
				( Shirley St, Ourimbah		
				( Twin Lakes Dr, Lake Haven		
				( Wallarah Rd, Gorokan - Stage 2		
				( Yakalla St, Bateau Bay		
				( Evans Rd, Canton Beach - Stage 2		
			390	( To be Confirmed		
Rolled Kerb & Gutter Replacement	91			( Sunrise Ave, Budgewoi No 181	R	Disc, Cont
				( Fraser Rd, Long Jetty	R	Disc, Cont
		95		( Panorama Ave, Charmhaven		
				( Sth Tacoma Rd, Sth Tacoma		
				( McGirr Ave, The Entrance		
			97	( To be Confirmed		

**Rolling Works Program**

		2010/11	2011/12	2012/13	COMMENTS	2010/11 Funding Source
		\$'000	\$'000	\$'000		
4.1.5	Secondary Road Maintenance	5,465	5,754	6,128		
		5,390	5,679	6,053	Operating Costs	Disc
		75	75	75	Bus Shelter Construction	N Disc
4.1.6	Bridge Maintenance & Construction	459	464	469		
	Bridge Construction	300			( Palmdale #2, Palmdale	U Disc
			300		( Kidman Lane, Wyong Creek	
				300	( To be Confirmed	
	Design and Maintenance	159	164	169		Disc
4.1.9	Road Safety	173	294	295		
	RTA Blackspot Projects	50			Intersection of Anzac Ave & Margaret Street Wyong	U Grant
	RTA Blackspot Projects		170	170	Projects to be confirmed subject to grant funding	U Grant
	Road Safety Operating Expenditure	123	124	125	Programs and operating costs.	Grant, Disc
<i>Stormwater Management</i>						
4.2.4	Stormwater Management	8,194	8,640	8,123		
	Drainage Construction	4,594			( Network Rehabilitation	R Disc
					( Perouse Ave San Remo	U Disc
					( Dudley St Gorokan	U Disc
					( Quinalup St Stage 1B Gwandalan	U Disc
					( The Corso Gorokan	N Disc
					( Lindsay St Shelley Beach Stage 2 (with roadworks)	N Disc
					( Owen Ave Wyong	N/U Disc
					( Donald Ave Kanwal	N Disc
					( Marks Rd Gorokan	U Disc
					( Sonoma Rd Budgewoi	R Disc
					( Diamond Head Dr Budgewoi	U Disc
					( Woodlawn / Delia Budgewoi	U Disc
					( Buff Point Ave Buff Point	N Disc
					( Bakers Lane, Wyong	N Disc
					( Yuruga Ave, San Remo	U Disc
			8,140		( Network Rehabilitation	
					( Rays/Vista Bateau Bay	
					( Rosemount St Lake Munmorah	
					( Toowoan Bay Rd / Nivana St / Pacific St, Toowoan Bay	
					( Ulana Ave Halekulani	
					( Station St Ourimbah	
					( Goorama Ave San Remo	
					( Malvina Parade Gorokan	
					( Quinalup St Stage 2A & 2B Gwandalan	
					( Murrawal Rd Wyongah	
					( Berkeley Rd Fountaindale	
					( Lindsay St Shelly Beach	
					( Cadonia Rd Tuggerawong	

**Rolling Works Program**

	2010/11	2011/12	2012/13	COMMENTS	2010/11 Funding Source
	\$'000	\$'000	\$'000		
Drainage Construction - continued			5,718	( To be advised	
Section 94 Funded Works					
	2,200		550	Refund to Allam Homes	N S94
	400			Mataram Rd culvert	N S94
	50	50	50	Preparation of designs & estimates (all plans)	N S94
	350	350		Minnesota Rd Culverts Hamlyn Terrace	N S94
	600			To be confirmed	N S94
		100	1,125	F3 Rd Pipeline	
			680	Purchase Hannan Land	



**Rolling Works Program**

		2010/11	2011/12	2012/13	COMMENTS	2010/11 Funding Source
		\$'000	\$'000	\$'000		
<b>Water Supply</b>						
<b>4.3.10</b>	<b>Water Supply</b>	<b>75,930</b>	<b>21,104</b>	<b>26,483</b>		
	Headworks					
	Joint Water Supply	1,000	2,000		Mardi Dam Pretreatment Facilities (Water Quality) associated with Mardi to Mangrove Project	N Cont
		500	2,500		Boomerang Creek Tunnel Rehabilitation associated with Mardi to Mangrove Project	N Cont
		832			Mardi Suite of Works - Mardi Dam Raising and Ancillary Works	N Disc
		6,917			Mardi Suite of Works - Mardi Dam Transfer	N Cont
		6,041			Mardi Suite of Works - Mardi High Lift Pump Station and High Voltage Ring Main	N Cont, Disc
		52,000	7,415		Mardi to Mangrove - Federal Funded Works including Fishway upgrade at Wyong River Weir	N Grant
			50	450	Upgrade Fishway at Mangrove Creek Weir	
		675			GCC works associated with Mardi High Lift Pump Station (50% contribution)	N Cont, Disc
		450			GCC Western Transfer Main Pipe Cleaning Infrastructure (50% contribution)	N Cont, Disc
	Non Joint Water Supply	500	3,500		Porters Creek (Warnervale) Stormwater Harvesting Project - Drainage	N Disc
	Growth					
	Reservoirs / Mains	370			Water Mains Wyong District - DSP1	R Disc
			297		Water Mains Warnervale East - DSP7A	
		200	200	22,765	750mm Water Trunk Main - Mardi to Warnervale Trunk Main	R Disc
				183	Tumbi Valley Urban Scheme 2 - DSP2	
		150	150	150	Misc Works & Services Prepaid	R Disc
			1,175		Water Mains New Precincts - DSP 13 to DSP 18	
				300	Trunk Main Extensions	
		300	600		Warnervale Town Centre Water	N Disc
		1,200			Warnervale Employment Zone water mains	N Disc
	Refurbishment					
	Treatment/Catchments	50	50	50	Mechanical & Electrical - Asset Enhancements (Various)	R/N Disc
		100	100	100	Mardi Water Treatment Plants - Asset Enhancements (Various)	R Disc
	Pumping Stations	110	110	110	Telemetry Refurbs - Asset Enhancements (Various)	R Disc
		150	150	150	Water Pumping Stations Electrical Refurbishments	R Disc
		150	150	150	Water Pumping Stations Mechanical Refurbishments	R Disc
		350	350	350	Asset Enhancements (Various)	R Disc
	Reservoirs / Mains	500	500	500	Mains Adjustments - Relocations	R Disc
		100	100	100	Motorised Valves, Valve Bypasses & Dismantling Pits	R Disc
		100	100	120	Water Reservoirs across the shire	R Disc
		200	200	200	Mains - Asset Enhancements (Various)	R Disc
	Equipment & Furniture	120	120	115	Office Equipment & Small Plant	N Disc
	Non Capital	20			Mardi Area Access Roads - Sealing/Tarring	R Disc
		75			Mardi Area Fencing Refurbishment	R Disc
		10			Mardi Buildings Painting/ Roofing Refurbishment	R Disc
		150	150	150	Pump Stations Electrical & Mechanical	R Disc
		50	50	50	Upgrade Telemetry FEP	R Disc
		350	350	350	Water Meter Refurbishments	R Disc
	Standards					
	Treatment/Catchments	70			Extension of Effluent Reuse - Bateau Bay/Gwandalan	N Disc
		80			Extension of Effluent Reuse - Budgewoi Soccer Club/Edge Park/Buff Point	N Disc
		310	310		Extension of Effluent Reuse - Halekulani to Budgewoi Soccer Club	N Disc
		250	327		Extension of Effluent Reuse - Toukley/Slade Park/Halekulani Bowling Club	N Disc
		200	100		Water Savings Fund - projects	N Disc
	Reservoirs / Mains			140	Mardi Dam Renewals	
		300			Tuggerah 1 Reservoir Relining	R Disc
		1,000			The Entrance Reservoir Repainting	R Disc



**Rolling Works Program**

		2010/11	2011/12	2012/13	COMMENTS	2010/11 Funding Source
		\$'000	\$'000	\$'000		
<b>Sewerage</b>						
<b>4.4.9</b>	<b>Sewerage</b>	<b>14,063</b>	<b>28,111</b>	<b>17,667</b>		
	Headworks					
	Treatment Works	1,000			Bateau Bay - Inlet Works	N Disc
		3,000	9,000		Charmhaven - Aeration Tank No. 3	N Disc
		200			Manning Park - Inlet Works	N Disc
		500			Toukley - Inlet Works	N Disc
		100	4,900		Wyong South - Aeration Tanks and Inlet Works	N Disc
			1,000		Wyong South - Electrical & Mechanical	
	Growth					
	Mains	2,000	1,200		Mains - B9 Rising Main	N Disc
		1,000	2,300		Mains - Warnervale Employment Zone Sewerage Scheme	N Cont, Disc
		2,000	3,500		Mains - Warnervale Town Centre Sewerage Scheme Trunk Mains	N Disc
				415	Mains - B9 Gravity Mains	
				150	Mains - C12 gravity mains	
				2,700	Mains - C12 Stage 2 Rising Main	
				3,300	Mains - C13 Stage 2 Rising Main	
		75			Mains - C16 Gravity Main	N Disc
				120	Mains - T22 Gravity mains	
				63	Mains - Tuggerah Industrial Area Gravity Mains	
			197		Mains - Wadalba South Gravity Main various locations	
			27		Mains - WS1 - Gravity Main	
				196	Mains - WS16 Gravity Main	
			84		Mains - WS21 Gravity Main	
				5,575	Mains - WS22 Gravity Mains	
	Pumping Stations			239	Easements for SPS Precinct 10A, gravity & Rising Mains	
			614		Pump Station B10 - Construct New	
				406	Pump Station B11 - Construct New	
				211	Pump Station B5 - Upgrade Electrical & Mechanical	
				522	Pump Station C12 - Upgrade Electrical & Mechanical	
				410	Pump Station C13 - Upgrade Electrical & Mechanical	
		1,003	1,003		Pump Station C16 - New Pump Stn Blue Haven and Rising Main	U Disc
				127	Pump Station C7 - Upgrade Electrical & Mechanical	
		285			Pump Station T22 - Upgrade Electrical & Mechanical	N Disc
			561		Pump Station T8 - Construct New - DSP 6	
			295		Pump Station WAD2 - Construct New (Wadalba 2)	
				412	Pump Station WS16 - Construct New	
	Refurbishment					
	Mains	700	500	500	Relining / Pipe Cracking	R Disc
	Pumping Stations		626		Pump Station C6 - Electrical & Mechanical	
			104		Pump Station WS29B - Elec & Mech - DSP 1	
				121	Pump Station WS30 - Upgrade E&M	
		500	500	500	Pump Stations - Refurbish Electrical Equipment	U Disc
		500	500	500	Pump Stations - Refurbish Mechanical Equipment	U Disc

**Rolling Works Program**

	2010/11	2011/12	2012/13	COMMENTS	2010/11 Funding Source
	\$'000	\$'000	\$'000		
<b>Sewerage (continued)</b>					
Treatment Works	50	50	50	Treatment Plants - Mechanical Refurbishment	R Disc
	50	50	50	Treatment Plants - Refurbish Telemetry	R Disc
Equipment & Furniture	50	50	50	Minor plant & office equip - Electrical	N Disc
	50	50	50	Minor plant & office equip - Mechanical	N Disc
Non Capital	50	50	50	Effluent Disposal Mains - Refurbishment	R Disc
Standards	100	100	100	Treatment Plants - Mechanical Refurbishment	R Disc
Pumping Stations	200	200	200	Pump Stations - Consultancies for Future Works	N Disc
	50	50	50	Pump Stations - Emergency Power Source - Diesel Generators	N Disc
	50	50	50	Replace/upgrade Flowmeters	U Disc
	50	50	50	Regulatory Based System Improvements - Lifting Equip Replacement Pgrm	R Disc
	150	150	150	Regulatory Based System Improvements - Roads & Concrete Pads for Nom Areas	R Disc
Treatment Works	240	240	240	Regulatory Based System Improvements - Fencing	R Disc
	60	60	60	Regulatory Based System Improvements - Security Systems	R Disc
	50	50	50	Wyong South - Odour Control study	N Disc



**Rolling Works Program**

	2010/11	2011/12	2012/13	COMMENTS	2010/11 Funding Source
	\$'000	\$'000	\$'000		
<b>Waste</b>					
<b>4.5.3, 4.5.8 and 4.5.16 Tip Rehabilitation</b>	<b>4,000</b>	<b>9,000</b>	<b>10,500</b>		
Tip Rehabilitation	1,886	7,412	6,300	Gwandalan Closed Landfill	R Disc
Tip Rehabilitation	708	1,588	3,150	Mardi Closed Landfill	R Disc
Tip Rehabilitation	263			Shelly Beach Closed Landfill	R Disc
Tip Rehabilitation	857			Toukley Closed Landfill	R Disc
Tip Rehabilitation	286			Tumbi Closed Landfill	R Disc
Tip Rehabilitation			1,050	Warnervale Closed Landfill	R Disc
<b>4.5.17 Waste</b>	<b>1,405</b>	<b>500</b>	<b>750</b>		
	35			Upgrade of CCTV system, 4 new cameras and replacement of 8 existing cameras	N Disc
	30			Installation of leachate transfer line	N Disc
	70			Installation of leachate irrigation system on Areas 1 and 2	N Disc
	10			Installation of security light on entry road	N Disc
	1,000			Concrete dish drain, north along eastern side of road, approx 150 m	N Disc
	100	100	100	Upgrade internal road	N Disc
	150	150	150	Construction of perimeter fencing	N Disc
	10			Installation of litter fence at rear of transfer area	N Disc
		80		Irrigation system upgrade	
			80	Installation of leachate irrigation system on Area 4	
		30		Construction of drainage system	
		100		Construction of roof for recycling area	
		40	200	Lining of leachate ponds	
			220	To be confirmed	
<b>Principal Activity 5 - Organisation</b>					
<b>Workforce</b>					
<b>5.1.2 Human Resources</b>	<b>681</b>	<b>622</b>	<b>625</b>		
Purchase of Motor Vehicles	60			Purchase of Motor Vehicles	N Disc
Operating Expenditure	621	622	625	Operating Expenditure	N Disc
<b>Finance</b>					
<b>5.2.6 Holiday Parks</b>	<b>2,182</b>	<b>3,013</b>	<b>2,080</b>		
Budgetwoi - Annual Improvement Works	180	60	50	Various improvement projects across all holiday parks	R Disc
Canton Beach - Annual Improvement Works	137	231	50		R Disc
Norah Head - Annual Improvement Works	156	298	50		R Disc
Toowoong Bay - Annual Improvement Works	529	180	50		R Disc
Budgetwoi - Upgrade (Business Strategy)	163	359	281	Estimated Upgrade works identified in Business Development Strategy - works generally undertaken during April to October each calendar year	U Disc
Canton Beach - Upgrade (Business Strategy)	234	485	323		U Disc
Norah Head - Upgrade (Business Strategy)	184	480	521		U Disc
Toowoong Bay - Upgrade (Business Strategy)	599	920	755		U Disc

**Rolling Works Program**

	2010/11	2011/12	2012/13	COMMENTS	2010/11 Funding Source
	\$'000	\$'000	\$'000		
<b>Support Systems and Equipment</b>					
<b>5.3.2 Plant &amp; Fleet</b>	<b>6,537</b>	<b>6,396</b>	<b>7,004</b>		
	240			Replacement of Komatsu 20 tonne excavator	N
	180			Replacement of Komatsu 12 tonne excavator	N
	6,117	6,396	7,004	Purchases in line with Council's plant and fleet replacement program	N
					Disc
<b>5.3.3 Information Systems</b>	<b>3,663</b>	<b>3,762</b>	<b>3,870</b>		
	74			IT upgrades, servers, etc.	N
	3589	3762	3870	Operating Expenditure	
					Disc

## Other Financial Information

<b>Wyong Shire Council</b>					
<b>Principal Activity</b>	<b>Total Annual Plan \$'000</b>	<b>Operating Expenses \$'000</b>	<b>Capital Expenses \$'000</b>	<b>Overhead Allocations \$'000</b>	<b>Balance Sheet \$'000</b>
1 - A More Sustainable Community	55,731	20,680	15,662	19,389	0
2 - A More Sustainable Economy	8,701	2,753	4,533	1,275	140
3 - A More Sustainable Environment	14,123	2,019	7,959	4,145	0
4 - Infrastructure	242,285	84,479	119,718	26,729	11,359
5 - Organisation	43,822	85,604	8,853	(51,538)	903
<b>Total Per Annual Plan</b>	<b>364,662</b>	<b>195,535</b>	<b>156,725</b>	<b>0</b>	<b>12,402</b>
<b>Overhead Allocations to Capital</b>		<b>(1,924)</b>	<b>1,924</b>		<b>0</b>
<b>Sub-Total</b>	<b>364,662</b>	<b>193,611</b>	<b>158,649</b>	<b>0</b>	<b>12,402</b>
<b>Annual Plan Adjustments:</b>					
Gosford City Council Contribution to Capital		0	(9,208)	0	0
Add in Depreciation (not included in Annual Plan)		59,529			
Elimination of Internal Costs Recovered which off-set against Internal Expenses		(25,713)			
<b>Net Wyong Shire Council Expenses</b>		<b>227,427</b>	<b>149,441</b>	<b>0</b>	<b>12,402</b>
<b>Principal Activity</b>	<b>Total Annual Plan \$'000</b>	<b>Operating Income \$'000</b>	<b>Capital Income \$'000</b>	<b>Balance Sheet \$'000</b>	
6 - SOURCE OF FUNDS	364,525	260,118	32,379	72,028	
<b>Annual Plan Adjustments:</b>					
Gosford City Council Contribution to Capital		(9,208)			
Elimination of Internal Revenue Recovered which off-set against Internal Expenses		(25,713)			
Add Section 94 and Section 64 contributions			7,381		
<b>Net Wyong Shire Council Income</b>		<b>225,197</b>	<b>39,760</b>	<b>72,028</b>	

**Notes:**

Overhead Allocations - By Principal Activity for All Corporate Overheads, include Employee Leave Entitlements & Oncosts

Balance Sheet - Dividends & Provisions

Overhead Allocations to Capital - Apportionment of Employee Leave Entitlements & Oncosts to capital projects

Gosford City Council Contribution - Capital contribution to off-set capital expenditure

## Wyong Shire Council

Principal Activity	Total Annual Plan \$'000	Operating Expenses \$'000	Capital Expenses \$'000	Balance Sheet \$'000
<b>1 - A More Sustainable Community</b>				
1.01.01 Contribution to NSW Fire Brigade	1,115	1,115	0	0
1.01.02 Contribution to NSW Rural Fire Service	440	440	0	0
1.01.03a Bushfire Operations & Equipment	1,165	589	576	0
1.01.03b Rural Fire Station Maintenance	30	30	0	0
1.01.03c Emergency Operations Centre	16	16	0	0
1.01.04 SES Operations & Equipment	31	31	0	0
1.01.05 VRA Equipment	20	20	0	0
1.01.06a Community Building Maintenance & Operations	1,388	1,388	0	0
1.01.06b CCC Building Maintenance	127	127	0	0
1.01.07a Community Building Construction - Planning	910	0	910	0
1.01.07d Community Building Construction	1,400	0	1,400	0
1.01.08 Community Services	375	375	0	0
1.01.09 Australia Day Celebrations	22	22	0	0
1.01.10 Mardi Gras	15	15	0	0
1.01.11a Community Financial Support - CBG	124	124	0	0
1.01.11b Community Financial Support - SLP	150	150	0	0
1.01.12 Subsidised Community Rents	57	57	0	0
1.01.13 Subsidised Community Tipping Fees	55	55	0	0
1.01.14 Pre-approved Community Sponsorships	45	45	0	0
1.01.16 Aged & Disabled Services	43	43	0	0
1.01.17 Community Liaison	390	390	0	0
1.01.18 Library & Customer Service	613	613	0	0
1.01.19 Library Books & Equipment	486	0	486	0
1.01.20 Child Care and Education Operations	3,573	3,573	0	0
1.01.21 Cemeteries	129	99	30	0
1.03.01 Immunisation & Food Surveillance	73	73	0	0

Principal Activity	Total Annual Plan \$'000	Operating Expenses \$'000	Capital Expenses \$'000	Balance Sheet \$'000
1.07.01 Lakes Foreshore and Aquatic Infrastructure Management	528	528	0	0
1.07.02 Open Space Maintenance	5,162	5,162	0	0
1.07.03 Noxious Weeds	133	133	0	0
1.07.05 Shared Pathway Improvements	250	0	250	0
1.07.06a Open Space Improvements / Acquisitions - Planning	200	0	200	0
1.07.06c Open Space Improvements / Acquisitions - Shire Services	9,912	0	9,912	0
1.07.07 Ocean Beach Management	1,009	1,009	0	0
1.07.08 Surf Life Saving Club Subsidies	62	62	0	0
1.07.09 Beach Improvements	1,318	68	1,250	0
1.07.10 Nursery Operations	106	106	0	0
1.07.11 Sport & Cultural Scholarships & Donations	105	105	0	0
1.07.12 Sports Club Equipment Grants	50	50	0	0
1.07.13 Leisure and Pool Facilities	1,018	1,018	0	0
1.07.14 Public Toilets	666	666	0	0
1.07.15 Infrastructure Grant Commonwealth Government	648	0	648	0
1.08.01 Development Control	884	884	0	0
1.08.02 Plan First Levy	150	150	0	0
1.08.03 Companion Animals	390	390	0	0
1.08.04 By Laws	949	949	0	0
1.10.01 Convict Trail	5	5	0	0
1.10.02 Maintenance of Heritage Building	5	5	0	0
1.11.01 Allocation of Salaries & Overheads	19,389	19,389	0	0
<b>1 - A More Sustainable Community - Total</b>	<b>55,731</b>	<b>40,069</b>	<b>15,662</b>	<b>0</b>

Principal Activity	Total Annual Plan \$'000	Operating Expenses \$'000	Capital Expenses \$'000	Balance Sheet \$'000
<b>2 - A More Sustainable Economy</b>				
2.01.01 Town Centre Maintenance	452	452	0	0
2.01.02 The Entrance Town Centre Mgt	1,375	1,375	0	0
2.01.03 Toukley Town Centre Management	143	143	0	0
2.01.04 Wyong Town Centre Management	64	64	0	0
2.01.05a The Ent Multi Storey Carpark - Capital	20	20	0	0
2.01.05b The Ent Multi Storey Carpark - Maint	90	90	0	0
2.01.06 Warnervale Town Centre Roads	288	0	288	0
2.01.07 Warnervale Business Park	4,000	0	4,000	0
2.01.09 Town Centre Refurbishments	50	50	0	0
2.01.10 Town Centre Sinking Funds	140	0	0	140
2.01.11 Contribution to Economic Development	389	389	0	0
2.01.12 Marketing & Promotions	171	171	0	0
2.01.13 Coastal Area Improvements	245	0	245	0
2.02.01 Allocation of Salaries & Overheads	1,275	1,275	0	0
<b>2 - A More Sustainable Economy - Total</b>	<b>8,702</b>	<b>4,029</b>	<b>4,533</b>	<b>140</b>



Principal Activity	Total Annual Plan \$'000	Operating Expenses \$'000	Capital Expenses \$'000	Balance Sheet \$'000
<b>3 - A More Sustainable Environment</b>				
3.01.01 Landcare	207	207	0	0
3.02.01 Dredging and Foreshore Nourishment	231	231	0	0
3.02.02 Aquatic Wrack Collection	498	498	0	0
3.02.03a Lakes Improvements - Open Space	141	0	141	0
3.02.03b Lakes Improvements - Natural Resources	77	77	0	0
3.02.04 Beach Infrastructure and Dune Management	122	122	0	0
3.02.06 Cabbage Tree Harbour Works	502	0	502	0
3.02.07 Pollution Monitoring & Health	158	158	0	0
3.02.08 Implementation of Estuary Mgt Plan & Other Stormwater Mgt Works	7,720	620	7,100	0
3.02.09 Stormwater Management Works - Lake Macquarie	152	0	152	0
3.02.10 Stormwater Management Works - Ocean Catchment	64	0	64	0
3.03.01 Community Environmental Works	107	107	0	0
3.05.01 Allocation of Salaries & Overheads	4,145	4,145	0	0
<b>3 - A More Sustainable Environment - Total</b>	<b>14,124</b>	<b>6,165</b>	<b>7,959</b>	<b>0</b>

Principal Activity	Total Annual Plan \$'000	Operating Expenses \$'000	Capital Expenses \$'000	Balance Sheet \$'000
<b>4 - Infrastructure</b>				
4.01.01 Street Trees	116	116	0	0
4.01.02 Main Roads	3,313	2,470	843	0
4.01.03 Secondary Roads Construction	7,275	0	7,275	0
4.01.04 Secondary Roads Rehabilitation	9,128	1,545	7,583	0
4.01.05 Secondary Roads Maintenance	5,465	5,390	75	0
4.01.06 Bridge Maintenance & Construction	459	159	300	0
4.01.07 Carpark Maintenance	60	60	0	0
4.01.08 Street Lighting Charges	2,888	2,888	0	0
4.01.09 Road Safety	173	123	50	0
4.01.10 CARES Facility	45	45	0	0
4.02.01 Drainage Maintenance	1,915	1,915	0	0
4.02.04a Drainage Capital Works - General	4,700	110	4,590	0
4.02.04b Drainage Capital Works - S.94	3,604	0	3,604	0
4.02.05 Flood Studies	430	430	0	0
4.03.01 Water Pump Station Maintenance	579	579	0	0
4.03.02 Water Pump Station Operations	1,209	1,209	0	0
4.03.03 Water Reservoirs Mains Maintenance	3,259	3,259	0	0
4.03.04 Water Reservoirs Mains Operations	417	417	0	0
4.03.05 Water Treatment Plant Maintenance	510	510	0	0
4.03.06 Water Treatment Plant Operations	968	968	0	0
4.03.07 Joint Water Supply	1,137	1,137	0	0
4.03.08 Water Administration	2,675	2,675	0	0
4.03.09 Water Loan Repayments	19,599	10,881	0	8,718
4.03.10a Water Capital Works	75,930	0	75,930	0
4.03.11 Water Tax Equivalent Payment (TER)	199	0	0	199
4.03.12 Bulk Water Supply Security Program	4,900	4,900	0	0

Principal Activity	Total Annual Plan \$'000	Operating Expenses \$'000	Capital Expenses \$'000	Balance Sheet \$'000
4.04.01 Sewer Pump Station Maintenance	1,487	1,487	0	0
4.04.02 Sewer Pump Station Operations	2,112	2,112	0	0
4.04.03 Sewer Mains Maintenance	1,536	1,536	0	0
4.04.04 Sewer Mains Operations	457	457	0	0
4.04.05 Sewer Treatment Plant Maintenance	1,965	1,965	0	0
4.04.06 Sewer Treatment Plant Operations	3,437	3,437	0	0
4.04.07 Sewer Administration	1,756	1,756	0	0
4.04.08 Sewer Loan Repayments	3,407	1,615	0	1,792
4.04.09 Sewer Capital and Refurbishment Works	14,063	0	14,063	0
4.04.10 Sewer Tax Equivalent Payment (TER)	160	0	0	160
4.05.01 Domestic Waste Collection & Recycling Contract	8,140	8,140	0	0
4.05.02 EPA Levy - Domestic Waste	2,550	2,550	0	0
4.05.03 Domestic Waste Tip Rehabilitation	3,837	0	3,837	0
4.05.04 Domestic Waste Green Waste Processing Contract	1,033	1,033	0	0
4.05.05 Domestic Waste Salaries, Promotion, Roads & Rangers Cont	565	565	0	0
4.05.06 Commercial Waste Collection & Recycling Contract	455	455	0	0
4.05.07 EPA Levy - Commercial Waste	177	177	0	0
4.05.08 Commercial Waste Tip Rehabilitation	163	0	163	0
4.05.09 Commercial Waste Salaries, Promotion & Roads Contribution	76	76	0	0
4.05.10a Litter Collection - General	433	433	0	0
4.05.10b Litter Collection - Roads	223	223	0	0
4.05.10c Litter Collection - Parks & Gardens	416	416	0	0
4.05.10d Litter Collection - Ovals	116	116	0	0
4.05.11 Tip Operations	4,621	4,621	0	0
4.05.12 Tip EPA Levy	8,593	8,593	0	0
4.05.14 Tip Green Waste Processing Contract	927	927	0	0
4.05.15 Future Tip Replacement & Return on Current Operations	490	0	0	490
4.05.16 Tip Rehabilitation	0	0	0	0
4.05.17 Tip Capital Works	1,405	0	1,405	0
4.06.01 Allocation of Salaries & Overheads	26,729	26,729	0	0
<b>4 - Infrastructure - Total</b>	<b>242,282</b>	<b>111,205</b>	<b>119,718</b>	<b>11,359</b>

Principal Activity	Total Annual Plan \$'000	Operating Expenses \$'000	Capital Expenses \$'000	Balance Sheet \$'000
<b>5 - Organisation</b>				
5.01.01a Training	49	49	0	0
5.01.01b Training - Shire Services	468	468	0	0
5.01.01c Training - Shire Planning	177	177	0	0
5.01.01d Training - Corporate Services	139	139	0	0
5.01.01e Training - General Manager	36	36	0	0
5.01.02a Human Resources	538	478	60	0
5.01.02b Recruit - Shire Services	29	29	0	0
5.01.02c Recruit - Shire Planning	21	21	0	0
5.01.02d Recruit - Corp Services	39	39	0	0
5.01.02e Recruit - GMs Unit	54	54	0	0
5.01.03 Risk Management	1,956	1,956	0	0
5.01.04a Employee Overheads	21,434	21,434	0	0
5.01.04b Employee Overheads (W/Comp)	2,027	2,027	0	0
5.01.05a Corp Ser Salaries - Executive	798	798	0	0
5.01.05b Corp Ser Salaries - Finance Services	2,116	2,116	0	0
5.01.05c Corp Ser Salaries - Admin Services	1,064	1,064	0	0
5.01.05d Corp Ser Salaries - Communications	415	415	0	0
5.01.05e Corp Ser Salaries - Staff Services	2,056	2,056	0	0
5.01.05f Corp Ser Salaries - Info Technology	2,419	2,419	0	0
5.01.06a Shire Ser Salaries - Executive	1,728	1,728	0	0
5.01.06b Shire Ser Salaries - Business Units	193	193	0	0
5.01.06c Shire Ser Salaries - Cust & Comm Serv	2,601	2,601	0	0
5.01.06d Shire Ser Salaries - Contract Mgt	191	191	0	0
5.01.06e Shire Ser Salaries - Roads & Drainage	2,458	2,458	0	0
5.01.06f Shire Ser Salaries - Libraries & Cust Service	2,143	2,143	0	0
5.01.06g Shire Ser Salaries - Community Services	623	623	0	0
5.01.06h Shire Ser Salaries - Depot & Buildings	301	301	0	0
5.01.07a Shire Plan Salaries - Executive	1,423	1,423	0	0
5.01.07b Shire Plan Salaries - Legal Planning & Policy	386	386	0	0
5.01.07c Shire Plan Salaries - Health	498	498	0	0
5.01.07d Shire Plan Salaries - Future Planning	1,756	1,756	0	0
5.01.07e Shire Plan Salaries - Environment	490	490	0	0
5.01.07f Shire Plan Salaries - Dev Assess Unit	3,114	3,114	0	0
5.01.07g Shire Plan Salaries - Sustainability	302	302	0	0
5.01.08 General Managers Unit Salaries	1,264	1,264	0	0

Principal Activity	Total Annual Plan	Operating Expenses	Capital Expenses	Balance Sheet
	\$'000	\$'000	\$'000	\$'000
5.02.01 Revenue Collection	859	859	0	0
5.02.02a Supply - Gov and Admin	477	477	0	0
5.02.02b Supply - Finance	12	12	0	0
5.02.03 Finance Operations	1,136	1,136	0	0
5.02.04 Loan Repayments	490	85	0	405
5.02.05 Holiday Park Operations	7,480	7,480	0	0
5.02.06 Holiday Park Loan Repayments	628	130	0	498
5.02.07 Holiday Parks Capital Works	2,182	0	2,182	0
5.03.01 Plant & Fleet Running Costs	8,891	8,891	0	0
5.03.02 Plant & Fleet Purchases	6,537	0	6,537	0
5.03.03a Information Systems - General	1,201	1,127	74	0
5.03.03b Information Systems - Business Analysts	2,462	2,462	0	0
5.03.04a Shire Services Operations - General	1,304	1,304	0	0
5.03.04b Shire Services Operations - Roads & Drainage	75	75	0	0
5.03.04c Shire Services Operations - Cust & Community Services	341	341	0	0
5.03.04d Shire Services Operations - Contracts	34	34	0	0
5.03.04e Shire Services Operations - Business Units	214	214	0	0
5.03.04f Shire Services Operations-Water & Sewer	630	630	0	0
5.03.04g Shire Services Operations-Depot & Buildings	792	792	0	0
5.03.05a Future Planning - Shire Planning Admin	217	217	0	0
5.03.05b Future Planning - Dept Plan Loan Repay	140	140	0	0
5.03.05c Future Planning - Future Planning Admin	352	352	0	0
5.03.05d Future Planning - Future Planning Studies	426	426	0	0
5.03.05e Future Planning - Natural Resources Admin	108	108	0	0
5.03.06 Organisation Development	48	48	0	0
5.04.01a Legal - Corp Services	50	50	0	0
5.04.01b Legal - Planning & Policy	426	426	0	0
5.04.01c Legal - Credit Management	214	214	0	0
5.04.01d Legal - Shire Services	12	12	0	0
5.04.01e Legal - GM	26	26	0	0
5.04.01f Legal - Other	19	19	0	0
5.04.02a Administrative Services	225	225	0	0
5.04.02b Admin Serv - GMs unit	273	273	0	0
5.04.02c Admin Serv - Corporate Info & LIS	238	238	0	0
5.04.02e Admin Serv - CS Exec	63	63	0	0
5.04.02f Admin Serv - Communications	158	158	0	0
5.04.03 Internal Audit	70	70	0	0
5.04.04 Councillor Support	499	499	0	0
5.04.05 Sustainability	50	50	0	0
5.04.06 Sustainability Improvement Program	700	700	0	0
5.05.01 Allocation of Salaries & Overheads	(51,538)	(51,538)	0	0
<b>5 - Organisation - Total</b>	<b>43,825</b>	<b>34,069</b>	<b>8,853</b>	<b>903</b>
<b>Total Per Annual Plan</b>	<b>364,664</b>	<b>195,537</b>	<b>156,725</b>	<b>12,402</b>

	Total Annual Plan \$'000	Operating Expenses \$'000	Capital Expenses \$'000	Balance Sheet \$'000
Overhead Allocation to Capital		(1,924)	1,924	
Gosford City Council Contribution			(9,208)	
Add in Depreciation (not included in Annual Plan)		59,529		
Elimination of Internal Costs Recovered which off-set against Internal Costs Expenses		(25,713)		
<b>Net Wyong Shire Council</b>		<b>227,429</b>	<b>149,441</b>	<b>12,402</b>

*Notes:*

*Overhead Allocations - By Principal Activity for All Corporate Overheads, include Employee Leave Entitlements & Oncosts*

*Balance Sheet - Dividends & Provisions*

*Overhead Allocations to Capital - Apportionment of Employee Leave Entitlements & Oncosts to capital projects*

*Gosford City Council Contribution - Capital contribution to off-set capital expenditure*

**Wyong Shire Council**

Section	Operating Expenses \$'000	Capital Expenses \$'000	Dep'n & Amortisation \$'000	Balance Sheet \$'000
<b>10.General Fund</b>	<b>130,748</b>	<b>58,538</b>	<b>29,096</b>	<b>1,533</b>
C001.BALANCE SHEET	0	0	0	0
C101.BUSINESS DEVELOPMENT	578	0	0	0
C105.INTERNAL AUDIT	264	0	0	0
C110.EXECUTIVE ADMINISTRATION	1,343	0	1	0
C201.FINANCIAL SERVICES	3,892	0	3	0
C205.CORPORATE/ADMIN SERVICES	3,833	0	1,615	405
C215.BUSINESS AND TECHNOLOGY	6,294	74	861	0
C220.COMMUNICATIONS	805	0	2	0
C225.STAFF SERVICES	7,529	60	3	0
C230.CONTRACT	66	0	0	0
C231.CORPORATE DIRECTORS ADMIN	861	0	4	0
C301.FUTURE PLANNING	3,726	4,790	6	0
C305.DEVELOPMENT ASSESSMENT	4,148	0	14	0
C307.NATURAL RESOURCES	1,325	7,100	50	0
C310.REGULATION AND COMPLIANCE	2,068	0	3	0
C315.SHIRE PLANNING AND ADMINISTRATION	1,640	0	1	0
C316.LEGAL AND POLICY	454	0	0	0
C400.SECONDARY ROADS MAINTENANCE	5,390	75	9,820	0
C420.SECONDARY RDS REHABILITATION	1,545	7,583	1,292	0
C435.MAIN ROADS	2,593	893	12	0
C450.BRIDGES	159	300	121	0
C460.CARPARKS	60	0	270	0
C465.STREET LIGHTING	2,888	0	0	0
C475.PLANT - MOBILE EQUIP & VEHICLES	8,891	6,537	4,779	0
C480.SECONDARY ROADS CONSTRUCTION	0	7,275	316	0
C485.BUSINESS UNITS	11,691	2,212	1,375	498
C488.BUSINESS UNITS ADMINISTRATION	125	0	0	0
C495.OPEN SPACE	5,411	11,255	2,332	0
C515.PUBLIC TOILETS	666	0	0	0
C520.LAKES	1,334	141	169	0
C535.OCEAN BEACHES & FORESHORES	1,261	1,250	1	0
C540.HERITAGE	10	0	0	0
C545.COMMUNITY BUILDINGS	1,388	2,310	2,398	0
C550.COMMUNITY SERVICES	1,122	0	5	0
C555.LIBRARY SERVICES	2,756	486	634	0
C560.LANDCARE	207	0	0	0
C565.NURSERY	106	0	0	0
C570.AGED & DISABLED SERVICES	43	0	1	0
C573.EMERGENCY SERVICES	2,241	576	693	0
C575.TOWN CENTRES	2,194	0	10	140
C580.SWIMMING POOLS	1,018	0	69	0
C583.DRAINAGE GEN FUND	0	216	0	0
C586.CONTRACTS ADMINISTRATION	270	0	43	0
C589.CUST & COMM SERV ADMIN	1,377	0	1	0
C590.SHIRE SERVICES ADMINISTRATION GENERAL	8,852	0	114	0
C700.WASTE	28,325	5,405	2,076	490

Section	Operating Expenses \$'000	Capital Expenses \$'000	Dep'n & Amortisation \$'000	Balance Sheet \$'000
<b>20. Water Fund</b>	<b>28,990</b>	<b>84,124</b>	<b>15,742</b>	<b>8,917</b>
C001.BALANCE SHEET	0	0	0	199
C800.WATER	26,535	75,930	13,677	8,718
C805.DRAINAGE	2,455	8,194	2,065	0
<b>30. Sewer Fund</b>	<b>14,365</b>	<b>14,063</b>	<b>14,691</b>	<b>1,952</b>
C001.BALANCE SHEET	0	0	0	160
C900.SEWERAGE SERVICES	14,365	14,063	14,691	1,792
<b>Grand Total</b>	<b>174,103</b>	<b>156,725</b>	<b>59,529</b>	<b>12,402</b>
Add: Employee Leave Entitlements	21,434			
Gosford City Council Contribution to Capital		(9,208)		
Overhead Allocations to Capital	(1,924)	1,924		
Add in Depreciation (not included in Annual Plan)	59,529			
Elimination of Internal Costs Recovered which off-set against Internal Costs Expenses	(25,713)			
<b>Net Wyong Shire Council</b>	<b>227,429</b>	<b>149,441</b>	<b>59,529</b>	<b>12,402</b>



**Profit & Loss by Business Unit**

	<b>Waste Budget 2010/11</b>	<b>Holiday Parks Budget 2010/11</b>	<b>Child Care &amp; Education Budget 2010/11</b>
<b>INCOME from continuing operations:</b>			
<i>Revenues</i>			
Rates & Annual Charges	21,800	0	0
User Charges & Fees	12,183	8,400	4,063
Interest and Investment Revenue	110	0	0
Other	3	0	0
Grants & Contributions Operating	647	200	526
Grants & Contributions Capital	0	0	0
Gain from the Disposal of Assets	0	0	0
<b>Total Income from continuing operations</b>	<b>34,743</b>	<b>8,600</b>	<b>4,589</b>
<b>EXPENSES from continuing operations:</b>			
Employee Costs	1,516	192	4,057
Borrowing Costs	0	130	0
Materials and Contracts	11,485	4,824	584
Depreciation	2,076	1,217	157
Other	11,387	2,659	65
Loss from the Disposal of Assets	0	0	0
<b>Total expenses from continuing operations</b>	<b>26,464</b>	<b>9,022</b>	<b>4,864</b>
<b>NET OPERATING RESULT FOR YEAR - Surplus / (Deficit)</b>	<b>8,279</b>	<b>(422)</b>	<b>(275)</b>
<i>Net operating result before capital grants and contributions</i>	<b>8,279</b>	<b>(422)</b>	<b>(275)</b>

**Capital Expenditure by Fund**

	2010/11 Budget Total \$'000	2010/11 Budget Upgrade \$'000	2010/11 Budget New \$'000	2010/11 Budget Renewal \$'000	2010/11 Budget Multi \$'000
<b>GENERAL FUND</b>					
C215.BUSINESS AND TECHNOLOGY	74	-	-	-	74
C225.STAFF SERVICES	60	-	-	-	60
C301.FUTURE PLANNING	4,790	-	-	502	4,288
C307.NATURAL RESOURCES	7,100	-	7,100	-	-
C400.SECONDARY ROADS MAINTENANCE	75	-	-	-	75
C420.SECONDARY RDS REHABILITATION	7,583	4,619	577	2,149	238
C435.MAIN ROADS	893	247	50	596	-
C450.BRIDGES	300	-	-	300	-
C475.PLANT - MOBILE EQUIP & VEHICLES	6,537	-	4,558	1,328	651
C480.SECONDARY ROADS CONSTRUCTION	7,275	-	7,275	-	-
C485.BUSINESS UNITS	2,212	360	1,320	232	300
C495.OPEN SPACE	11,255	1,340	9,670	-	245
C520.LAKES	141	-	141	-	-
C535.OCEAN BEACHES & FORESHORES	1,250	1,250	-	-	-
C545.COMMUNITY BUILDINGS	2,310	-	2,310	-	-
C555.LIBRARY SERVICES	486	-	-	-	486
C573.EMERGENCY SERVICES	576	-	101	-	475
C583.DRAINAGE GEN FUND	216	-	-	-	216
C700.WASTE	5,405	135	-	-	5,270
<b>GENERAL FUND TOTAL</b>	<b>58,538</b>	<b>7,951</b>	<b>33,102</b>	<b>5,107</b>	<b>12,378</b>
<b>WATER FUND</b>					
C800.WATER	75,930	2,420	62,647	3,290	7,573
C805.DRAINAGE	8,194	3,245	4,174	25	750
<b>WATER FUND TOTAL</b>	<b>84,124</b>	<b>5,665</b>	<b>66,821</b>	<b>3,315</b>	<b>8,323</b>
<b>SEWER FUND</b>					
C900.SEWERAGE SERVICES	14,063	2,485	9,478	1,400	700
<b>SEWER FUND TOTAL</b>	<b>14,063</b>	<b>2,485</b>	<b>9,478</b>	<b>1,400</b>	<b>700</b>
<b>GRAND TOTAL</b>	<b>156,725</b>	<b>16,101</b>	<b>109,401</b>	<b>9,822</b>	<b>21,401</b>

Note - Capital Budget Excludes Employee Leave Entitlements and Employee Oncosts (\$1.924M)  
 - Capital Budget for Water includes Gosford City Council contribution of \$9.208M

**Capital Projects by Section**

	<b>2010/11 Budget Total \$'000</b>	<b>2010/11 Budget Upgrade \$'000</b>	<b>2010/11 Budget New \$'000</b>	<b>2010/11 Budget Renewal \$'000</b>	<b>2010/11 Budget Multi \$'000</b>
<b>GENERAL FUND</b>					
<b>C215.BUSINESS AND TECHNOLOGY</b>	<b>74</b>				
00000.No Project - Equipment Purchases	74				74
<b>C225.STAFF SERVICES</b>	<b>60</b>				
00000.No Project - Purchase Vehicles	60				60
<b>C301.FUTURE PLANNING</b>	<b>4,790</b>				
13331.Cabbage Tree Harbour Works	502			502	
14559.W/Vale Town Centre Roads	288				288
14560.W/Vale Business Park	4,000				4,000
<b>C307.NATURAL RESOURCES</b>	<b>7,100</b>				
13109.Estuary Management Plan	7,100		7,100		
<b>C400.SECONDARY ROADS MAINTENANCE</b>	<b>75</b>				
13307.Bus Shelters - Cont from ClaudeNeon	75				75
<b>C420.SECONDARY RDS REHABILITATION</b>	<b>7,583</b>				
14625.Acacia Ave/Dianne Ave	25		25		
14628.Clarence St 10-11 road safety	15		15		
14629.Woodbury Park Dr 10-11	46		46		
14630.Coachwood/Shirley 10-11	55		55		
14631.Hargraves St / Ron Alt Lane	45		45		
14647.Debra Anne Dr Bateau Bay	20		20		
14648.The Entrance Rd Bateau Bay	30		30		
14649.Allambee Cres Blue Haven	50		50		
14650.Evans Rd Canton Beach 10-11	100		100		
14651.Pacific Hwy Charmhaven 10-11	55		55		
14652.Burns Rd Ourimbah 10-11	60		60		
14653.Grandview St Shelley Beach	60		60		
14654.Norman St Toukley 10-11 west	16		16		
14633.Dooralong Rd 10-11 Renewal	100			100	
14634.Cresthaven Ave 10-11 renewal	143			143	
14635.Geoffrey Rd Chittaway 10-11	70			70	
14636.Beach St The Entrance 10-11	60			60	
14637.Owen Ave 10-11 renewal	550			550	
14638.Bakers Lane Wyong 10-11	70			70	
14642.Cambridge Rd Ourimbah (RTR)	145			145	
14643.Yates Rd Ourimbah (RTR)	100			100	
14644.Tenth Ave Budgewoi (RTR)	350			350	
14645.Jilliby Rd Jilliby (RTR)	200			200	
14646.Lakeway Dr Lake Munmorah	270			270	
14655.Sunrise Ave No181 Budgewoi	7			7	
14656.Fraser St Long Jetty 10-11	84			84	

	2010/11 Budget Total \$'000	2010/11 Budget Upgrade \$'000	2010/11 Budget New \$'000	2010/11 Budget Renewal \$'000	2010/11 Budget Multi \$'000
12776.Additional Resealing Projects	2,150	2,150			
14620.Dog Trap Rd Upgrade 10-11	150	150			
14621.Lindsay St Stg2 Update	1,112	1,112			
14622.The Corso Gorokan 10-11	745	745			
14623.Minnesota Rd Hamlyn Tce	400	400			
14627.Boronia Rd Bus Stop 10-11	20	20			
14632.Bumble Hill Guardrail 10-11	42	42			
14624.Non Programmed Wks	238				238
<b>C435.MAIN ROADS</b>	<b>893</b>				
14666.Anzac Ave @ Margaret St	50		50		
14639.Elizabeth Bay Dr 10-11	300			300	
14640.Enterprise Dr 4.135-4.465	220			220	
14641.Enterprise Dr 0.656-0.971	76			76	
13466.Cont to RTA - Tuggerah Straight	247	247			
<b>C450.BRIDGES</b>	<b>300</b>				
13642.Replacement of Palmdale 3 with Culverts	300			300	
<b>C475.PLANT - MOBILE EQUIP &amp; VEHICLES</b>	<b>6,537</b>				
00000.No Project	651				651
12165.Light Vehicles	2,182		2,182		
12424.Fleet - Non Department Vehicles	1,710		1,710		
12837.Small Plant Purchases	666		666		
11713.Purchase of Heavy Vehicles by Plant/Fleet	364			364	
11718.Purchase Workshop Tools & Equipment	282			282	
13046.Purchase Trucks Current Project	682			682	
<b>C480.SECONDARY ROADS CONSTRUCTION</b>	<b>7,275</b>				
12396.Construction of Link Rd, Warnervale & other s94 project	7,275		7,275		

	2010/11 Budget Total \$'000	2010/11 Budget Upgrade \$'000	2010/11 Budget New \$'000	2010/11 Budget Renewal \$'000	2010/11 Budget Multi \$'000
<b>C485.BUSINESS UNITS</b>	<b>2,212</b>				
12573.Business Strategy projects	1,180		1,180		
14491.TBHP Fence Around Jumping Pillow	10		10		
14492.TBHP Entry Features 2 Cnr Fifteen/Sixteen ave	10		10		
14493.TBHP Pool Fence	20		20		
14686.Jumping Pillow Fence Budgewoi	10		10		
14691.Jumping Pillow fence CBHP	10		10		
14695.Jumping Pillow Fence NHP	10		10		
14701.Ampitheatre TBHP	20		20		
14703.Pool Landscape & surrounds	50		50		
14690.Replace Powerheads	92			92	
14704.Renew Powerheads TBHP	140			140	
14001.Norville Cemetery Stage 4 and 5	15	15			
14002.Jilliby Cemetery Upgrade	15	15			
14496.TBHP K&G Road Removal	12	12			
14687.Disabled Toilets upgrade	30	30			
14688.Hot Water System Upgrade	15	15			
14689.Upgrade Defects (p1 p2)	33	33			
14693.Hot Water System CBHP	15	15			
14694.Upgrade Defects CBHP	42	42			
14697.Security upgrade NHP	35	35			
14698.Hot Water System NHP	15	15			
14700.Upgrade Defects NHP	46	46			
14702.Security Upgrade TBHP	30	30			
14705.Upgrade defects p1 p2 TBHP	42	42			
14706.Hot Water Systems TBHP	15	15			
14007.Amenities Toowoomb Bay HP	180				180
14692.Fence CBHP	70				70
14696.Rectification works NHP	50				50
<b>C495.OPEN SPACE</b>	<b>11,255</b>				
12074.Hamlyn Terrace Playing Fields	8,532		8,532		
13004.Wadalba Environmental Corridor Works Restoration & Signage	200		200		
13149.New Playgrounds	20		20		
13644.Bill Sohler Park Field Construction	20		20		
13825.Construct New Playground at Canton Beach with Fed Govt Funding	648		648		
14471.Wilfred Barrett Dr Bike Path	250		250		
13150.Playground Upgrades	850	850			
13793.Installation of Subsoil Drainage to Council Ovals	440	440			
14050.Oval Upgrade Works - Revenue	50	50			
14626.Shelly Beach Carpark & foreshore clusterplan 10-11	245				245

	2010/11 Budget Total \$'000	2010/11 Budget Upgrade \$'000	2010/11 Budget New \$'000	2010/11 Budget Renewal \$'000	2010/11 Budget Multi \$'000
<b>C520.LAKES</b>	<b>141</b>				
13878.Lakes Improvements	141		141		
<b>C535.OCEAN BEACHES &amp; FORESHORES</b>	<b>1,250</b>				
13802.Investigations into Surf Club Upgrades	1,250	1,250			
<b>C545.COMMUNITY BUILDINGS</b>	<b>2,310</b>				
13347.Embellishment of Halekulani Hall	200		200		
13648.Hamlyn Terrace Community Centre	1,200		1,200		
13650.Design of Warnervale Knowledge Centre Library	150		150		
13651.Design and Approval for Wyong Performing Arts Centre	700		700		
14025.Public Art Commissions	60		60		
<b>C555.LIBRARY SERVICES</b>	<b>486</b>				
00000.No Project	193				193
11188.Library Book Purchases	293				293
<b>C573.EMERGENCY SERVICES</b>	<b>576</b>				
00000.No Project - Inkind cont	364				364
12043.Other RFS projects	101		101		
13505.Ourimbah Rural Fire Station	111				111
<b>C583.DRAINAGE GEN FUND</b>	<b>216</b>				
14567.Lake Macquarie Stormwater Levy	152				152
14568.Ocean Front Stormwater Levy	64				64
<b>C700.WASTE</b>	<b>5,405</b>				
11512 Tip Rehabilitation	4,000				4,000
14581.Upgrade CCTV System Tips	35	35			
14586.Upgrade Internal Road 10-11	100	100			
14582.Install Leachate Transfer Line	30				30
14583.Install Leachate Irrigation	70				70
14584.Install Entry Security Light	10				10
14585.Dish Drain 150m Eastern Side	1,000				1,000
14587.Construct Perimeter Fencing Tip	150				150
14588.Install Litter Fence at Rear of Transfer Area	10				10

	2010/11 Budget Total \$'000	2010/11 Budget Upgrade \$'000	2010/11 Budget New \$'000	2010/11 Budget Renewal \$'000	2010/11 Budget Multi \$'000
<b>WATER FUND</b>					
<b>C800.WATER</b>	<b>75,930</b>				
11632.Mardi Dam Transfer (Mardi Suite)	6,917		6,917		
12442.Water Trunk Mains Warnervale Town Centre	300		300		
12497.Wyong Employment Zone Install Water Pipelines Warnervale	1,200		1,200		
12551.Stormwater Harvesting and Re-Use Strategy within the Porters Ck Catc	500		500		
13822.Mardi Dam to Mangrove Dam Pipeline Link Project - Federally Funded	52,000		52,000		
14602.Water Main Wyong Dist DSP1	370		370		
14603.Prepaid Misc Works & Services	150		150		
14604.Mains Unallocated	200		200		
14605.Extn of Eff Reuse Bateau Bay	70		70		
14606.Extn of Eff Reuse Toukley Edge	80		80		
14607.Extn of Eff Reuse Toukley Ha	310		310		
14608.Extn of Eff Reuse Toukley sla	250		250		
14609.Stormwater Harvesting Adelaide St	100		100		
14610.Stormwater Harvesting Killarney Oval	100		100		
14613.Water treat plants Unallocated	100		100		
13676.Water Pumping Station Renewal, Replacement and Refurbishment Acr	300			300	
13743.Joint Water Authority Projects done by Gosford Council	1,125			1,125	
13961.Mardi Administration Building Tiling, Carpets & Painting	10			10	
13965.Mardi WTP Fencing	75			75	
14254.Small Plant (Mechanical) Water	20			20	
14371.Water Plant & Equip Purchases over \$5K	70			70	
14594.Telemetry Refurbs Unallocated	110			110	
14595.Small Plant Water Plant Equip	30			30	
14611.Boomerang Ck Tunnel Rehab	500			500	
14612.Mardi Dam Pretreat Facilities	1,000			1,000	
14615.Mech & Elec Unallocated	50			50	

	2010/11 Budget Total \$'000	2010/11 Budget Upgrade \$'000	2010/11 Budget New \$'000	2010/11 Budget Renewal \$'000	2010/11 Budget Multi \$'000
13605.To Provide Alarm Outputs to Onsite Cimplicity and Telemetry System	50	50			
13908.Water Meter refurbishment 0809	350	350			
14032.Water Reservoirs & Mains Unallocated	300	300			
14596.Pumping Stations Unallocated	350	350			
14597.Motorised Values Bypasses	100	100			
14598.Water Reservoirs Shire Wide	100	100			
14599.The Entrance Reservoir Repainting	1,000	1,000			
14600.Mardi Area Access Rds Tarring	20	20			
14601.Pump Stat Elec & Mech NCR	150	150			
10361.C/F MARDI - WARN T/MAIN	200				200
11008.MN ADJUST (RDS/DRAINS)	500				500
11083.Mardi High Lift Pump Station (Mardi Suite)	6,041				6,041
11084.Mardi Dam Raising (Mardi Suite)	832				832
<b>C805.DRAINAGE</b>	<b>8,194</b>				
11544.Unallocated Construction	59		59		
13572.Minnesota Rd Drainage	1,404		1,404		
13969.Stannic Sec'ties s94 refund	2,200		2,200		
14670.The Corso Drainage 10-11	136		136		
14679.Buff Point Ave Drainage 10-11	200		200		
14680.Bakers Ln Drainage 10-11	75		75		
14684.Land Acquisitions Drainage	100		100		
14681.Tuggerah Overland Flowpath	25			25	
14072.Perouse Ave Stg 2 Drainage	277	277			
14619.Quinalup St Stg 1B	550	550			
14669.Dudley St Drainage preschool	50	50			
14671.Lindsay St Stg2 Shelley Beach	335	335			
14672.Owen Ave Wyong 10-11	136	136			
14673.Yuruga Ave San Remo 10-11	20	20			
14674.37 Donald Ave Kanwal 10-11	37	37			
14675.120 Marks Rd Gorokan 10-11	200	200			
14676.Sonoma Rd Budgewoi 10-11	300	300			
14677.Diamond Head Dr Budgewoi	600	600			
14678.Delia/Woodlawn Stg4 Budgewoi	700	700			
14682.Colorado Dr Blue Haven TLL	20	20			
14683.Heritage Dr Wetland Mod	20	20			
14668.Network Rehabilitation 10-11	750				750



	2010/11 Budget Total \$'000	2010/11 Budget Upgrade \$'000	2010/11 Budget New \$'000	2010/11 Budget Renewal \$'000	2010/11 Budget Multi \$'000
<b>SEWER FUND</b>					
<b>C900.SEWERAGE SERVICES</b>	<b>14,063</b>				
11371.Man Park STP Head of Works	200		200		
11382.CHAVEN STP - No3 Aerat Tank	3,000		3,000		
12048.Warnervale Sewerage Infrastructure	2,000		2,000		
12498.Capital Expansion Sewerage Wyong Employment Generation Zone Wa	1,000		1,000		
13283.Sewer expansion pumping station & associated pipeworks at Birdwood	1,003		1,003		
13696.Extension of Rising Main Meet STD and Eliminate Existing Problem wtl	2,000		2,000		
14708.Consultancies for future works	200		200		
14712.Gravity Main for SPS C 16 at Blue Haven	75		75		
12311.Sewer Mains Asset Replacement Across the Shire	50			50	
13742.Rebishment Contingencies General Replacement Equipment at Variou:	100			100	
14206.SPS Crane Replacement	50			50	
14324.SPS Mech Capital Refurbishment	500			500	
14710.Replace / Upgrade Flow Meters	50			50	
14711.SPS Electrical Capital Refurbishment	500			500	
14715.STP's Telemetry Refurbish	50			50	
14716.Minor Plant and Office Equipment - Elec	50			50	
14717.Minor Plant and Office Equipment - Mech	50			50	
12889.Upgrade Toukley STP Inlet Works	500	500			
13277.Construct Civil Mechanical Telemetry & Electrical Work at SPS TO 22	285	285			
13688.Sewerage Treatment Plant Upgrade Mechanical/Electrical/Civil Upgrac	50	50			
13981.SPS Accesses and Crane Pads	150	150			
14244.Enclose Inlet Work at WSTP	100	100			
14246.Upgard Inlet Work BBSTP	1,000	1,000			
14327.Undertake Odour Study on Wyong South Sewage Treatment Plant at V	50	50			
14709.Emergency Power Source - Diesel Generators	50	50			
14713.Regulatory Based Improved System - Fencing	240	240			
14714.Regulatory Based Improved System - Security	60	60			
13734.Sewer Main Renewal/Replacement Shire wide	700				700
<b>Grand Total</b>	<b>156,725</b>	<b>16,101</b>	<b>109,401</b>	<b>9,822</b>	<b>21,401</b>